| Table S2 | Page 1 | S2 And how many people does your company employ in the $U K$ in total including your site if there are multiple sites? Base: All respondents |
| :---: | :---: | :---: |
| Table Q1 | Page 3 | Q1 Compared to your business's performance in 2011, what level of growth, if any, do you expect to see in 2012? Base: All respondents |
| Table ${ }^{\text {Q2 }}$ | Page 5 | Q2 When recruiting, do you often, sometimes, rarely or never struggle to find candidates with the skills and qualities you need? Base: All respondents |
| Table Q3 | Page 7 | Q3 I am going to read a list of types of job roles. Of these roles, which 2 roles are the most difficult to find the appropriately skilled people for? Base: All respondents |
| Table 94 | Page 9 | Q4 Thinking about the particular skills or qualities you <br> look for when recruiting staff, which of the FOLLOWING skills or qualities are hardest to find? <br> Base: All respondents |
| Table Q4A | Page 13 | Q4a Technical qualifications and ability <br> Base: All who mentioned Technical qualifications and ability |
| Table Q5A | Page 17 | Q5A As far as you know, have you been involved in employing anyone who has served in the Armed Forces in the last 5 years? Base: All respondents |
| Table Q5B | Page 19 | Q5B Overall, how would you describe this person / these people's impact on the workplace? Base: All who have been involved in employing someone who had served in the Armed Forces |
| Table 06A | Page 21 | 26A As far as you know, have you been involved in interviewing anyone who had served in the Armed Forces in the last 5 years? Base: All who have NOT been involved in employing someone who had served in the Armed Forces |
| Table Q6B | Page 23 | Q6B Overall, how would you describe the impression this person / these people gave at interview? Base: All who have been involved in interviewing someone who had served in the Armed Forces |
| Table Q 7 | Page 25 | Q7 Imagine you have received a very large number of applications for <br> a job, and are deciding which applicants to invite for interview. Other things being equal, if an applicant's CV showed they had spent several years in the Armed Forces, would this make you more inclined to progress their application, or less inclined? <br> Base: All respondents |
| Table Q8A | Page 29 | Q8a Why would time in the Forces make you more inclined to progress that candidate's application? Base: All who would be MORE inclined to interview someone who had served in the Armed Forces |
| Table Q8B | Page 31 | Q8b Why would time in the Forces make you less inclined to progress that candidate's application? Base: All who would be LeSS inclined to interview someone who had served in the Armed Forces |
| Table Q9A | Page 33 | Q9 Please can you say whether you think that a former member of the <br> Armed Forces is more likely to display this attribute than applicants in general, or less likely? : People management skills <br> Base: All respondents |
| Table Q9B | Page 35 | Q9 Please can you say whether you think that a former member of the Armed <br> Forces is more likely to display this attribute than applicants in general, or less likely? : Technical qualifications and ability <br> Base: All respondents |


| Table 99C | Page 37 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Communication skills Base: All respondents |
| :---: | :---: | :---: |
| Table Q9D | Page 39 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Time management Base: All respondents |
| Table Q9E | Page 41 | Q9 Please can you say whether you think that a former member of the <br> Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Positive attitude to work <br> Base: All respondents |
| Table 29 F | Page 43 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to follow instructions Base: All respondents |
| Table Q9G | Page 45 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Using their initiative Base: All respondents |
| Table $\mathrm{Q9H}^{\text {H }}$ | Page 47 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to make decisions independently Base: All respondents |
| Table 29 I | Page 49 | Q9 Please can you say whether you think that a former member of the Armed <br> Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to work well under stress <br> Base: All respondents |
| Table Q9J | Page 51 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to come up with creative solutions to problems Base: All respondents |
| Table 99 K | Page 53 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Directly relevant experience Base: All respondents |
| Table Q9L | Page 55 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Other Base: All who answered 'other' at Q4 |
| Table SUMQ9 | Page 57 | Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? Base: All respondents |
| Table Q10A1 | Page 58 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents |
| Table Q10A2 | Page 62 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents |


| Table Q10A3 | Page 66 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents |
| :---: | :---: | :---: |
| Table Q10A4 | Page 70 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED <br> FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents |
| Table Q10A5 | Page 74 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents |
| Table Q10A6 | Page 78 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents |
| Table Q10A7 | Page 82 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents |
| Table Q10A8 | Page 86 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents |
| Table Q10A9 | Page 90 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents |
| Table Q10A10 | Page 94 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents |
| Table Q10A11 | Page 98 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents |
| Table Q10A12 | Page 102 | Q10 Please can you say whether you think that A FORMER OFFICER IN THE <br> ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Other Base: All who answered 'other' at Q4 |
| Table SUMO10A | Page 105 | Q10 Please can you say whether you think that A FORMER OFFICER IN <br> THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? <br> Base: All respondents |
| Table Q10B1 | Page 107 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents |
| Table Q10B2 | Page 111 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents |


| Table Q10B3 | Page 115 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents |
| :---: | :---: | :---: |
| Table Q10B4 | Page 119 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents |
| Table Q10B5 | Page 123 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents |
| Table $210 \mathrm{B6}$ | Page 127 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents |
| Table Q10B7 | Page 131 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents |
| Table Q10B8 | Page 135 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents |
| Table Q10B9 | Page 139 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents |
| Table Q10B10 | Page 143 | Q10 Please can you say whether you think that A FORMER MEMBER <br> OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents |
| Table Q10B11 | Page 147 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents |
| Table Q10B12 | Page 151 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NONOFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Other Base: All who answered 'other' at Q4 |
| Table SUMQ10B | Page 154 | Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? Base: All respondents |
| Table Q11 | Page 156 | Q11 Thinking about people who are leaving after several years in the Armed Forces, which of the following best sums up what you think they would be like as individuals â " even if neither completely describes your view: Base: All respondents |
| Table D1 | Page 158 | D1 Region <br> Base: All respondents |
| Table D2 | Page 162 | D2 Just for quota purposes can I check your company's annual turnover? Base: All respondents |
| Table D3 | Page 166 | D3 How would you describe what your business does? That is what goods or services account for the majority of your turnover? Base: All respondents |

S2 And how many people does your company employ in the UK in total including your site if there are multiple sites? Base: All respondents


S2 And how many people does your company employ in the UK in total including your site if there are multiple sites? Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | $\begin{array}{r} \text { Pro } \\ \text { perty/ } \\ \text { constr } \\ \text { uction } \end{array}$ | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rinanal finance | $\begin{aligned} & \text { Health/ } \\ & \text { beauty } \end{aligned}$ | isure/ toursim | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | * $C$ | d | *e | *f | g | h | *i | * | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Less than 5 people | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ |
| 5-9 people | $\begin{aligned} & 85 \\ & 17 \% \end{aligned}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{aligned} & 13 \\ & 23 \% \\ & \mathrm{~h} \end{aligned}$ | $\stackrel{6}{61 \%}$ | $\begin{gathered} 5 \\ 16 \% \end{gathered}$ | 1 $6 \%$ | 0 | $\begin{gathered} 4 \\ 13 \% \end{gathered}$ | $\begin{gathered} 11 \\ 9 \% \end{gathered}$ | 5 $31 \%$ | $\begin{gathered} 3 \\ 12 \% \end{gathered}$ | $\begin{aligned} & 13 \\ & 32 \% \\ & \mathrm{~h} \end{aligned}$ | 1 $9 \%$ | $\begin{gathered} 2 \\ 10 \% \end{gathered}$ | $\begin{gathered} 19 \\ 23 \% \\ \mathrm{~h} \end{gathered}$ |
| 10-19 people | $\begin{aligned} & 81 \\ & 16 \% \end{aligned}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{aligned} & 14 \\ & 25 \% \end{aligned}$ | $\begin{gathered} 4 \\ 14 \% \end{gathered}$ | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | $\begin{gathered} 2 \\ 12 \circ \end{gathered}$ | $\stackrel{0}{0 \%}$ | $\begin{gathered} 4 \\ 13 \% \end{gathered}$ | $\begin{aligned} & 21 \\ & 17 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\begin{gathered} 4 \\ 15 \% \end{gathered}$ | $\begin{gathered} 8 \\ 20 \% \end{gathered}$ | $\stackrel{2}{18 \%}$ | $\begin{gathered} 3 \\ 14 \% \end{gathered}$ | 12 |
| 20-49 people | $\begin{aligned} & 124 \\ & 24 \% \end{aligned}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{aligned} & 12 \\ & 21 \% \end{aligned}$ | $\begin{gathered} 8 \\ 28 \% \end{gathered}$ | 7 23\% | 7 $41 \%$ | 3 $30 \%$ | $\begin{gathered} 5 \\ 16 \% \end{gathered}$ | $\begin{aligned} & 32 \\ & 26 \% \end{aligned}$ | 4580 | $\begin{gathered} 6 \\ 23 \% \end{gathered}$ | 7 $17 \%$ | 27\% | 88\% | 20 |
| 50-99 people | $\begin{aligned} & 93 \\ & 18 \% \end{aligned}$ | $\begin{gathered} 3 \\ 21 \% \end{gathered}$ | $\begin{aligned} & 12 \\ & 21 \% \end{aligned}$ | $\stackrel{6}{21 \%}$ | $\begin{gathered} 6 \\ 19 \% \end{gathered}$ | 3 $18 \%$ | 5 $50 \%$ | $\underset{\text { 29\% }}{9}$ | $\begin{aligned} & 19 \\ & 16 \% \end{aligned}$ | 1\% | $\begin{gathered} 7 \\ 27 \% \end{gathered}$ | 38 | 1 $9 \%$ | $\begin{gathered} 4 \\ 19 \% \end{gathered}$ | 13 $16 \%$ |
| 100-250 people | $\begin{aligned} & 125 \\ & 25 \% \end{aligned}$ | $\begin{gathered} 5 \\ 36 \% \end{gathered}$ | 5 $9 \%$ | $\begin{gathered} 5 \\ 17 \% \end{gathered}$ | $\begin{aligned} & 10 \\ & 32 \% \\ & \text { b } \end{aligned}$ | 4 $24 \%$ | 20\% | $\begin{gathered} 9 \\ 29 \% \\ b \end{gathered}$ | $\begin{gathered} 38 \\ 31 \% \\ \text { b } \end{gathered}$ | 6 $38 \%$ | $\begin{gathered} 6 \\ 23 \% \end{gathered}$ | $\begin{aligned} & 10 \\ & 24 \% \\ & b \end{aligned}$ | 4 $36 \%$ | 4 $19 \%$ | 17 $21 \%$ |
| More than 250 people | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | 0\% | 0\% | 0\% | - ${ }^{0}$ | 0\% | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 0\% | 0 | 0\% | 0\% | $\stackrel{0}{0 \%}$ |
| Don't know | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | - $\quad 0$ | ${ }_{0}^{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
| Refused | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 0 | 0 | 0 | 0 | $\stackrel{0}{0 \%}$ |
| Columns Tested: a,b, c | g,h,i, | , $\mathrm{k}, 1, \mathrm{~m}, \mathrm{n}$ |  |  |  |  | Co | nducted | by Lord | Ashcroft |  |  |  |  |  |

Q1 Compared to your business's performance in 2011, what level of growth, if any, do you expect to see in 2012? Base: All respondents


Q1 Compared to your business?s performance in 2011, what level of growth, if any, do you expect to see in 2012? Base: All respondents


Table Q2
Q2 When recruiting, do you often, sometimes, rarely or never struggle to find candidates with the skills and qualities you need? Base: All respondents

| . | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ |  |  | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
|  |  | a | b | c | d | e | f | $g$ | h | i | *j | *k | 1 | m | n | - | p | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Often | $\begin{aligned} & 80 \\ & 16 \% \end{aligned}$ | $\begin{aligned} & 80 \\ & 100 \% \\ & \text { bcd } \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 16 \\ & 15 \% \end{aligned}$ | $\begin{aligned} & 12 \\ & 25 \% \end{aligned}$ | $\begin{aligned} & 51 \\ & 16 \% \end{aligned}$ | 7 $13 \%$ | $\begin{aligned} & 24 \\ & 21 \% \end{aligned}$ | $\begin{gathered} 2 \\ 13 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 63 \\ & 16 \% \end{aligned}$ | $\begin{aligned} & 10 \\ & 19 \% \end{aligned}$ | 11 $13 \%$ | $\begin{gathered} 20 \\ 25 \% \\ r \end{gathered}$ | $\begin{aligned} & 24 \\ & 19 \% \\ & r \end{aligned}$ | $\begin{aligned} & 14 \\ & 15 \% \end{aligned}$ | 11 9 |
| Sometimes | $\begin{gathered} 199 \\ 39 \% \end{gathered}$ | ${ }^{0} 0$ | $\begin{aligned} & 199 \\ & 100 \% \\ & \text { acd } \end{aligned}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 41 $38 \%$ | $\begin{aligned} & 23 \\ & 48 \% \end{aligned}$ | $\begin{gathered} 118 \\ 36 \% \end{gathered}$ | $\begin{aligned} & 26 \\ & 48 \% \end{aligned}$ | $\begin{aligned} & 41 \\ & 35 \% \end{aligned}$ | $\begin{gathered} 7 \\ 47 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{gathered} 161 \\ 41 \% \\ \mathrm{~m} \end{gathered}$ | $\begin{aligned} & 14 \\ & 26 \% \end{aligned}$ | 23 $27 \%$ | 26 $32 \%$ | $\begin{aligned} & 51 \\ & 41 \% \\ & \text { n } \end{aligned}$ | $\begin{aligned} & 38 \\ & 41 \% \end{aligned}$ | 61 $49 \%$ no |
| Rarely | $\begin{gathered} 134 \\ 26 \% \end{gathered}$ | ${ }_{0}^{0}$ | 0\% | $\begin{aligned} & 134 \\ & 100 \% \\ & \text { abd } \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 31 28. | 19\% | $\begin{aligned} & 87 \\ & 27 \% \end{aligned}$ | 8 $15 \%$ | $\begin{aligned} & 35 \\ & 30 \% \\ & \mathrm{~h} \end{aligned}$ | $\begin{gathered} 2 \\ 13 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 108 27\% | $\begin{aligned} & 12 \\ & 23 \% \end{aligned}$ | 25 $29 \%$ | 17 21\% | 24 $19 \%$ | 29 $31 \%$ p | 39 $31 \%$ p |
| Never | $\begin{aligned} & 93 \\ & 18 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | $\begin{gathered} 93 \\ 100 \% \\ \text { abc } \end{gathered}$ | $\begin{aligned} & 20 \\ & 18 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 8 \% \end{aligned}$ | $\begin{gathered} 67 \\ 21 \% \\ f \end{gathered}$ | $\begin{aligned} & 13 \\ & 24 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 15 \% \end{aligned}$ | $\begin{gathered} 4 \\ 27 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 62 \\ & 16 \% \end{aligned}$ | $\begin{gathered} 17 \\ 32 \% \\ 1 \end{gathered}$ | 25 $29 \%$ qr | 18 22\% r | 25 $20 \%$ | 112\% | 14 $11 \%$ |
| Don't know | $\begin{aligned} & 2 \\ & * \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 1 \% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { *o } \end{aligned}$ | 0 | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ** | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1\% | $\stackrel{0}{0 \%}$ | 0 | 1\% | $\stackrel{0}{0 \%}$ |
| Refused | 0 0 | 0 0 | 0 | 0\% | 0\% | 0\% | 0 0 | 0 | 0\% | 0\% | 0\% | 0\% | 0\% | 0 | 0\% | 0\% | 0 | 0 0 | 0\% |

Q2 when recruiting, do you often, sometimes, rarely or never struggle to find candidates with the skills and qualities you need? Base: All respondents

| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | perty/ constr uction |  |  | Educ ation/ Tr aining |  | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ Cafã@/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | esale/ Distri bution | Others |
| . |  | *a | b | *c | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Often | 80 | 2 | 14 | 4 | 6 | 3 | 5 | 2 | 25 | 2 | 4 | 1 | 1 | 4 | 7 |
|  | 16\% | 14\% | 25\% | 14\% | 19\% | 18\% | 50\% | 6\% | 21\% | 13\% | 15\% | 2\% | 9\% | 19\% | 9\% |
|  |  |  | gkn |  | k |  |  |  | kn |  |  |  |  |  |  |
| Sometimes | 199 | 4 | 21 | 10 | 10 | 7 | 3 | 14 | 52 | 5 | 10 | 20 | 3 | 7 | 31 |
|  | 39\% | 29\% | 38\% | 34\% | 32\% | 41\% | 30\% | 45\% | 43\% | 31\% | 38\% | 49\% | 27\% | 33\% | 38\% |
| Rarely | 134 | 4 | 13 | 9 | 11 | 6 | 2 | 11 | 22 | 6 | 8 | 11 | 2 | 6 | 23 |
|  | 26\% | 29\% | 23\% | 31\% | 35\% | $35 \%$ | 20\% | 35\% | 18\% | 38\% | 31\% | 27\% | 18\% | 29\% | 28\% |
|  |  |  |  |  | h |  |  | h |  |  |  |  |  |  |  |
| Never | 93 | 4 | 8 | 6 | 4 | 1 | 0 | 4 | 21 | 3 | 4 | 8 | 5 | 4 | 20 |
|  | 18\% | 29\% | 14\% | 21\% | 13\% | $6 \%$ | 0\% | 13\% | 17\% | 19\% | 15\% | 20\% | 45\% | 19\% | 25\% |
| Don't know | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Columns Tested: $a, b, c, d, e, f, g, h, i, j, k, 1, m, n$ |  |  | 0\% | 0\% | 0\% | $0 \%$ | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q3
Q3 I am going to read a list of types of job roles. Of these roles, which 2 roles are the most difficult to find the appropriately skilled people for? Base: All respondents

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter <br> viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive, ins titutio nalised |  | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | $\bigcirc$ | p | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Specialist skilled |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| / professional | 252 | 53 | 111 | 63 | 24 | 64 | 24 | 150 | 23 | 63 | 10 | 0 | 200 | 24 | 24 | 38 | 52 | 53 | 85 |
|  | 50\% | 66\% | 56\% | 47\% | 26\% | 59\% | 50\% | 46\% | 43\% | 54\% | 67\% | 0\% | 51\% | 45\% | 28\% | 47\% | 42\% | 57\% | 68\% |
|  |  | cd | d | d |  | g |  |  |  |  |  |  |  |  |  | n | n | np | nop |
| Managerial | 142 | 16 | 64 | 39 | 22 | 34 | 13 | 84 | 15 | 27 | 5 | 2 | 111 | 16 | 11 | 17 | 42 | 31 | 41 |
|  | 28\% | 20\% | 32\% | 29\% | 24\% | 31\% | 27\% | 26\% | 28\% | 23\% | 33\% | 67\% | 28\% | 30\% | 13\% | 21\% | 34\% | 33\% | 33\% |
|  |  |  | a |  |  |  |  |  |  |  |  |  |  |  |  |  | no | n | n |
| Skilled manual | 128 | 30 | 57 | 23 | 18 | 29 | 14 | 79 | 20 | 44 | 3 | 2 | 105 | 11 | 20 | 21 | 36 | 22 | 29 |
|  | 25\% | 38\% | 29\% | 17\% | 19\% | 27\% | 29\% | 24\% | 37\% | 38\% | 20\% | 67\% | 27\% | 21\% | 24\% | 26\% | 29\% | 24\% | 23\% |
|  |  | cd | c |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales / customer service | 75 | 12 | 36 | 18 | 9 | 11 | 10 | 48 | 8 | 17 | 2 | 1 | 59 | 8 | 12 | 15 | 23 | 12 | 13 |
|  | 15\% | 15\% | 18\% | 13\% | 10\% | 10\% | 21\% | 15\% | 15\% | 15\% | 13\% | 33\% | 15\% | 15\% | 14\% | 19\% | 19\% | 13\% | 10\% |
| Administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| / clerical | 36 | 9 | 13 | 13 | 1 | 3 | 5 | 28 | 3 | 11 | 0 | 0 | 34 | 2 | 5 | 4 | 13 | 9 | 5 |
|  | 7\% | 11\% | 7\% | 10\% | 1\% | 3\% | 10\% | 9\% | 6\% | 9\% | 0\% | 0\% | 9\% | 4\% | 6\% | 5\% | 10\% | 10\% | 4\% |
|  |  | d | d | d |  |  | e | e |  |  |  |  |  |  |  |  | r |  |  |
| Unskilled manual | 23 | 7 | 8 | 3 | 5 | 5 | 1 | 16 | 3 | 6 | 1 | 0 | 17 | 2 | 5 | 7 | 5 | 4 | 2 |
|  | 5\% | 9\% | 4\% | 2\% | 5\% | 5\% | 2\% | 5\% | 6\% | 5\% | 7\% | 0\% | 4\% | 4\% | 6\% | 9\% | 4\% | 4\% | \% 2\% |
|  |  | c |  |  |  |  |  |  |  |  |  |  |  |  |  | r |  |  |  |
| Trainee / apprentice | 18 | 4 | 9 | 3 | 2 | 5 | 1 | 12 | 3 | 7 | 0 | 1 | 16 | 1 | 5 | 4 | 4 | 3 | 2 |
|  | 4\% | 5\% | 5\% | 2\% | 2\% | 5\% | 2\% | 4\% | 6\% | 6\% | 0\% | 33\% | 4\% | 2\% | 6\% | 5\% | 3\% | 3\% | 2\% |
| Not stated | 76 | 2 | 7 | 26 | 40 | 14 | 6 | 54 | 7 | 10 | 3 | 0 | 47 | 12 | 25 | 13 | 13 | 12 | 13 |
|  | 15\% | 3\% | 4\% | 19\% | 43\% | 13\% | 13\% | 17\% | 13\% | 9\% | 20\% | 0\% | 12\% | 23\% | 29\% | 16\% | 10\% | 13\% | 10\% |
|  |  |  |  | ab | abc |  |  |  |  |  |  |  |  | 1 | opqr |  |  |  |  |

Table Q3 (continuation)
Q3 I am going to read a list of types of job roles. Of these roles, which 2 roles are the most difficult to find the appropriately skilled people for? Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Pro <br> perty/ constr | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { fices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rinanal finance | Health/ beauty | isure/ toursim | Manufac turing/ Engi neering | operty dev eloper/ real estate/ estate agents | aurant aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | Tran sport sport | Whol esale/ Distri bution | Others |
| . |  | *a | b | * C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Specialist skilled |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| / professional | 252 | 7 | 35 | 17 | 18 | 10 | 8 | 15 | 55 | 9 | 14 | 9 | 7 | 6 | 42 |
|  | 50\% | 50\% | 63\% | 59\% | 58\% | 59\% | 80\% | 48\% | 45\% | 56\% | 54\% | 22\% | 64\% | 29\% | 52\% |
|  |  |  | hk |  | k |  |  | k | k |  |  |  |  |  | k |
| Managerial | 142 | $7{ }^{7}$ | 18 | 10 | 6 | 8 | 3 | ${ }^{8}$ | 28 | 7 | 9 | 5 | 4 | 5 | 24 |
|  | 28\% | 50\% | $\stackrel{32 \%}{ }$ | 34\% | 19\% | 47\% | 30\% | 26\% | 23\% | 44\% | 35\% | 12\% | 36\% | 24\% | $30 \%$ k |
| Skilled manual | 128 | 5 | 6 | 5 | 3 | 1 | 3 | 8 | 51 | 3 | 8 | 14 | 3 | 6 |  |
|  | 25\% | 36\% | 11\% | 17\% | 10\% | 6\% | 30\% | 26\% | 42\% | 19\% | 31\% | 34\% | 27\% | 29\% | 12\% |
|  |  |  |  |  |  |  |  |  | bdn |  |  | bdn |  |  |  |
| Sales / customer service | $75$ | 0 | 9 | 7 | 3 | $2$ | 0 | 2 | $22$ |  | 3 | $16$ | 1 | 4 | 6 |
|  | 15\% | 0\% | 16\% | 24\% | 10\% | $12 \%$ | 0\% | 6\% | 18\% | 0\% | 12\% | $39 \%$ | 9\% | 19\% | 7\% |
|  |  |  |  |  |  |  |  |  | n |  |  | bdghn |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| / clerical | 7\% | 0\% | 7\% | 14\% | 6\% | 18\% | 20\% | 3\% | 7\% | 6\% | 8\% | 0\% | 9\% | 14\% | 6\% |
| Unskilled manual | 23 | 2 | 3 | 0 | 1 | 0 | 1 | 4 | 6 | 0 | 1 | 2 | 0 | 2 | 1 |
|  | 5\% | 14\% | 5\% | 0\% | 3\% | 0\% | 10\% | 13\% | 5\% | 0\% | 4\% | 5\% | 0\% | 10\% | 1\% |
|  |  |  |  |  |  |  |  | n |  |  |  |  |  |  |  |
| Trainee / apprentice | 18 | 1 | 0 | 2 | 0 | 1 | 0 | 1 | 4 | 0 | 1 | 2 | 0 | 2 | 4 |
|  | 4\% | 7\% | 0\% | 7\% | 0\% | 6\% | 0\% | 3\% | 3\% | 0\% | 4\% | 5\% | 0\% | 10\% | 5\% |
| Not stated | 76 | 1 | 7 | 2 | 8 | 1 | 0 | 5 | 14 | 4 | 3 | 6 | 1 | 3 | 20 |
|  | 15\% | 7\% | 13\% | 7\% | 26\% | 6\% | 0\% | 16\% | 12\% | 25\% | 12\% | 15\% | 9\% | 14\% | 25\% |
| Columns Tested: $\mathrm{a}, \mathrm{b}, \mathrm{c}, \mathrm{d}, \mathrm{e}, \mathrm{f}, \mathrm{g}, \mathrm{h}, \mathrm{i}, \mathrm{j}, \mathrm{k}, \mathrm{l}, \mathrm{m}, \mathrm{n}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Conducted by Lord Ashcroft |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table 24
Q4 Thinking about the particular skills or qualities you look for when recruiting staff, which of the following skills or qualities are hardest to find? Base: All respondents


Q4 Thinking about the particular skills or qualities you look for when recruiting staff, which of the FOLLOWING skills or qualities are hardest to find? Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive, ins titutio nalised |  | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | *j | *k | 1 | m | n | - | p | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Ability to make decisions independently | $\begin{aligned} & 89 \\ & 18 \% \end{aligned}$ | 12 | 34 $17 \%$ | 28 $21 \%$ | 15 $16 \%$ | 219\% | $\stackrel{9}{9}$ | 55 $17 \%$ | $\stackrel{9}{9}$ | 24 $21 \%$ | 0\% | 1 $33 \%$ | 70 | 11 $21 \%$ | 13 $15 \%$ | 182\% | 23 $19 \%$ | 12 | 23 $18 \%$ |
| Time management | $\begin{aligned} & 83 \\ & 16 \% \end{aligned}$ | $\begin{gathered} 9 \\ 11 \% \end{gathered}$ | $\begin{aligned} & 31 \\ & 16 \% \end{aligned}$ | $\begin{aligned} & 30 \\ & 22 \% \\ & a \end{aligned}$ | $\begin{aligned} & 13 \\ & 14 \% \end{aligned}$ | 16 $15 \%$ | 11 $23 \%$ | $\begin{aligned} & 52 \\ & 16 \% \end{aligned}$ | ${ }^{6} 11 \%$ | $\begin{aligned} & 21 \\ & 18 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 7 \% \end{aligned}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | 64 $16 \%$ | $\begin{gathered} 9 \\ 17 \% \end{gathered}$ | $\begin{aligned} & 18 \\ & 21 \% \end{aligned}$ | 14 $17 \%$ | 18 | $\begin{aligned} & 13 \\ & 14 \% \end{aligned}$ | $\begin{aligned} & 20 \\ & 16 \% \end{aligned}$ |
| Ability to work well under stress | $\begin{aligned} & 62 \\ & 12 \% \end{aligned}$ | 7\% | $\begin{aligned} & 26 \\ & 13 \% \end{aligned}$ | 16 $12 \%$ | $\begin{aligned} & 13 \\ & 14 \% \end{aligned}$ | 12\% | 7 $15 \%$ | $\begin{aligned} & 39 \\ & 12 \% \end{aligned}$ | 13\% | $\begin{aligned} & 14 \\ & 12 \% \end{aligned}$ | $\begin{gathered} 2 \\ 13 \% \end{gathered}$ | ${ }_{33 \%}^{1}$ | 53 | $\begin{aligned} & 5 \\ & 9 \% \end{aligned}$ | 8\% | $\stackrel{9}{11 \%}$ | 13 $10 \%$ | 112\% | $\begin{aligned} & 21 \\ & 17 \% \end{aligned}$ |
| Ability to follow instructions | $\begin{gathered} 42 \\ 8 \% \end{gathered}$ | $\begin{gathered} 8 \\ 10 \% \\ c \end{gathered}$ | $\begin{aligned} & 22 \\ & 11 \% \\ & c \end{aligned}$ | 4\% | $\begin{aligned} & 8 \\ & 9 \% \end{aligned}$ | 8\% | $\stackrel{5}{5}$ | $\begin{gathered} 28 \\ 9 \% \end{gathered}$ | $\stackrel{8}{15 \%}$ | $\begin{aligned} & 9 \\ & 8 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 34 98 | $\begin{aligned} & 5 \\ & 9 \% \end{aligned}$ | 5\% | 6\% | 13 $10 \%$ | 11\% | 9\% |
| Other | $\begin{aligned} & 14 \\ & 3 \% \end{aligned}$ | 1 $1 \%$ | $\stackrel{9}{5 \%}$ | 2 $1 \%$ | $\begin{aligned} & 2 \\ & 2 \% \end{aligned}$ | 4\% | 2\% | 7 $2 \%$ | 5 $9 \%$ | 3 $3 \%$ | 0\% | 1 $33 \%$ | 9\% | $\begin{aligned} & 3 \\ & 6 \% \end{aligned}$ | 4 $5 \%$ | 3 $4 \%$ | 1 $1 \%$ | 3 $3 \%$ | 3 $2 \%$ |
| Not stated | $\begin{gathered} 48 \\ 98 \end{gathered}$ | $\begin{aligned} & 3 \\ & 4 \% \\ & 4 \end{aligned}$ | $\begin{aligned} & 6 \\ & 3 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 13 \\ & 10 \% \\ & b \end{aligned}$ | $\begin{aligned} & 26 \\ & 28 \% \\ & \text { abc } \end{aligned}$ | 9 8\% f | 0\% | $\begin{aligned} & 35 \\ & 11 \% \\ & \mathrm{f} \end{aligned}$ | 4\% | $\begin{aligned} & 8 \\ & 7 \% \end{aligned}$ | $\begin{gathered} 3 \\ 20 \% \end{gathered}$ | 0\% | 31 8 8\% | $\stackrel{6}{6}$ | $\begin{gathered} 13 \\ 15 \% \\ r \end{gathered}$ | 10 $12 \%$ $r$ | $\begin{aligned} & 12 \\ & 10 \% \end{aligned}$ | $\begin{aligned} & 8 \\ & 9 \% \end{aligned}$ | $\begin{aligned} & 5 \\ & 4 \% \end{aligned}$ |

Q4 Thinking about the particular skills or qualities you look for when recruiting staff, which of the FOLLOWING skills or qualities are hardest to find? Base: All respondents


Q4 Thinking about the particular skills or qualities you look for when recruiting staff, which of the FOLLOWING skills or qualities are hardest to find? Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction |  |  | Educ ation/ Tr aining | nancial <br> se <br> rvices/ <br> pe <br> rsonal <br> finance | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering |  | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Ability to make decisions independently | $\begin{aligned} & 89 \\ & \text { 18\% } \end{aligned}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{gathered} 7 \\ 13 \% \end{gathered}$ | $\begin{gathered} 4 \\ 14 \% \end{gathered}$ | 5 | $\begin{gathered} 3 \\ 18 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 7 23\% | $\begin{aligned} & 24 \\ & 20 \% \end{aligned}$ | 13\% | $\begin{gathered} 5 \\ 19 \% \end{gathered}$ | $\begin{gathered} 8 \\ 20 \% \end{gathered}$ | ${ }^{1} 9$ | 29\% | $\begin{aligned} & 15 \\ & 19 \% \end{aligned}$ |
| Time management | $\begin{aligned} & 83 \\ & 16 \% \end{aligned}$ | $\begin{gathered} 4 \\ 29 \% \end{gathered}$ | $\begin{gathered} 7 \\ 13 \% \end{gathered}$ | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | 4 $13 \%$ | $\begin{gathered} 3 \\ 18 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \text { o } \end{aligned}$ | $\begin{gathered} 4 \\ 13 \% \end{gathered}$ | $\begin{aligned} & 20 \\ & 17 \% \end{aligned}$ | 1\% | $\begin{gathered} 4 \\ 15 \% \end{gathered}$ | $\begin{aligned} & 10 \\ & \text { 24\% } \end{aligned}$ | $\begin{gathered} 2 \\ 18 \% \end{gathered}$ | 2 $10 \%$ | $\begin{aligned} & 18 \\ & 22 \% \end{aligned}$ |
| Ability to work well under stress | $\begin{aligned} & 62 \\ & 12 \% \end{aligned}$ | 1 7 \% | $\begin{gathered} 7 \\ 13 \% \end{gathered}$ | 5 $17 \%$ | 4 $13 \%$ | 18\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 2\% | 119 | ${ }^{1}$ | $\begin{gathered} 7 \\ 27 \% \end{gathered}$ | $\begin{gathered} 5 \\ 12 \% \end{gathered}$ | 19\% | 3 ${ }^{3}$ | 12 $15 \%$ |
| Ability to follow instructions | $\begin{gathered} 42 \\ 8 \% \end{gathered}$ | $\stackrel{2}{2}$ | 4 $7 \%$ | 1 38 | 2\% | ${ }^{1}$ | $\begin{gathered} 1 \\ 10 \% \end{gathered}$ | 5 | 108\% | 0\% | 4 $15 \%$ | $\begin{gathered} 4 \\ 10 \% \end{gathered}$ | $\stackrel{2}{18 \%}$ | 1 | 4\% |
| Other | $\begin{gathered} 14 \\ 3 \% \end{gathered}$ | 0\% | 3 $5 \%$ | 0\% | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $3 \%$ | 7 $6 \%$ | $\stackrel{0}{0 \%}$ | 0\% | $\stackrel{2}{5 \%}$ | 0\% | ${ }_{0}^{0}$ | 1\% |
| Not stated | $\begin{gathered} 48 \\ 98 \end{gathered}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{gathered} 9 \\ 16 \% \\ h \end{gathered}$ | 3 $10 \%$ | 5 $16 \%$ h | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | $\begin{aligned} & 5 \\ & 4 \% \end{aligned}$ | 1 6 | 2\% | 3 $7 \%$ | 0\% | $\stackrel{2}{10 \%}$ | 12 $15 \%$ h |

Table Q4A
Q4a Technical qualifications and ability
Base: All who mentioned Technical qualifications and ability


Table Q4A (continuation)
Q4a Technical qualifications and ability
Base: All who mentioned Technical qualifications and ability


Table Q4A (continuation)
Q4a Technical qualifications and ability
Base: All who mentioned Technical qualifications and ability

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Pro perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | $\begin{gathered} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{gathered}$ | Manufac turing/ Engi neering | ```Mr dev eloper/ real estate/ estate agents``` | Rest aurant/ CafÃ©/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | *b | *c | *d | *e | *f | *g | h | *i | * ${ }^{\text {j }}$ | *k | *1 | *m | *n |
| Base | 202 | 3 | 25 | 14 | 11 | 7 | 7 | 8 | 56 | 8 | 9 | 13 | 4 | 8 | 29 |
| Engineering | $\begin{aligned} & 66 \\ & 33 \% \end{aligned}$ | $\begin{gathered} 3 \\ 100 \% \end{gathered}$ | $\begin{gathered} 3 \\ 12 \% \end{gathered}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | 3 $27 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | - $\quad 0$ | $\stackrel{2}{25 \%}$ | $\begin{aligned} & 35 \\ & 63 \% \end{aligned}$ | 3 $38 \%$ | $\begin{gathered} 1 \\ 11 \% \end{gathered}$ | $\begin{gathered} 4 \\ 31 \% \end{gathered}$ | $\begin{gathered} 2 \\ 50 \% \end{gathered}$ | 1 $13 \%$ | $\begin{gathered} 7 \\ 24 \% \end{gathered}$ |
| IT | $\begin{aligned} & 42 \\ & 21 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\underset{36 \%}{9}$ | 9 $64 \%$ | $\stackrel{1}{9 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | $\stackrel{0}{0 \%}$ | $\begin{gathered} 8 \\ 14 \% \end{gathered}$ | 1 $13 \%$ | $\begin{gathered} 3 \\ 33 \% \end{gathered}$ | $\begin{gathered} 2 \\ 15 \% \end{gathered}$ | $\begin{gathered} 1 \\ 25 \% \end{gathered}$ | 3 $38 \%$ | $\begin{gathered} 5 \\ 17 \% \end{gathered}$ |
| Catering related | $\begin{gathered} 15 \\ 7 \% \end{gathered}$ | $\stackrel{0}{0 \%}$ | 1 $4 \%$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 0 $\quad 0$ | \% $\quad 0$ | 4 $50 \%$ | $\stackrel{1}{2 \%}$ | $\stackrel{0}{0 \%}$ | 67\% | 0 | 0\% | 1 $13 \%$ | $\stackrel{2}{7 \%}$ |
| General business administration | $\begin{aligned} & 10 \\ & 5 \% \end{aligned}$ | ${ }^{0} 0$ | $\begin{aligned} & 2 \\ & 8 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\stackrel{1}{9 \%}$ | 1 $14 \%$ | \% $\quad 0$ | 0\% | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | 13\% | 22\% | 0\% | 25\% | ${ }^{0} 0$ | 1 3 |
| Accounting/ <br> Finance/Insurance | $\begin{aligned} & 7 \\ & 3 \% \end{aligned}$ | $0{ }_{0}^{0}$ | $\begin{gathered} 3 \\ 12 \% \end{gathered}$ | $0{ }_{0}^{0}$ | ${ }^{0} 0$ | 3 $43 \%$ | \% $\quad \begin{aligned} & 0 \\ & 0\end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | 0\% | 0\% | 0\% | ${ }_{0}^{0}$ | 1 3 |
| Social care/education | $\begin{aligned} & 6 \\ & 3 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 4 $36 \%$ | \% $\quad 0$ | \% $\quad 0$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 0\% | $\stackrel{0}{0 \%}$ | $\stackrel{2}{7 \%}$ |
| Language | $\begin{aligned} & 3 \\ & 1 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\begin{gathered} 3 \\ 12 \% \end{gathered}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | \% $\quad 0$ | \% $\quad 0$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ |
| Driving related | $\begin{aligned} & 3 \\ & 1 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | \% $\quad 0$ | $\stackrel{0}{0 \%}$ | 1 2 \% | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | 1 8 8\% | 0\% | 1 $13 \%$ | $\stackrel{0}{0 \%}$ |
| Legal | $\begin{aligned} & 1 \\ & \text { *\% } \end{aligned}$ | 0 $0 \%$ | 0\% | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | \% $\quad 0$ | 0\% | $\stackrel{0}{0 \%}$ | ${ }_{0}^{0}$ | $\stackrel{0}{0 \%}$ | 0\% | 0\% | 0\% | 0 | 1 ${ }_{3}$ |

Table 24A (continuation)
Q4a Technical qualifications and ability
Base: All who mentioned Technical qualifications and ability


Table 25A
Q5A As far as you know, have you been involved in employing anyone who has served in the Armed Forces in the last 5 years? Base: All respondents

| . | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience |  |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
|  |  | a | b | c | d | e | f | g | h | i | *j | *k | 1 | m | n | - | p | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Yes | 109 | 16 | 41 | 31 | 20 | 109 | 0 | 0 | 11 | 26 | 5 | 0 | 79 | 18 | 9 | 11 | 22 | 19 | 48 |
|  | 21\% | 20\% | 21\% | 23\% | 22\% | $100 \%$ $f g$ | 0\% | 0\% | 20\% | 22\% | 33\% | 0\% | 20\% | $34 \%$ 1 | 11\% | 14\% | 18\% | 20\% | ( $\begin{gathered}\text { 38\% } \\ \text { nopq }\end{gathered}$ |
| No | 388 | 63 | 150 | 102 | 72 | 0 | 48 | 324 | 43 | 90 | 9 | 3 | 306 | 35 | 74 | 70 | 101 | 72 | 71 |
|  | 76\% | 79\% | 75\% | 76\% | 77\% | 0\% | 100\% | 100\% | 80\% | 77\% | 60\% | 100\% | 77\% | 66\% | 87\% | 86\% | 81\% | 77\% | 57\% |
|  |  |  |  |  |  |  | e | e |  |  |  |  |  |  | $r$ | r | r | r |  |
| Don't know | 11 | 1 | 8 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 10 | 0 | 2 | 0 | 1 | 2 | 6 |
|  | 2\% | 1\% | 4\% | 1\% | 1\% | 0\% | 0\% | 0\% | 0\% | 1\% | 7\% | 0\% | 3\% | 0\% | 2\% | 0\% | 1\% | 2\% | 5\% |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |

Table Q5A (continuation)
Q5A As far as you know, have you been involved in employing anyone who has served in the Armed Forces in the last 5 years? Base: All respondents

| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pro perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | Cre ative ser vices | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | operty dev eloper/ real estate/ estate | Rest aurant/ Cafã@/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *c | d | *e | *f | $g$ | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Yes | 109 | 3 | 13 | 3 | 8 | 3 | 3 | 5 | 35 | 3 | 4 | 6 | 3 | 4 | 14 |
|  | 21\% | 21\% | 23\% | 10\% | 26\% | 18\% | 30\% | 16\% | 29\% | 19\% | 15\% | 15\% | 27\% | 19\% | 17\% |
| No | 388 | 11 | 41 | 26 | 22 | 14 | 6 | 26 | 85 | 12 | 21 | 34 | 8 | 17 | 64 |
|  | 76\% | 79\% | 73\% | 90\% | 71\% | - 82\% | 60\% | 84\% | 70\% | 75\% | 81\% | 83\% | 73\% | 81\% | 79\% |
| Don't know | 11 | 0 | 2 | 0 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 3 |
|  | 2\% | 0\% | 4\% | 0\% | 3\% | 0\% | 10\% | 0\% | 1\% | 6\% | 4\% | 2\% | 0\% | 0\% | $4 \%$ |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |

Q5B Overall, how would you describe this person / these people's impact on the workplace? Base: All who have been involved in employing someone who had served in the Armed Forces

| . | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{aligned} & \text { Much } \\ & \text { less } \end{aligned}$ likely | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | essive ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
|  |  | *a | b | c | *d | e | *f | *g | *h | *i | *j | *k | 1 | ${ }^{\text {m }}$ | *n | *○ | *p | *q | $r$ |
| Base | 109 | 16 | 41 | 31 | 20 | 109 | 0 | 0 | 11 | 26 | 5 | 0 | 79 | 18 | 9 | 11 | 22 | 19 | 48 |
| Positive | $\begin{aligned} & 65 \\ & 60 \% \end{aligned}$ | $\begin{gathered} 9 \\ 56 \% \end{gathered}$ | $\begin{aligned} & 22 \\ & 54 \% \end{aligned}$ | $\begin{aligned} & 21 \\ & 68 \% \end{aligned}$ | $\begin{aligned} & 13 \\ & 65 \% \end{aligned}$ | $\begin{aligned} & 65 \\ & 60 \% \end{aligned}$ | 0 | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 10 \\ & 91 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 65 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 53 \\ & 67 \% \end{aligned}$ | $\begin{gathered} 5 \\ 28 \% \end{gathered}$ | $\begin{gathered} 6 \\ 67 \% \end{gathered}$ | 7 $64 \%$ | $\begin{aligned} & 13 \\ & 59 \% \end{aligned}$ | $\begin{aligned} & 11 \\ & 58 \% \\ & \end{aligned}$ | $\begin{aligned} & 28 \\ & 58 \% \end{aligned}$ |
| Negative | $\begin{aligned} & 11 \\ & 10 \% \\ & \end{aligned}$ | 1 $6 \%$ | 4 $10 \%$ | 2\% | $\begin{gathered} 4 \\ 20 \% \end{gathered}$ | 11 $10 \%$ | 0 | $\begin{array}{ll}  & 0 \\ \% & 0 \% \end{array}$ | 0\% | 2\% | 3 $60 \%$ | 0\% | 5 $6 \%$ | 6 $33 \%$ | 11\% | 1 $9 \%$ | 5 $23 \%$ | 1 $5 \%$ | $\begin{array}{ll} & 3 \\ 6 \%\end{array}$ |
| Neutral | $\begin{aligned} & 31 \\ & 28 \% \end{aligned}$ | 6 $38 \%$ | $\begin{aligned} & 15 \\ & 37 \% \end{aligned}$ | $\begin{gathered} 7 \\ 23 \% \end{gathered}$ | $\begin{gathered} 2 \\ 10 \% \end{gathered}$ | $\begin{aligned} & 31 \\ & 28 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $9 \%$ | $\stackrel{6}{23 \%}$ | $\stackrel{2}{40 \%}$ | $\stackrel{0}{0 \%}$ | 20 | $\begin{gathered} 7 \\ 39 \% \end{gathered}$ | 11\% | 3 $27 \%$ | 4 $18 \%$ | 7 $37 \%$ | $\begin{aligned} & 16 \\ & 33 \% \end{aligned}$ |
| Don't know | $\begin{aligned} & 2 \\ & 2 \% \end{aligned}$ | 0\% | 0\% | 1 $3 \%$ | 1 $5 \%$ | 2\% | 0 | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | 1 $4 \%$ | 0\% | 0\% | 1\% | 0\% | 11\% | 0\% | 0\% | 0\% |  |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | \% 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |

Table 05 B (continuation)
Q5B Overall, how would you describe this person / these people's impact on the workplace? Base: All who have been involved in employing someone who had served in the Armed Forces


Table 06 A
Q6A As far as you know, have you been involved in interviewing anyone who had served in the Armed Forces in the last 5 years? Base: All who have NOT been involved in employing someone who had served in the Armed Forces

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | Cap <br> able, experi enced | Aggr essive, ins titutio nalised |  | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | *e | f | g | h | i | * | *k | 1 | m | n | $\bigcirc$ | p | q | r |
| Base | 388 | 63 | 150 | 102 | 72 | 0 | 48 | 324 | 43 | 90 | 9 | 3 | 306 | 35 | 74 | 70 | 101 | 72 | 71 |
|  | 12\% | $\begin{gathered} 19 \% \\ d \end{gathered}$ | 15\% | 9\% | 6\% | 0\% | $100 \%$ 9 | 0\% | 14\% | 14\% | 22\% | 0\% | $12 \%$ | 11\% | 4\% | 6\% | 15\% | $\begin{gathered} 14 \% \\ \mathrm{n} \end{gathered}$ | 23\% no |
| No | 324 | 51 | 118 | 87 | 67 | 0 | 0 | 324 | 35 | 75 | 7 | 2 | 257 | 31 | 70 | 64 | 84 | 57 | 49 |
|  | 84\% | 81\% | 79\% | 85\% | 93\% | 0\% | 0\% | 100\% | 81\% | 83\% | 78\% | 67\% | 84\% | - 89\% | 95\% | 91\% | 83\% | 79\% | 69\% |
|  |  |  |  |  | ab |  |  | f |  |  |  |  |  |  | pqr | qr | $r$ |  |  |
| Don't know | 16 | 0 | 9 | 6 | 1 | 0 | 0 | 0 | 2 | 2 | 0 | 1 | 11 | 0 | 1 | 2 | 2 | 5 | 6 |
|  | 4\% | 0\% | 6\% | 6\% | 1\% | 0\% | 0\% | 0\% | 5\% | 2\% | 0\% | 33\% | 4\% | 0\% | 1\% | 3\% | 2\% | 7\% | 8\% |
|  |  |  | a |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $n \mathrm{n}$ |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |

Table 96A (continuation)
Q6A As far as you know, have you been involved in interviewing anyone who had served in the Armed Forces in the last 5 years? Base: All who have NOT been involved in employing someone who had served in the Armed Forces

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ <br> constr <br> uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices } / \\ \mathrm{pe} \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | $\begin{array}{r} \mathrm{Pr} \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃc/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | * ${ }^{\text {c }}$ | *d | *e | *f | *g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 388 | 11 | 41 | 26 | 22 | 14 | 6 | 26 | 85 | 12 | 21 | 34 | 8 | 17 | 64 |
| Yes | $\begin{aligned} & 48 \\ & 12 \% \end{aligned}$ | $\begin{gathered} 2 \\ 18 \% \end{gathered}$ | $\underset{22 \%}{9}$ | $\begin{aligned} & 2 \\ & 8 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 5 \% \end{aligned}$ | 5\% $\quad 18$ | 0\% | 4 $15 \%$ | 15 $18 \%$ | ${ }_{0}^{0}$ | $\begin{aligned} & 1 \\ & 5 \% \end{aligned}$ | 4 $12 \%$ | 0\% | 3 $18 \%$ | $\stackrel{6}{9 \%}$ |
| No | $\begin{gathered} 324 \\ 84 \% \end{gathered}$ | $\stackrel{9}{82 \%}$ | $\begin{aligned} & 29 \\ & 71 \% \end{aligned}$ | $\begin{aligned} & 24 \\ & 92 \% \end{aligned}$ | $\begin{aligned} & 20 \\ & 91 \% \end{aligned}$ | $\begin{aligned} & 13 \\ & 93 \end{aligned}$ | $\begin{gathered} 6 \\ 100 \% \end{gathered}$ | 20 | $\begin{aligned} & 68 \\ & 80 \% \end{aligned}$ | $\begin{gathered} 12 \\ 100 \% \end{gathered}$ | $\begin{aligned} & 17 \\ & 81 \% \end{aligned}$ | $\begin{aligned} & 27 \\ & 79 \% \end{aligned}$ | $\begin{gathered} 8 \\ 100 \% \end{gathered}$ | $\begin{aligned} & 14 \\ & 82 \% \end{aligned}$ | 56 |
| Don't know | $\begin{gathered} 16 \\ 4 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 3 $7 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $5 \%$ | \% ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\stackrel{2}{8 \%}$ | $\stackrel{2}{2 \%}$ | $\stackrel{0}{0 \%}$ | $\begin{gathered} 3 \\ 14 \% \end{gathered}$ | 3 $9 \%$ | 0\% | ${ }^{0} 0$ | $\stackrel{2}{3 \%}$ |
| Refused | $0$ | 0 | 0 | 0 | ${ }_{0}^{0}$ | \% 0 | ${ }_{0}^{0}$ | ${ }_{0}^{0}$ | ${ }_{0}^{0}$ | ${ }_{0}^{0}$ | 0\% | 0 | 0 | 0 | 0 |
| umns T | g, h, i, | k, 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

Q6B Overall, how would you describe the impression this person / these people gave at interview? Base: All who have been involved in interviewing someone who had served in the Armed Forces


Table Q6B (continuation)
Q6B Overall, how would you describe the impression this person / these people gave at interview? Base: All who have been involved in interviewing someone who had served in the Armed Forces


07 Imagine you have received a very large number of applications for a job, and are deciding which applicants to invite for interview
 Base: All respondents


Table 97 (continuation)
07 Imagine you have received a very large number of applications for a job, and are deciding which applicants to invite for interview
 Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | $\begin{array}{r} \text { Inter } \\ \text { viewing } \end{array}$ | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | *j | *k | 1 | m | n | $\bigcirc$ | p | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| ALL LeSS INCLINED |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 18 | 3 | 8 | 2 | 5 | 5 | 2 | 9 | 0 | 0 | 15 | 3 | 7 | 7 | 2 | 3 | 5 | 3 | 5 |
|  | 4\% | 4\% | 4\% | 1\% | 5\% | 5\% | 4\% | 3\% | 0\% | 0\% | 100\% | 100\% | 2\% | $\begin{gathered} 13 \% \\ 1 \end{gathered}$ | 2\% | 4\% | 4\% | 3\% | 4\% |
| Don't know | 42 | 6 | 15 | 18 | 3 | 12 | 2 | 26 | 0 | 0 | 0 | 0 | 31 | 6 | 3 | 2 | 8 | 16 | 13 |
|  | 8\% | 8\% | 8\% | $\begin{gathered} 138 \\ d \end{gathered}$ | 3\% | 11\% | 4\% | 8\% | 0\% | 0\% | 0\% | 0\% | 8\% | 11\% | 4\% | 2\% | 6\% | nop | \% $\begin{array}{r}10 \% \\ 0\end{array}$ |
| Refused | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 |
|  | *\% | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | ${ }_{1}^{2 \%}$ | 0\% | 0\% | 0\% | 1\% | 0\% |
| NO DIfFERENCE | 276 | 39 | 109 | 71 | 55 | 55 | 25 | 178 | 0 | 0 | 0 | 0 | 207 | 27 | 54 | 33 | 70 | 47 | 72 |
|  | 54\% | 49\% | 55\% | 53\% | 59\% | 50\% | 52\% | 55\% | 0\% | 0\% | 0\% | 0\% | 52\% | 51\% | 64\% | 41\% | 56\% | 51\% | 58\% |

07 Imagine you have received a very large number of applications for a job, and are deciding which applicants to invite for interview
 Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | ```Pro perty/ constr uction``` | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | isure/ toursim | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | * $C$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Much more inclined to progress their application | $\begin{aligned} & 54 \\ & 11 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 7 \% \end{aligned}$ | 4\% | $\begin{gathered} 4 \\ 14 \% \end{gathered}$ | 1 ${ }^{\text {\% }}$ | ${ }^{1}$ | 20\% | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | 16 $13 \%$ | ${ }^{1}$ | $\begin{gathered} 3 \\ 12 \% \end{gathered}$ | 17\% | 0\% | 1 ${ }_{\text {5\% }}$ | $\stackrel{9}{11 \%}$ |
| Slightly more inclined to progress their application | $\begin{gathered} 117 \\ 23 \% \end{gathered}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{aligned} & 16 \\ & 29 \% \end{aligned}$ | 4 ${ }^{4}$ \% | 5 | $\stackrel{2}{12}$ | 20\% | 7 $23 \%$ | 29\% | 6 $38 \%$ | 888 | 11 $27 \%$ | 1 $9 \%$ | \% ${ }^{6}$ 9\% | 18 |
| Slightly less inclined to progress their application | $\begin{gathered} 15 \\ 3 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 4 7\% n | $\begin{aligned} & 1 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 6 \% \\ & n \end{aligned}$ | ${ }^{0} 0$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 3\% | ${ }^{0} 0$ | $\begin{aligned} & 1 \\ & 4 \% \end{aligned}$ | 0\% | $\stackrel{2}{28 \%}$ | 1 ${ }_{\text {5\% }}$ | $\stackrel{0}{0 \%}$ |
| Much less inclined to progress their application | $\begin{aligned} & 3 \\ & 1 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 2 \% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\stackrel{0}{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $1 \%$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 2\% | 0\% | ${ }_{0}^{0}$ | ${ }_{0}^{0}$ |
| ALL MORE INCLINED | $\begin{gathered} 171 \\ 34 \% \end{gathered}$ | 31\% | 20 36 | 88\% | 198\% | 18\% | 4 40 | $\begin{aligned} & 10 \\ & 32 \% \end{aligned}$ | 45 | 7 $44 \%$ | $\begin{aligned} & 11 \\ & 42 \% \end{aligned}$ | $\begin{aligned} & 18 \\ & 44 \% \\ & d \end{aligned}$ | 19\% | 7 $33 \%$ | 27 $33 \%$ |
| all less inclined | $\begin{gathered} 18 \\ 4 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 5 98 n | $\begin{aligned} & 1 \\ & 3 \% \end{aligned}$ | 2 $6 \%$ $n$ | - ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 4 \% \end{aligned}$ | $\stackrel{1}{2 \%}$ | $\stackrel{2}{28 \%}$ | 1 ${ }_{\text {5\% }}$ | ${ }_{0}^{0}$ |
| Columns Tested: $\mathrm{a}, \mathrm{b}$, | g, h,i, | k, 1, m, n |  |  |  |  |  | nducted b | by Lord | Ashcroft |  |  |  |  |  |

Table 97 (continuation)
 Base: All respondents


Table Q8A
Q8a Why would time in the Forces make you more inclined to progress that candidate's application? Base: All who would be MORE inclined to interview someone who had served in the Armed Forces

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  |  | Aggr essive, ins titutio nalised |  | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | *f | $g$ | h | i | *j | *k | 1 | *m | *n | - | P | *q | r |
| Base | 171 | 31 | 67 | 43 | 30 | 37 | 19 | 110 | 54 | 117 | 0 | 0 | 150 | 12 | 26 | 43 | 41 | 26 | 35 |
| Disciplined | $\begin{aligned} & 97 \\ & 57 \% \end{aligned}$ | $\begin{aligned} & 18 \\ & 58 \% \end{aligned}$ | $\begin{aligned} & 38 \\ & 57 \% \end{aligned}$ | $\begin{aligned} & 23 \\ & 53 \% \end{aligned}$ | $\begin{aligned} & 18 \\ & 60 \% \end{aligned}$ | $\begin{aligned} & 16 \\ & 43 \% \end{aligned}$ | 14 748 | $\begin{aligned} & 65 \\ & 59 \% \end{aligned}$ | $\begin{aligned} & 29 \\ & 54 \% \end{aligned}$ | $\begin{aligned} & 68 \\ & 58 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 86 \\ & 57 \% \end{aligned}$ | $\begin{gathered} 7 \\ 58 \% \end{gathered}$ | $\begin{aligned} & 15 \\ & 58 \% \end{aligned}$ | $\begin{aligned} & 24 \\ & 56 \% \end{aligned}$ | 23 $56 \%$ | $\begin{aligned} & 14 \\ & 54 \% \end{aligned}$ | $\begin{aligned} & 21 \\ & 60 \% \end{aligned}$ |
| Obey instructions/ reliable/loyal | $\begin{aligned} & 51 \\ & 30 \% \end{aligned}$ | $\begin{gathered} 6 \\ 19 \% \end{gathered}$ | $\begin{aligned} & 21 \\ & 31 \% \end{aligned}$ | $\begin{aligned} & 15 \\ & 35 \% \end{aligned}$ | $\begin{gathered} 9 \\ 30 \% \end{gathered}$ | 10 $27 \%$ | $\begin{gathered} 6 \\ 32 \% \end{gathered}$ | $\begin{aligned} & 32 \\ & 29 \% \end{aligned}$ | 14 | $\begin{aligned} & 37 \\ & 32 \% \end{aligned}$ | ${ }_{0}^{0}$ | 0\% | 41 $27 \%$ | $\begin{gathered} 6 \\ 50 \% \end{gathered}$ | 7 27\% | 13 $30 \%$ | 15 $37 \%$ | -989 | 7 $20 \%$ |
| ```Training/ experience/skills``` | $\begin{aligned} & 23 \\ & 13 \% \end{aligned}$ | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | $\begin{aligned} & 11 \\ & 16 \% \end{aligned}$ | 14\% | $\begin{gathered} 3 \\ 10 \% \end{gathered}$ | 5 ${ }^{5}$ | $\begin{gathered} 4 \\ 21 \% \end{gathered}$ | $\begin{aligned} & 14 \\ & 13 \% \end{aligned}$ | 5 $9 \%$ | $\begin{aligned} & 18 \\ & 15 \% \end{aligned}$ | ${ }_{0}^{0}$ | 0\% | 23 $15 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 2\% | 3\% | 8 $20 \%$ | 2\% | 8 $23 \%$ |
| Good team player | $\begin{aligned} & 20 \\ & 12 \% \end{aligned}$ | $\begin{gathered} 5 \\ 16 \% \end{gathered}$ | $\begin{gathered} 9 \\ 13 \% \end{gathered}$ | $\begin{aligned} & 4 \\ & 9 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 7 \% \end{aligned}$ | 5 ${ }^{5}$ | 1 5 | $\begin{aligned} & 14 \\ & 13 \% \end{aligned}$ | $\stackrel{9}{17 \%}$ | $\begin{gathered} 11 \\ 9 \% \end{gathered}$ | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 20 \\ & 13 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 5 \\ 19 \% \end{gathered}$ | 3\% | 7 <br> $17 \%$ <br>  <br>  | $\begin{gathered} 4 \\ 15 \% \end{gathered}$ | $\begin{aligned} & 1 \\ & 3 \% \end{aligned}$ |
| Work ethic | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 0 | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | ${ }_{0}^{0 \%}$ | 0 0 | ${ }_{0}^{0}$ | 0 | ${ }_{0}^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | 0\% | 0\% | $\stackrel{0}{0 \%}$ | 0\% |
| Other | $\begin{gathered} 10 \\ 6 \% \end{gathered}$ | 13 | 3 $4 \%$ | 2 $5 \%$ | 13\% | 3\% | ${ }_{0}^{0}$ | 6 $5 \%$ | $\underset{\text { 11\% }}{\text { i }}$ | 4 | ${ }_{0}^{0}$ | 0\% | 10 78 | $0 \%$ | 1 $4 \%$ | 3 $7 \%$ | 2 $5 \%$ | $\stackrel{1}{4 \%}$ | 3 $9 \%$ |
| Don't know | $\begin{aligned} & 4 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { 2。 } \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{2}{5 \%}$ | 1 | 1\% | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 4 \\ & 3 \% \end{aligned}$ | ${ }_{0}^{0}$ | 0\% | 3 $2 \%$ | 0 | 1 4 \% | 1 $2 \%$ | 1 2 \% | $\stackrel{0}{0 \%}$ | 1 $3 \%$ |
| Not stated | $\begin{aligned} & 24 \\ & 14 \% \end{aligned}$ | $\begin{gathered} 4 \\ 13 \% \end{gathered}$ | $\begin{aligned} & 10 \\ & 15 \% \end{aligned}$ | $\begin{gathered} 6 \\ 14 \% \end{gathered}$ | $\begin{gathered} 4 \\ 13 \% \end{gathered}$ | 7 $19 \%$ | 2\% | 14 $13 \%$ | 10 $19 \%$ | $\begin{aligned} & 14 \\ & 12 \% \end{aligned}$ | 0\% | 0\% | 20 $13 \%$ | $\begin{gathered} 2 \\ 17 \% \end{gathered}$ | 3 $12 \%$ | 6 $14 \%$ | $\stackrel{6}{15 \%}$ | 5 $19 \%$ | 4 $11 \%$ |
| Columns Tested: a , b | f, g - | , j, k - | 1,m-n, | , o, p, q, r |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q8A (continuation)
Q8a Why would time in the Forces make you more inclined to progress that candidate's application? Base: All who would be MORE inclined to interview someone who had served in the Armed Forces


Q8b Why would time in the Forces make you less inclined to progress that candidate's application? Base: All who would be LESS inclined to interview someone who had served in the Armed Forces


Table Q8B (continuation)
Q8b Why would time in the Forces make you less inclined to progress that candidate's application? Base: All who would be LESS inclined to interview someone who had served in the Armed Forces


Q9 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : People management skills Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | $\bigcirc$ | P | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | $\begin{gathered} 226 \\ 44 \% \end{gathered}$ | $\begin{aligned} & 39 \\ & 49 \% \end{aligned}$ | $\begin{aligned} & 90 \\ & \text { 45\% } \end{aligned}$ | $\begin{aligned} & 59 \\ & 44 \% \end{aligned}$ | $\begin{aligned} & 37 \\ & 40 \% \end{aligned}$ | $\begin{aligned} & 45 \\ & 41 \% \end{aligned}$ | $\begin{aligned} & 23 \\ & 48 \% \end{aligned}$ | $\begin{aligned} & 147 \\ & 45 \% \end{aligned}$ | $\begin{aligned} & 37 \\ & 69 \% \\ & i \end{aligned}$ | $\begin{aligned} & 60 \\ & 51 \% \end{aligned}$ | 7 47 | 1 $33 \%$ | 187 $47 \%$ m | $\begin{aligned} & 17 \\ & 32 \% \end{aligned}$ | $\begin{aligned} & 47 \\ & 55 \% \\ & \text { qr } \end{aligned}$ | $\begin{aligned} & 43 \\ & 53 \% \\ & \text { qr } \end{aligned}$ | 59 $48 \%$ r | 33 $35 \%$ | $\begin{aligned} & 44 \\ & 35 \% \end{aligned}$ |
| Less likely | $\begin{aligned} & 38 \\ & 7 \% \end{aligned}$ | $\begin{aligned} & 6 \\ & 8 \% \\ & 8 \% \end{aligned}$ | $\begin{gathered} 12 \\ 6 \% \end{gathered}$ | $\begin{array}{r} 11 \\ 8 \% \end{array}$ | $\begin{gathered} 9 \\ 10 \% \end{gathered}$ | $\begin{gathered} 15 \\ 14 \% \\ 9 \end{gathered}$ | $\begin{aligned} & 4 \\ & 8 \% \end{aligned}$ | $\begin{gathered} 18 \\ 6 \% \end{gathered}$ | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 7 \\ & 6 \% \end{aligned}$ | $\begin{gathered} 5 \\ 33 \% \end{gathered}$ | $\begin{gathered} 2 \\ 67 \% \end{gathered}$ | 20 5 | $\begin{gathered} 12 \\ 23 \% \\ 1 \end{gathered}$ | 2\% | $\begin{gathered} 8 \\ 10 \% \\ \mathrm{n} \end{gathered}$ | 9\% | $\begin{gathered} 9 \\ 10 \% \\ \mathrm{n} \end{gathered}$ | $\begin{gathered} 10 \\ 8 \% \end{gathered}$ |
| No difference | $\begin{gathered} 212 \\ 42 \% \end{gathered}$ | $\begin{aligned} & 26 \\ & 33 \% \end{aligned}$ | $\begin{aligned} & 88 \\ & 44 \% \end{aligned}$ | $\begin{aligned} & 57 \\ & 43 \% \end{aligned}$ | $\begin{aligned} & 40 \\ & 43 \% \end{aligned}$ | $\begin{aligned} & 44 \\ & 40 \% \end{aligned}$ | $\begin{aligned} & 18 \\ & 38 \% \end{aligned}$ | $\begin{gathered} 138 \\ 43 \% \end{gathered}$ | $\begin{aligned} & 16 \\ & 30 \% \end{aligned}$ | $\begin{aligned} & 46 \\ & 39 \% \end{aligned}$ | $\stackrel{3}{20 \%}$ | 0\% | 170 ${ }^{\text {43\% }}$ | $\begin{aligned} & 18 \\ & 34 \% \end{aligned}$ | $\begin{aligned} & 31 \\ & 36 \% \end{aligned}$ | 25 $31 \%$ | $\begin{aligned} & 47 \\ & 38 \% \end{aligned}$ | 47 $51 \%$ 0 | $\begin{gathered} 62 \\ 50 \% \\ \circ \end{gathered}$ |
| Don't know | $\begin{gathered} 30 \\ 6 \% \end{gathered}$ | $\begin{gathered} 8 \\ 10 \% \end{gathered}$ | $\begin{aligned} & 9 \\ & 5 \% \end{aligned}$ | $\begin{aligned} & 7 \\ & 5 \% \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 3 \\ & 6 \% \end{aligned}$ | $\begin{gathered} 20 \\ 6 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 16 4\% | $\begin{gathered} 6 \\ 11 \% \\ 1 \end{gathered}$ | 5 $6 \%$ | 5 $6 \%$ | 8 $6 \%$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 8 \\ & 6 \% \end{aligned}$ |
| Refused | 2 <br> *\% | 1 1\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $1 \%$ | 1 $1 \%$ | 0 $0 \%$ | *\% | 0\% | 0\% | 0\% | 0\% | 2 | 0\% | 0\% | ${ }_{0}^{0}$ | 1 $1 \%$ | ${ }_{0}^{0}$ |  |
| Columns Tested | f,g ${ }^{\text {*\% }}$ | , j, ${ }^{1 \%}$ | , m- ${ }_{\text {0\% }}$ | , o, p, q, ${ }_{\text {r }}^{0 \%}$ | 1\% | 1\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 1\% | 0\% |  |

Table Q9A (continuation)
09 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : People management skills Base: All respondents

| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | Le isure/ toursim | Manufac turing/ Engi neering | ```Mry dev eloper/ real estate/ estate agents``` | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| More likely | 226 $44 \%$ | 87\% | 21 $38 \%$ | 15 $52 \%$ | 15 $48 \%$ | 6 35 | \% 5 | 18 588 | 53 $44 \%$ | 7 $44 \%$ | 10 $38 \%$ | 24 $59 \%$ | $\begin{gathered} 3 \\ 27 \% \end{gathered}$ | 4 $19 \%$ | 36 $44 \%$ |
|  | 44\% | 57\% | 38\% | 52\% | 48\% | 35\% | 50\% | 58\% | 44\% | 44\% | 38\% | $\begin{gathered} 59 \% \\ b \end{gathered}$ | 27\% | 19\% |  |
| Less likely | 38 | 0 | 5 | 4 $14 \%$ | 4 <br> 13 | 1 | - ${ }^{0}$ | 1 | ${ }^{7}$ | ${ }^{1}$ | 2 | 3 | 4 $36 \%$ | 3 | 2 |
|  | 7\% | 0\% | 9\% | 14\% | $13 \%$ n | $6 \%$ | 0\% | 3\% | 6\% | 6\% | 8\% | 7\% | 36\% | 14\% | 2\% |
| No difference | 212 | 6 | 24 | 6 | 11 | 8 | 5 | 11 | 55 | 6 | 13 | 12 | 4 | 14 | 36 |
|  | 42\% | 43\% | 43\% | 21\% | 35\% | 47\% | 50\% | 35\% | 45\% | 38\% | 50\% | 29\% | 36\% | 67\% | 44\% |
| Don't know | 30 | 0 | 6 | 4 | 1 | 2 | 0 | 1 | 4 | 2 | 1 | 2 | 0 | 0 | 7 |
|  | 6\% | 0\% | $11 \%$ | 14\% | 3\% | 12\% | 0\% | 3\% | 3\% | 13\% | 4\% | 5\% | 0\% | 0\% | 9\% |
| Refused | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
| Columns Tested | f,g,h,i, | , $k, 1, m, n$ |  |  |  |  |  |  |  |  |  |  |  |  |  |

9 Please can you say whether you think that a former member of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Technical qualifications and ability Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{gathered} \text { Empl } \\ \text { oying } \end{gathered}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { liess } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | p | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | $\begin{gathered} 205 \\ 40 \% \end{gathered}$ | $\begin{aligned} & 27 \\ & 34 \% \end{aligned}$ | $\begin{aligned} & 84 \\ & 42 \% \end{aligned}$ | $\begin{aligned} & 54 \\ & 40 \% \end{aligned}$ | $\begin{aligned} & 39 \\ & 42 \% \end{aligned}$ | $\begin{aligned} & 45 \\ & 41 \% \end{aligned}$ | $\begin{aligned} & 19 \\ & 40 \% \end{aligned}$ | $\begin{gathered} 134 \\ 41 \% \end{gathered}$ | $\begin{aligned} & 35 \\ & 65 \% \\ & i \end{aligned}$ | $54$ | 5 38 | $\begin{gathered} 2 \\ 67 \% \end{gathered}$ | 166 | $\begin{aligned} & 25 \\ & 47 \% \end{aligned}$ | 32 $38 \%$ | 36 $44 \%$ | 53 $43 \%$ | 34 $37 \%$ | $\begin{aligned} & 50 \\ & 40 \% \end{aligned}$ |
| Less likely | $\begin{aligned} & 65 \\ & 13 \% \end{aligned}$ | $\begin{aligned} & 18 \\ & 23 \% \\ & c d \end{aligned}$ | $\begin{aligned} & 26 \\ & 13 \% \end{aligned}$ | $\begin{gathered} 11 \\ 8 \% \end{gathered}$ | $\begin{aligned} & 10 \\ & 11 \% \end{aligned}$ | $\begin{aligned} & 12 \\ & 11 \% \end{aligned}$ | $\begin{aligned} & \text { 10 } \\ & \text { 21\% } \end{aligned}$ | $\begin{aligned} & 39 \\ & 12 \% \end{aligned}$ | $\begin{aligned} & 5 \\ & 9 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 12 \\ & 10 \% \end{aligned}$ | $\begin{gathered} 4 \\ 27 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | 46 $12 \%$ | $\begin{aligned} & 10 \\ & 19 \% \end{aligned}$ | $\begin{aligned} & 11 \\ & 13 \% \end{aligned}$ | 11 $14 \%$ | 14 $11 \%$ | 12 $13 \%$ | $\begin{aligned} & 17 \\ & 14 \% \end{aligned}$ |
| No difference | $\begin{gathered} 205 \\ 40 \% \end{gathered}$ | $\begin{aligned} & 27 \\ & 34 \% \end{aligned}$ | $\begin{aligned} & 78 \\ & 39 \% \end{aligned}$ | $\begin{aligned} & 62 \\ & 46 \% \end{aligned}$ | $\begin{aligned} & 38 \\ & 41 \% \end{aligned}$ | $\begin{aligned} & 44 \\ & 40 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 35 \% \end{aligned}$ | $\begin{gathered} 132 \\ 41 \% \end{gathered}$ | $\begin{aligned} & 13 \\ & 24 \% \end{aligned}$ | $\begin{aligned} & 49 \\ & 42 \% \\ & \mathrm{~h} \end{aligned}$ | 6 $40 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 165 $42 \%$ m | $\begin{aligned} & 12 \\ & 23 \% \end{aligned}$ | 33 $39 \%$ | 29 $36 \%$ | 50 $40 \%$ | 42 $45 \%$ | $\begin{aligned} & 51 \\ & 41 \% \end{aligned}$ |
| Don't know | $\begin{gathered} 30 \\ 6 \% \end{gathered}$ | $\begin{aligned} & 6 \\ & 8 \% \\ & \hline \end{aligned}$ | $\begin{gathered} 11 \\ 6 \% \end{gathered}$ | $\begin{aligned} & 7 \\ & 5 \% \end{aligned}$ | $\begin{aligned} & 5 \\ & 5 \% \end{aligned}$ | $\begin{aligned} & 7 \\ & 6 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 4 \% \end{aligned}$ | $\begin{gathered} 17 \\ 5 \% \end{gathered}$ | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \% \end{aligned}$ | ${ }^{0} 0$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 16 48 | $\begin{aligned} & 5 \\ & 9 \% \end{aligned}$ | $\underset{11 \%}{9}$ | 5 $6 \%$ | $\stackrel{6}{5 \%}$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 6 \\ & 5 \% \end{aligned}$ |
| Refused | 3 $1 \%$ | 2 38 b | 0\% | 0\% | 1 $1 \%$ | ${ }_{1}^{1}$ \% | 0\% | 2 $1 \%$ | 0\% | 0\% | 0\% | 0\% | 2\% | 1 2 \% | 0\% | 0\% | 1 $1 \%$ | 1\% | ( $\begin{aligned} & 1 \\ & 1 \%\end{aligned}$ |

Table Q9B (continuation)
9 Please can you say whether you think that a former member of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Technical qualifications and ability Base: All respondents


09 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Communication skills Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{gathered} \text { Empl } \\ \text { oying } \end{gathered}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, <br> experi <br> enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | g | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | p | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | $\begin{aligned} & 293 \\ & 58 \% \end{aligned}$ | $\begin{aligned} & 51 \\ & 64 \% \end{aligned}$ | $\begin{aligned} & 108 \\ & 54 \% \end{aligned}$ | $\begin{aligned} & 85 \\ & 63 \% \end{aligned}$ | $\begin{aligned} & 47 \\ & 51 \% \end{aligned}$ | 62 $57 \%$ | $\begin{aligned} & 30 \\ & 63 \% \end{aligned}$ | $\begin{gathered} 191 \\ 59 \% \end{gathered}$ | $\begin{aligned} & 41 \\ & 76 \% \end{aligned}$ | $\begin{aligned} & 81 \\ & 69 \% \end{aligned}$ | $\begin{gathered} 5 \\ 33 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{gathered} 241 \\ 61 \% \\ \mathrm{~m} \end{gathered}$ | $\begin{aligned} & 22 \\ & 42 \% \end{aligned}$ | $\begin{aligned} & 56 \\ & 66 \% \\ & q \end{aligned}$ | $\begin{aligned} & 52 \\ & 64 \% \\ & 9 \end{aligned}$ | $\begin{aligned} & 70 \\ & 56 \% \end{aligned}$ | $\begin{aligned} & 45 \\ & 48 \% \end{aligned}$ | $\begin{aligned} & 70 \\ & 56 \% \end{aligned}$ |
| Less likely | $\begin{gathered} 26 \\ 5 \% \end{gathered}$ | $\begin{aligned} & 2 \\ & 3 \% \end{aligned}$ | $\begin{gathered} 12 \\ 6 \% \end{gathered}$ | $\begin{aligned} & 6 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \% \end{aligned}$ | 9 8 9 | $\begin{gathered} 5 \\ 10 \% \\ 9 \end{gathered}$ | $\begin{gathered} 11 \\ 3 \% \end{gathered}$ | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | 4 38 | $\begin{gathered} 6 \\ 40 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{gathered} 14 \\ 4 \% \end{gathered}$ | $\begin{gathered} 9 \\ 17 \% \\ 1 \end{gathered}$ | $\begin{aligned} & 4 \\ & 5 \% \end{aligned}$ | ${ }^{1}$ 1\% | 8 $6 \%$ | $\begin{aligned} & 6 \\ & 6 \% \end{aligned}$ | $\begin{aligned} & 7 \\ & 6 \% \end{aligned}$ |
| No difference | $\begin{gathered} 160 \\ 31 \% \end{gathered}$ | $\begin{aligned} & 19 \\ & 24 \% \end{aligned}$ | $\begin{aligned} & 69 \\ & 35 \% \end{aligned}$ | $\begin{aligned} & 40 \\ & 30 \% \end{aligned}$ | $\begin{aligned} & 32 \\ & 34 \% \end{aligned}$ | 34 $31 \%$ | $\begin{aligned} & 12 \\ & 25 \% \end{aligned}$ | $\begin{gathered} 101 \\ 31 \% \end{gathered}$ | $\begin{aligned} & 11 \\ & 20 \% \end{aligned}$ | $\begin{aligned} & 31 \\ & 26 \% \end{aligned}$ | $\begin{gathered} 4 \\ 27 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 123 \\ & 31 \% \end{aligned}$ | $\begin{aligned} & 16 \\ & 30 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 20 \% \end{aligned}$ | $\begin{aligned} & 23 \\ & 28 \% \end{aligned}$ | 37 $30 \%$ | 39 $42 \%$ n | 44 $35 \%$ n |
| Don't know | $\begin{gathered} 27 \\ 5 \% \end{gathered}$ | $\begin{aligned} & 7 \\ & 9 \% \\ & c \end{aligned}$ | $\begin{gathered} 10 \\ 5 \% \end{gathered}$ | $\begin{aligned} & 3 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 7 \\ & 8 \% \end{aligned}$ | 3 $3 \%$ | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | $\begin{gathered} 20 \\ 6 \% \end{gathered}$ | 1 $2 \%$ | 1 $1 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 15 \\ 4 \% \end{gathered}$ | $\begin{gathered} { }^{6} \\ 11 \% \\ 1 \end{gathered}$ | 8 <br> 98 <br> r <br> r | 5 $6 \%$ | 8 $6 \%$ | $\begin{aligned} & 3 \\ & 3 \% \end{aligned}$ | $\begin{aligned} & 3 \\ & 2 \% \end{aligned}$ |
| Refused | 2 | 1 $1 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | $\begin{aligned} & 1 \\ & 1 \% \end{aligned}$ | 1 $1 \%$ | 0 $0 \%$ | * ${ }_{\text {* }}$ | 0 0 | 0\% | 0 $0 \%$ | 0\% | $\stackrel{2}{1 \%}$ | 0 | 0\% | 0\% | 1 $1 \%$ | 0 $0 \%$ | \% $\quad 1$ |
| Columns Tested | f,g - | j, k - | 1,m-n, | , $, \mathrm{p}, \mathrm{q}, \mathrm{r}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q9C (continuation)
09 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Communication skills Base: All respondents


Table Q9D
 Base: All respondents

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& \& \multicolumn{4}{|c|}{Struggle to find skilled candidates} \& \multicolumn{3}{|l|}{Experience with AF candidates} \& \multicolumn{4}{|c|}{Inclination to employ AF candidates} \& \multicolumn{2}{|l|}{View of AF candidates} \& \multicolumn{5}{|c|}{Size of company} \\
\hline \& Total \& Often \& $$
\begin{aligned}
& \text { Some } \\
& \text { times }
\end{aligned}
$$ \& Rarely \& Never \& $$
\begin{array}{r}
\text { Empl } \\
\text { oying }
\end{array}
$$ \& Inter viewing \& No exp erience \& $$
\begin{aligned}
& \text { Much } \\
& \text { more } \\
& \text { likely }
\end{aligned}
$$ \& $$
\begin{array}{r}
\text { Som } \\
\text { ewhat } \\
\text { more } \\
\text { likely }
\end{array}
$$ \& $$
\begin{array}{r}
\text { Som } \\
\text { ewhat } \\
\text { less } \\
\text { likely }
\end{array}
$$ \&  \& $$
\begin{array}{r}
\text { Cap } \\
\text { able, } \\
\text { experi } \\
\text { enced }
\end{array}
$$ \& Aggr essive,
ins titutio nalised \& $$
\begin{array}{r}
5-9 \\
\text { people }
\end{array}
$$ \& $$
\begin{array}{r}
10-19 \\
\text { people }
\end{array}
$$ \& $$
\begin{array}{r}
20-49 \\
\text { people }
\end{array}
$$ \& $$
\begin{array}{r}
50-99 \\
\text { people }
\end{array}
$$ \& $$
\begin{array}{r}
100-250 \\
\text { people }
\end{array}
$$ \\
\hline . \& \& a \& b \& c \& d \& e \& f \& g \& h \& i \& *j \& *k \& 1 \& m \& n \& $\bigcirc$ \& P \& q \& $r$ \\
\hline Base \& 508 \& 80 \& 199 \& 134 \& 93 \& 109 \& 48 \& 324 \& 54 \& 117 \& 15 \& 3 \& 395 \& 53 \& 85 \& 81 \& 124 \& 93 \& 125 \\
\hline More likely \& $$
\begin{gathered}
381 \\
75 \%
\end{gathered}
$$ \& $$
\begin{aligned}
& 64 \\
& 80 \% \\
& d
\end{aligned}
$$ \& $$
\begin{gathered}
152 \\
76 \%
\end{gathered}
$$ \& 103
$77 \%$ \& $$
\begin{aligned}
& 61 \\
& 66 \%
\end{aligned}
$$ \& 77 $71 \%$ \& 39
$81 \%$ \& $$
\begin{gathered}
246 \\
76 \%
\end{gathered}
$$ \& 48
$89 \%$ \& $$
\begin{aligned}
& 96 \\
& 82 \%
\end{aligned}
$$ \& $$
\begin{aligned}
& 10 \\
& 67 \%
\end{aligned}
$$ \& $$
\begin{gathered}
2 \\
67 \%
\end{gathered}
$$ \& 305

$77 \%$ \& \[
$$
\begin{aligned}
& 37 \\
& 70 \%
\end{aligned}
$$

\] \& 65 \& \[

$$
\begin{gathered}
70 \\
86 \% \\
\text { pqr }
\end{gathered}
$$
\] \& 93

$75 \%$ \& 67

$72 \%$ \& $$
\begin{aligned}
& 86 \\
& 69 \%
\end{aligned}
$$ \\

\hline Less likely \& $$
\begin{aligned}
& 10 \\
& 2 \%
\end{aligned}
$$ \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 6 \\
& 3 \%
\end{aligned}
$$

\] \& 2\% \& \[

$$
\begin{aligned}
& 2 \\
& 2 \%
\end{aligned}
$$

\] \& 4 48 \& ${ }^{1}$ \& \[

$$
\begin{aligned}
& 5 \\
& 2 \%
\end{aligned}
$$

\] \& 1 $2 \%$ \& \[

$$
\begin{aligned}
& 2 \\
& 2 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 1 \\
& 7 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& 5 \& \[

$$
\begin{aligned}
& 3 \\
& 6 \% \\
& 1
\end{aligned}
$$
\] \& 1\% \& 1\% \& 2\% \& 3

$3 \%$ \& 2\% \\

\hline No difference \& $$
\begin{aligned}
& 97 \\
& \text { 19\% }
\end{aligned}
$$ \& 11\% \& \[

$$
\begin{aligned}
& 37 \\
& 19 \%
\end{aligned}
$$
\] \& 27

$20 \%$ \& \[
$$
\begin{aligned}
& 24 \\
& 26 \% \\
& a
\end{aligned}
$$

\] \& 26 $24 \%$ \& $\stackrel{8}{17 \%}$ \& \[

$$
\begin{aligned}
& 57 \\
& 18 \%
\end{aligned}
$$
\] \& 3

$6 \%$ \& \[
$$
\begin{aligned}
& 19 \\
& 16 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
4 \\
27 \%
\end{gathered}
$$
\] \& 118 \& 75 \& $\stackrel{9}{17 \%}$ \& 14

$16 \%$ \& $\stackrel{8}{10 \%}$ \& 22 $18 \%$ \& 21
$23 \%$
0 \& 32
$26 \%$
0 \\

\hline Don't know \& $$
\begin{aligned}
& 18 \\
& 4 \%
\end{aligned}
$$ \& \[

$$
\begin{gathered}
6 \\
8 \% \\
\text { bc }
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 4 \\
& 2 \%
\end{aligned}
$$

\] \& 2\% \& \[

$$
\begin{aligned}
& 5 \\
& 5 \%
\end{aligned}
$$

\] \& 1\% \& ${ }^{0} 0$ \& \[

$$
\begin{aligned}
& 15 \\
& 5 \%
\end{aligned}
$$
\] \& 2

4
i

\% \& $$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$ \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& 0\% \& 8\% \& \[

$$
\begin{aligned}
& 4 \\
& 8 \% \\
& 1
\end{aligned}
$$
\] \& 5

$6 \%$ \& 2 2\% \& 5
$4 \%$ \& $2{ }_{2}$ \& 4 4 \\

\hline Refused \& $$
\begin{aligned}
& 2 \\
& * \frac{0}{0}
\end{aligned}
$$ \& \[

$$
\begin{aligned}
& 1 \\
& 1 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 1 \\
& 1 \%
\end{aligned}
$$

\] \& 1\% \& ${ }_{0}^{0}$ \& \[

$$
\begin{aligned}
& 1 \\
& \text { *o }
\end{aligned}
$$
\] \& ${ }_{0}^{0}$ \& 0 \& 0\% \& 0\% \& 2\% \& 0 \& 0\% \& 0 \& 1\% \& ${ }_{0}^{0}$ \& ( $\quad 1 \%$ \\

\hline
\end{tabular}

Table Q9D (continuation)
 Base: All respondents


Q9 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Positive attitude to work Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No $\exp$ erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | g | h | i | *j | *k | 1 | m | n | $\bigcirc$ | P | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | $\begin{gathered} 285 \\ 56 \% \end{gathered}$ | $\begin{aligned} & 43 \\ & 54 \% \end{aligned}$ | $\begin{gathered} 117 \\ 59 \% \end{gathered}$ | $\begin{aligned} & 71 \\ & 53 \% \end{aligned}$ | $\begin{aligned} & 54 \\ & 58 \% \end{aligned}$ | $\begin{aligned} & 65 \\ & 60 \% \end{aligned}$ | $\begin{aligned} & 32 \\ & 67 \% \end{aligned}$ | $\begin{gathered} 179 \\ 55 \% \end{gathered}$ | $\begin{aligned} & 48 \\ & 89 \% \\ & i \end{aligned}$ | $\begin{aligned} & 85 \\ & 73 \% \end{aligned}$ | $\begin{gathered} 6 \\ 40 \% \end{gathered}$ | $\begin{gathered} 2 \\ 67 \% \end{gathered}$ | 228 588 | $\begin{aligned} & 32 \\ & 60 \% \end{aligned}$ | $\begin{aligned} & 51 \\ & 60 \% \\ & \end{aligned}$ | 51 $63 \%$ $r$ | 73 $59 \%$ | $\begin{aligned} & 50 \\ & 54 \% \end{aligned}$ | $\begin{aligned} & 60 \\ & 48 \% \end{aligned}$ |
| Less likely | $\begin{gathered} 11 \\ 2 \% \end{gathered}$ | ${ }^{1}$ 1\% | 4\% | $\begin{aligned} & 2 \\ & 1 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | 4 $4 \%$ | $\begin{aligned} & 1 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 5 \\ & 2 \% \end{aligned}$ | $0{ }_{0}^{0}$ | 0\% | $\begin{gathered} 3 \\ 20 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 5 ${ }^{\text {1\% }}$ | $\begin{aligned} & 2 \\ & 4 \% \end{aligned}$ | $1{ }_{1}$ | 2 2\% | 2 2\% | 3 $3 \%$ | 3 $2 \%$ |
| No difference | $\begin{gathered} 181 \\ 36 \% \end{gathered}$ | 25 $31 \%$ | 70 $35 \%$ | $\begin{aligned} & 54 \\ & 40 \% \end{aligned}$ | $\begin{aligned} & 30 \\ & 32 \% \end{aligned}$ | 34 $31 \%$ | 14 $29 \%$ | $\begin{gathered} 119 \\ 37 \% \end{gathered}$ | 5\% | $\begin{aligned} & 30 \\ & 26 \% \\ & h \end{aligned}$ | 5 33 | 1 $33 \%$ | 145 $37 \%$ m | $\begin{aligned} & 12 \\ & 23 \% \end{aligned}$ | 26 $31 \%$ | 26 $32 \%$ | 41 $33 \%$ | 34 $37 \%$ | 54 $43 \%$ |
| Don't know | 29\% | $\begin{aligned} & 10 \\ & 13 \% \\ & b \end{aligned}$ | 8 ${ }^{\text {4\% }}$ | 7 $5 \%$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | 5\% | 1 2 \% | 20 6 | ${ }^{1}$ 2\% | 2\% | 1 78 | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 15 4 \% | $\begin{gathered} 7 \\ 13 \% \\ 1 \end{gathered}$ | 7 $8 \%$ | 2\% | 7 6 | 6\% | 7 6 |
| Refused | $\begin{aligned} & 2 \\ & * \% \end{aligned}$ | ${ }^{1}$ 1\% | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $1 \%$ | 1 $1 \%$ | 0\% | $\begin{aligned} & 1 \\ & * \% \end{aligned}$ | 0\% | ${ }^{0} 0$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }^{2}$ 1\% | ${ }_{0}^{0}$ | ${ }_{0}^{0}$ | 0\% | 1\% | ${ }^{0} 0$ | 1 1\% |

Table Q9E (continuation)
09 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Positive attitude to work Base: All respondents


Q9 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to follow instructions Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience | $\begin{aligned} & \text { Much } \\ & \text { more } \\ & \text { likely } \end{aligned}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | Cap able, experi enced | Aggr essive ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| - |  | a | b | c | d | e | f | 9 | h | i | *j | *k | 1 | m | n | $\bigcirc$ | P | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | 442 | 73 | 175 | 117 | 75 | 92 | 45 | 284 | 53 | 115 | 12 | 3 | 350 | 44 | 76 | 78 | 106 | 80 | 102 |
|  | 87\% | 91\% | 88\% | 87\% | 81\% | 84\% | 94\% | 88\% | 98\% | 98\% | 80\% | 100\% | 89\% | 83\% | 89\% | ${ }_{p q r}^{96 \%}$ | 85\% | 86\% | 82\% |
| Less likely | 3 | 0 | 1 | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 1 | 1 | 0 | 2 | 0 | 0 |
|  | 1\% | 0\% | 1\% | 1\% | 0\% | 2\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 1\% | 2\% | 1\% | 0\% | 2\% | 0\% | 0\% |
| No difference | 48 | 3 | 18 | 13 | 14 | 13 | 2 | 29 | 1 | 2 | 3 | 0 | 34 | 5 | 5 | 2 | 10 | 12 | 19 |
|  | 9\% | 4\% | 9\% | 10\% | 15\% | 12\% | 4\% | 9\% | 2\% | 2\% | 20\% | 0\% | 9\% | 9\% | 6\% | 2\% | 8\% | 13\% | 15\% |
|  |  |  |  |  | a |  |  |  |  |  |  |  |  |  |  |  |  | - | no |
| Don't know | 13 | 3 | 5 | 2 | 3 | 1 | 1 | 9 | 0 | 0 | 0 | 0 | 7 | 3 | 3 | 1 | 5 | 1 | 3 |
|  | 3\% | 4\% | 3\% | 1\% | 3\% | 1\% | 2\% | 3\% | 0\% | 0\% | 0\% | 0\% | 2\% | 6\% | 4\% | 1\% | 4\% | 1\% | 2\% |
| Refused | 2 | 1 | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | *\% | 1\% | 0\% | 0\% | 1\% | 1\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 1\% | 0\% | 1\% |

Table Q9F (continuation)
99 Please can you say whether you think that a former member of the Base: All respondents

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|r|}{\multirow[b]{2}{*}{Total}} \& \& \& \& \& \& \& \& \& \& \& \& \& \& \\
\hline \& \& perty/ constr uction \& \[
\begin{array}{r}
\text { Bus } \\
\text { iness } \\
\text { ser } \\
\text { vices }
\end{array}
\] \& \[
\begin{array}{r}
\text { Cre } \\
\text { ative } \\
\text { ser } \\
\text { vices }
\end{array}
\] \& Educ ation/ Tr aining \&  \& Health/ beauty \& Le isure/ toursim \& Manufac turing/ Engi neering \& \begin{tabular}{l}
operty \\
eloper/ real estate/ estate
agents
\end{tabular} \& ```
Rest
aurant/
Caf\tilde{A}\odot/B
and B/
Hotel
``` \& \[
\begin{array}{r}
\text { Ret } \\
\text { ailer }
\end{array}
\] \& \[
\begin{aligned}
\& \text { Tran } \\
\& \text { sport }
\end{aligned}
\] \& esale/ Distri bution \& Others \\
\hline . \& \& *a \& b \& *C \& d \& *e \& *f \& g \& h \& *i \& * \& k \& *1 \& *m \& n \\
\hline Base \& 508 \& 14 \& 56 \& 29 \& 31 \& 17 \& 10 \& 31 \& 121 \& 16 \& 26 \& 41 \& 11 \& 21 \& 81 \\
\hline \multirow[t]{2}{*}{More likely} \& 442
\(87 \%\) \& 11 79 \& 49
\(88 \%\) \& 26
\(90 \%\) \& 26 \(84 \%\) \& 16
\(94 \%\) \& \[
\begin{gathered}
8 \\
80 \%
\end{gathered}
\] \& 29
\(94 \%\) \& 109

$90 \%$ \& 13 \& $$
\begin{aligned}
& 23 \\
& 88 \%
\end{aligned}
$$ \& 39

$95 \%$ \& $$
\begin{aligned}
& 10 \\
& 91 \%
\end{aligned}
$$ \& 16

$76 \%$ \& 64
$79 \%$ \\
\hline \& 87\% \& 79\% \& 88\% \& 90\% \& 84\% \& $94{ }^{\circ}$ \& \& 94\% \& 90\% \& 81\% \& \& 95\% \& 91\% \& \& \\
\hline \multirow[t]{2}{*}{Less likely} \& 3 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 1 \& 0 \& 1 \& 1 \\
\hline \& 1\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& $0 \%$ \& 0\% \& 2\% \& 0\% \& 5\% \& 1\% \\
\hline \multirow[t]{2}{*}{No difference} \& 48 \& 3 \& 5 \& 2 \& 3 \& 0 \& 2 \& 1 \& 9 \& 1 \& 3 \& 1 \& 1 \& 4 \& 13 \\
\hline \& 9\% \& 21\% \& 9\% \& 7\% \& 10\% \& $0 \%$ \& 20\% \& 3\% \& 7\% \& 68 \& 12\% \& 2\% \& 9\% \& 19\% \& 16\% \\
\hline \multirow[t]{2}{*}{Don't know} \& 13 \& 0 \& 2 \& 1 \& 2 \& 1 \& 0 \& 1 \& 1 \& 2 \& 0 \& 0 \& 0 \& 0 \& 3 \\
\hline \& $3 \%$ \& 0\% \& 4\% \& 3\% \& 6\% \& $6 \%$ \& 0\% \& $3 \%$ \& 1\% \& $13 \%$ \& 0\% \& 0\% \& 0\% \& 0\% \& 4\% \\
\hline \multirow[t]{2}{*}{Refused} \& 2 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \& 2 \& 0 \& 0 \& 0 \& 0 \& 0 \& 0 \\
\hline \& *\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \& 2\% \& $0 \%$ \& 0\% \& 0\% \& 0\% \& 0\% \& 0\% \\
\hline Columns Tested \& f,g,h,i, \& , $k, 1, m, n$ \& \& \& \& \& \& \& \& \& \& \& \& \& \\
\hline
\end{tabular}

29 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Using their initiative Base: All respondents

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{gathered} \text { Empl } \\ \text { oying } \end{gathered}$ | Inter viewing | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | $g$ | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | P | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | 248 | 42 | 102 | 67 | 37 | 50 | 21 | 171 | 36 | 69 | 5 | 1 | 205 | 23 | 46 | 41 | 66 | 37 | 58 |
|  | 49\% | 53\% | 51\% | 50\% | 40\% | 46\% | 44\% | 53\% | 67\% | 59\% | 33\% | 33\% | 52\% | 43\% | 54\% | 51\% | 53\% | 40\% | 46\% |
| Less likely | 71 | 10 | 26 | 22 | 12 | 21 | 5 | 41 | 2 | 14 | 7 | 2 | 46 | 14 | 12 | 11 | 18 | 16 | 14 |
|  | 14\% | 13\% | 13\% | 16\% | 13\% | 19\% | 10\% | 13\% | 4\% | 12\% | 47\% | 67\% | 12\% | ${ }_{1}^{26 \%}$ | 14\% | 14\% | 15\% | 17\% | 11\% |
| No difference | 165 | 22 | 63 | 41 | 38 | 35 | 20 | 99 | 13 | 34 | 3 | 0 | 131 | 11 | 23 | 27 | 31 | 38 | 46 |
|  | 32\% | 28\% | 32\% | 31\% | 41\% | 32\% | 42\% | 31\% | 24\% | 29\% | 20\% | 0\% | 33\% | 21\% | 27\% | 33\% | 25\% | 41\% | 37\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | p | p |
| Don't know | 21 | 5 | 8 | 4 | 4 | 2 | 2 | 11 | 3 | 0 | 0 | 0 | 10 | 5 | 4 | 2 | 7 | 2 | 6 |
|  | 4\% | 6\% | 4\% | 3\% | 4\% | 2\% | 4\% | 3\% | 6\% | 0\% | 0\% | 0\% | 3\% | 9\% | 5\% | 2\% | 6\% | 2\% | 5\% |
|  |  |  |  |  |  |  |  |  | i |  |  |  |  | 1 |  |  |  |  |  |
| Refused | 3 | 1 | 0 | 0 | 2 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 2 | 0 | 1 |
|  | 1\% | 1\% | 0\% | 0\% | 2\% | 1\% | 0\% | 1\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 2\% | 0\% | 1\% |
|  |  |  |  |  | b |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q9G (continuation)
09 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Using their initiative Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | ro <br> perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | *j | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| More likely | 248 | 8 | 23 | 19 | 12 | 6 | 6 | 19 | 55 | 7 | 15 | 25 | 7 | 8 | 36 |
|  | 49\% | 57\% | 41\% | 66\% | 39\% | 35\% | 60\% | 61\% | 45\% | 44\% | 58\% | 61\% | 64\% | 38\% | 44\% |
| Less likely | 71 | 2 | 8 | 3 | 6 | 4 | 0 | 4 | 15 | 2 | 5 | 7 | 2 | 3 | 10 |
|  | 14\% | 14\% | 14\% | 10\% | 19\% | \% 24\% | 0\% | 13\% | 12\% | 13\% | 19\% | 17\% | 18\% | 14\% | 12\% |
| No difference | 165 | 4 | 22 | 5 | 11 | 5 | 4 | 8 | 46 | 5 | 5 | 8 | 2 | 10 | 29 |
|  | 32\% | 29\% | 39\% | 17\% | 35\% | 29\% | 40\% | 26\% | 38\% | 31\% | 19\% | 20\% | 18\% | 48\% | 36\% |
|  |  |  | k |  |  |  |  |  | k |  |  |  |  |  |  |
| Don't know | 21 | 0 | 3 | 2 | 2 | 2 | 0 | 0 | 3 | 2 | 1 | 1 | 0 | 0 | 5 |
|  | 4\% | 0\% | 5\% | 7\% | 6\% | \% 12\% | 0\% | 0\% | 2\% | 13\% | 4\% | 2\% | 0\% | 0\% | 6\% |
| Refused | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 1\% |

09 Please can you say whether you think that a former member of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to make decisions independently Base: All respondents

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter <br> viewing | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap able, experi enced | Aggr essive ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | *j | *k | 1 | m | n | $\bigcirc$ | p | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | 202 | 33 | 74 | 54 | 41 | 36 | 21 | 136 | 33 | 51 | 2 | 0 | 165 | 16 | 44 | 34 | 50 | 33 | 41 |
|  | 40\% | 41\% | 37\% | 40\% | 44\% | 33\% | 44\% | 42\% | $\underset{i}{\text { 61\% }}$ | 44\% | 13\% | 0\% | 42\% | 30\% | 92\% | 42\% | 40\% | 35\% | 33\% |
| Less likely | 92 | 14 | 36 | 27 | 14 | 21 | 9 | 59 | 3 | 20 | 10 | ${ }^{3}$ | 66 | 17 | 11 | 19 | 19 | 20 | 23 |
|  | 18\% | 18\% | 18\% | 20\% | 15\% | 19\% | 19\% | 18\% | 6\% | $\begin{gathered} 17 \% \\ h \end{gathered}$ | 67\% | 100\% | 17\% | $\begin{gathered} 32 \% \\ 1 \end{gathered}$ | 13\% | 23\% | 15\% | 22\% | 18\% |
| No difference | 188 | 25 | 80 | 49 | 33 | 47 | 16 | 115 | 16 | 46 | 3 | 0 | 149 | 15 | 25 | 26 | 47 | 39 | 51 |
|  | 37\% | 31\% | 40\% | 37\% | 35\% | 43\% | 33\% | 35\% | 30\% | 39\% | 20\% | 0\% | 38\% | 28\% | 29\% | 32\% | 38\% | 42\% | 41\% |
| Don't know | 24 | 7 | 9 | 4 | 4 | 4 | 2 | 13 | 2 | 0 | 0 | 0 | 13 | 5 | 5 | 2 | 7 | 1 | 9 |
|  | 5\% | 9\% | 5\% | 3\% | 4\% | 4\% | 4\% | 4\% | 4\% | 0\% | 0\% | 0\% | 3\% | $9 \%$ | 6\% | 2\% | 6\% | 1\% | 7\% |
| Refused | 2 | 1 | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | *\% | 1\% | 0\% | 0\% | 1\% | 1\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 1\% | 0\% | 1\% |

Table 09 H (continuation)
9 Please can you say whether you think that a former member of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to make decisions independently Base: All respondents


## Table Q9I

09 Please can you say whether you think that a former member of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to work well under stress
Base: All respondents

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | $\begin{array}{r} \text { Inter } \\ \text { viewing } \end{array}$ | No exp erience | $\begin{array}{r} \text { Much } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | $\begin{array}{r} \text { Aggr } \\ \text { essive, } \\ \text { ins } \\ \text { titutio } \\ \text { nalised } \end{array}$ | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | i | *j | *k | 1 | m | n | $\bigcirc$ | P | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | 384 | 61 | 148 | 103 | 71 | 73 | 42 | 250 | 51 | 100 | 8 | 2 | 309 | 36 | 70 | 69 | 99 | 67 | 79 |
|  | 76\% | 76\% | 74\% | 77\% | 76\% | 67\% | 88\% | 77\% | 94\% | 85\% | 53\% | 67\% | 78\% | 68\% | 82\% | 85\% | 80\% | 72\% | 63\% |
|  |  |  |  |  |  |  |  | e |  |  |  |  |  |  |  | qr | r |  |  |
| Less likely | 8 | 2 | 3 | 0 | 3 | 4 | 1 | 3 | 0 | 1 | 0 | 1 | 5 | 3 | 1 | 2 | 3 | 1 | 1 |
|  | 2\% | 3\% | 2\% | 0\% | 3\% | 4\% | 2\% | 1\% | 0\% | 1\% | 0\% | 33\% | 1\% | 6\% | 1\% | 2\% | 2\% | 1\% | 1\% |
|  |  |  |  |  | c |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| No difference | 101 | 11 | 44 | 30 | 15 | 28 | 5 | 62 | 3 | 15 | 7 | 0 | 74 | 10 | 11 | 10 | 16 | 23 | 41 |
|  | 20\% | 14\% | 22\% | 22\% | 16\% | 26\% | 10\% | 19\% | 6\% | 13\% | 47\% | 0\% | 19\% | 19\% | 13\% | 12\% | 13\% | 25\% | 33\% |
|  |  |  |  |  |  | f |  |  |  |  |  |  |  |  |  |  |  | nop | nop |
| Don't know | 13 | 5 | 4 | 1 | 3 | 3 | 0 | 8 | 0 | 1 | 0 | 0 | 5 | 4 | 3 | 0 | 5 | 2 | 3 |
|  | 3\% | 6\% | 2\% | 1\% | 3\% | 3\% | 0\% | 2\% | 0\% | 1\% | 0\% | 0\% | 1\% | 8\% | 4\% | 0\% | 4\% | 2\% | 2\% |
|  |  | c |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| Refused | 2 | 1 | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | *\% | 1\% | 0\% | 0\% | 1\% | 1\% | 0\% | *\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 1\% | 0\% | 1\% |
| Columns Tested | f,g - | , j, k - | 1,m-n, | ,o, p, q, r |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q9I (continuation)
9 Please cur think that a former mour of the Armed
Forces is more likely to display this attribute than applicants in general, or less likely? : Ability to work well under stress
Base: All respondents


Table Q9J
Q9 Please can you say whether you think that a former member of the Armed Forces
is more likely to display this attribute than applicants in general, or less likely? : Ability to come up with creative solutions to problems Base: All respondents


Table Q9J (continuation)
99 Please can you say whether you think that a former member of the Armed Forces
is more likely to display this attribute than applicants in general, or less likely? : Ability to come up with creative solutions to problems Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | ro <br> perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| More likely | 164 | 5 | 18 | 10 | 10 | 5 | 3 | 12 | 32 | 7 | 12 | 20 | 3 | 3 | 23 |
|  | 32\% | 36\% | 32\% | 34\% | 32\% | 29\% | 30\% | 39\% | 26\% | 44\% | 46\% | $49 \%$ $\mathrm{hn}$ | 27\% | 14\% | 28\% |
| Less likely | 60 | 3 | 5 | 4 | 4 | 2 | 1 | 1 | 19 | 1 | 3 | 4 | 4 | 2 | 6 |
|  | 12\% | 21\% | 9\% | 14\% | 13\% | 12\% | 10\% | 3\% | 16\% | 6\% | 12\% | 10\% | 36\% | 10\% | 7\% |
| No difference | 252 | 5 | 31 | 12 | 14 | 8 | 5 | 17 | 64 | 6 | 10 | 15 | 4 | 16 | 44 |
|  | 50\% | 36\% | 55\% | 41\% | 45\% | 47\% | 50\% | 55\% | 53\% | 38\% | 38\% | 37\% | 36\% | 76\% | 54\% |
| Don't know | 29 | 1 | 2 | 3 | 3 | 2 | 1 | 0 | 4 | 2 | 1 | 2 | 0 | 0 | 8 |
|  | 6\% | 7\% | 4\% | 10\% | 10\% | 12\% | 10\% | 0\% | 3\% | 13\% | 4\% | 5\% | 0\% | 0\% | 10\% |
| Refused | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 3\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |

Q9 Please can you say whether you think that a former member of the
Armed Forces is more likely to display this attribute than applicants in general, or less likely? : Directly relevant experience Base: All respondents

|  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience | $\begin{aligned} & \text { Much } \\ & \text { more } \\ & \text { likely } \end{aligned}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive ins titutio nalised | $5-9$ <br> people | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | 9 | h | 1 | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | P | q | $r$ |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| More likely | $\begin{aligned} & 65 \\ & 13 \% \end{aligned}$ | 9 $11 \%$ | $25$ | 14 $10 \%$ | $\begin{aligned} & 17 \\ & 18 \% \end{aligned}$ | 16 $15 \%$ | $\begin{gathered} 5 \\ 10 \% \end{gathered}$ | $44$ $14 \%$ | $\begin{aligned} & 13 \\ & 24 \% \end{aligned}$ | $20$ | 1 $7 \%$ | 1 $33 \%$ | 51 $13 \%$ | 9 $17 \%$ | 16 $19 \%$ | 12 $15 \%$ | 15 $12 \%$ | 14 | \% $\quad 8$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{19}$ | $\underset{r}{ }$ |  | ${ }^{15}$ |  |
| Less likely | 201 | 38 | 81 | 50 | 32 | 45 | 21 | 126 | 21 | 49 | 11 | 2 | 152 | 26 | 36 | 34 | 52 | 36 | 43 |
|  | 40\% | 48\% | 41\% | 37\% | 34\% | 41\% | 44\% | 39\% | 39\% | 42\% | 73\% | 67\% | 38\% | 49\% | 42\% | 42\% | 42\% | 39\% | 34\% |
| No difference | 196 | 22 | 79 | 59 | 36 | 39 | 18 | 125 | 16 | 43 | 3 | 0 | 164 | 10 | 25 | 30 | 43 | 37 | 61 |
|  | 39\% | 28\% | 40\% | 44\% | 39\% | 36\% | 38\% | 39\% | 30\% | 37\% | 20\% | 0\% | $42 \%$ m | 19\% | 29\% | 37\% | 35\% | 40\% | - $\begin{aligned} & \text { 49\% } \\ & \\ & \mathrm{np}\end{aligned}$ |
| Don't know | 43 | 10 | 14 | 10 | 7 | 8 | 4 | 27 | 4 | 5 | 0 | 0 | 26 | 8 | 8 | 5 | 12 | 6 | 12 |
|  | 8\% | 13\% | 7\% | 7\% | 8\% | 7\% | 8\% | 8\% | 7\% | 4\% | 0\% | 0\% | 7\% | $\begin{gathered} 15 \% \\ 1 \end{gathered}$ | 9\% | 6\% | 10\% | 6\% | 10\% |
| Refused | 3 | 1 | 0 | 1 | 1 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 1 |
|  | 1\% | 1\% | 0\% | 1\% | 1\% | 1\% | 0\% | 1\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 0\% | 2\% | 0\% | 1\% |

Table Q9K (continuation)
09 Please can you say whether you think that a former member of the
armed Forces is more likely to display this attribute than applicants in general, or less likely? : Directly relevant experience Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | ```Mry dev eloper/ real estate/ estate agents``` | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| More likely | 65 $13 \%$ | 3 $21 \%$ | 2\% | 2 78 | 4 $13 \%$ | 0 | 2 $20 \%$ | 3 $10 \%$ | 14 $12 \%$ | 3 $19 \%$ | 8 $81 \%$ | 11 $27 \%$ | $\begin{gathered} 3 \\ 27 \% \end{gathered}$ | 0 | 9 $11 \%$ |
|  | 13\% | 21\% | 4\% | 7\% | 13\% | $0 \%$ | 20\% | 10\% | 12\% | 19\% | 31\% | $\begin{aligned} & 27 \% \\ & \text { bhn } \end{aligned}$ |  | 0\% |  |
| Less likely | 201 | 4989 | 25 | 18 | 12 | 11 | - 40 | 7 23 | 54 | 4 25 | 7 ${ }^{7}$ | 14 | 3 ${ }^{3}$ | 10 | 26 |
|  | 40\% | 29\% | 45\% | 62\% | 39\% | $65 \%$ | 40\% | 23\% | 45\% | 25\% | 27\% | 34\% | 27\% | 48\% | 32\% |
|  |  |  | g |  |  |  |  |  | g |  |  |  |  |  |  |
| No difference | 196 | 6 | 23 | 4 | 11 | 4 | 4 | 20 | 43 | 6 | 11 | 13 | 4 | 11 | 36 |
|  | 39\% | 43\% | 41\% | 14\% | 35\% | 24\% | 40\% | 65\% | 36\% | 38\% | 42\% | 32\% | 36\% | 52\% | 44\% |
|  |  |  |  |  |  |  |  | bdhk |  |  |  |  |  |  |  |
| Don't know | 43 | 1 | 6 | 5 | 4 | 2 | 0 | 1 | 7 | 3 | 0 | 3 | 1 | 0 | 10 |
|  | 8\% | 7\% | 11\% | 17\% | 13\% | $12 \%$ | 0\% | 3\% | 6\% | 19\% | 0\% | 7\% | 9\% | 0\% | 12\% |
| Refused | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
| Columns Tested | f,g,h,i, | k, 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q9L
 Base: All who answered 'other' at Q4

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | Inter viewing | No exp erience | $\begin{aligned} & \text { Much } \\ & \text { more } \\ & \text { likely } \end{aligned}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{aligned} & \text { Much } \\ & \text { less } \end{aligned}$ likely | ```Cap able, experi enced``` | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} \text { 10-19 } \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | *a | *b | *C | *d | *e | *f | *g | *h | *i | *j | *k | *1 | ${ }^{\text {m }}$ | ${ }^{n}$ | * | *p | *q | * |
| Base | 14 | 1 | 9 | 2 | 2 | 4 | 2 | 7 | 5 | 3 | 0 | 1 | 9 | 3 | 4 | 3 | 1 | 3 | 3 |
| More likely | $\stackrel{5}{36 \%}$ | 0 | $\stackrel{2}{22 \%}$ | $\begin{gathered} 2 \\ 100 \% \end{gathered}$ | $\begin{gathered} 1 \\ 50 \% \end{gathered}$ | 2 $50 \%$ | 1 $50 \%$ | $\begin{gathered} 2 \\ 29 \% \end{gathered}$ | 3 $60 \%$ | 1 | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 4 \\ 44 \% \end{gathered}$ | 1 33. | $\stackrel{2}{20} 5$ | 1 | ${ }_{0}^{0}$ | 1 $33 \%$ | \% $\begin{array}{r}1 \\ 33 \%\end{array}$ |
| Less likely | $\begin{gathered} 4 \\ 29 \% \end{gathered}$ | 0\% | 3 $33 \%$ | 0\% | $\begin{gathered} 1 \\ 50 \% \end{gathered}$ | 1 $25 \%$ | ${ }_{0}^{0}$ | $\begin{gathered} 2 \\ 29 \% \end{gathered}$ | 1 $20 \%$ | 1 $33 \%$ | 0\% | $\begin{gathered} 1 \\ 100 \% \end{gathered}$ | $\begin{gathered} 2 \\ 22 \% \end{gathered}$ | 1 $33 \%$ | 1 $25 \%$ | 1 $33 \%$ | 0\% | 0 | $\begin{gathered} 2 \\ 67 \% \end{gathered}$ |
| No difference | $\begin{gathered} 4 \\ 29 \% \end{gathered}$ | $\begin{gathered} 1 \\ 100 \% \end{gathered}$ | $\begin{gathered} 3 \\ 33 \% \end{gathered}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 1 $25 \%$ | ${ }_{0}^{0}$ | $\begin{gathered} 3 \\ 43 \% \end{gathered}$ | 1 $20 \%$ | ${ }^{0} 0$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{2}{22 \%}$ | 1 $33 \%$ | 1 $25 \%$ | 1 $33 \%$ | 1 $100 \%$ | 1 $33 \%$ | - ${ }_{0}^{0}$ |
| Don't know | 1\% | 0\% | $\begin{gathered} 1 \\ 11 \% \end{gathered}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | 1 $50 \%$ | 0 | 0\% | 1 33 | 0\% | 0\% | 1 $11 \%$ | 0\% | 0\% | ${ }_{0}^{0}$ | $\stackrel{0}{0 \%}$ | 1 $33 \%$ | - ${ }_{0}^{0 \%}$ |
| Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0\% | $0 \%$ | 0 | 0 | 0\% | 0\% |
| Columns Tested | f, ${ }^{0 \%}$ | ${ }_{j}{ }^{0 \%}$ |  | , $0, \mathrm{p}, \mathrm{q}, \mathrm{r}$ | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |  |

Table Q9L (continuation)
 Base: All who answered 'other' at 04

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Pro perty/ <br> constr <br> uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | *b | * ${ }^{\text {c }}$ | *d | *e | *f | *g | *h | *i | *j | *k | *1 | *m | $*^{n}$ |
| Base | 14 | 0 | 3 | 0 | 0 | 0 | 0 | 1 | 7 | 0 | 0 | 2 | 0 | 0 | 1 |
| More likely | $\stackrel{5}{36 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | 0 | 0\% $\quad 0$ | 1 $100 \%$ | 2 $29 \%$ | $0 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 1 \\ 50 \% \end{gathered}$ | 0\% | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ |
| Less likely | $\begin{gathered} 4 \\ 29 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | - 0 | 0\% 0 | $\stackrel{0}{0 \%}$ | 2 $29 \%$ | $0 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 1 \\ 50 \% \end{gathered}$ | 0 | 0 | $\stackrel{0}{0 \%}$ |
| No difference | $\begin{gathered} 4 \\ 29 \% \end{gathered}$ | 0\% | 0\% | 0\% | 0 | - 0 | \% 0\% | 0 | 3 $43 \%$ | $0 \%$ | 0\% | 0\% | 0\% | 0\% | 1 $100 \%$ |
| Don't know | $\begin{aligned} & 1 \\ & 7 \% \end{aligned}$ | 0\% | 1 $33 \%$ | 0\% | 0 | - 0 | \% 0\% | 0 | 0\% | $0 \%$ | 0\% | 0\% | 0\% | 0\% | 0\% |
| Refused | 0 | 0\% | 0\% | 0 | 0 | - 0 | \% 0\% | 0 | 0 | $0 \%$ | 0\% | 0\% | 0\% | 0\% | 0 |
| Columns Tested | f, g,h,i | , $\mathrm{k}, \mathrm{l}, \mathrm{m}, \mathrm{n}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table SUMQ9
Q9 Please can you say whether you think that a former member of the Armed Forces is more likely to display this attribute than applicants in general, or less likely? Base: All respondents

|  | Q9 Statements |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | People $T$ management a skills | Technical qu alifications and ability | Commu nication skills | Time management | Positive attitude to work | $\begin{array}{r} \text { Ability } \\ \text { to follow } \\ \text { instructions } \end{array}$ | Using their initiative | Ability <br> to make <br> decisions in dependently | Ability to work well under stress | Ability to come up with creative solutions to problems | Directly relevant experience | Other |
| . | a | b | c | d | e | f | g | h | i | j | k | *1 |
| Base | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 14 |
| More likely | 226 | 205 | 293 | 381 | 285 | 442 | 248 | 202 | 384 | 164 | 65 | 5 |
|  | 44\% | 40\% | 58\% | 75\% | 56\% | 87\% | 49\% | 40\% | 76\% | 32\% | 13\% | 36\% |
|  | jk | jk | abghjk | abceghjk | abghjk | abcdeghijk | bhjk | jk | abceghjk | k |  |  |
| Less likely | 38 | 65 | 26 | 10 | 11 | 3 | 71 | 92 | 8 | 60 | 201 | 4 |
|  | 7\% | 13\% | 5\% | 2\% | 2\% | 1\% | 14\% | 18\% | 2\% | 12\% | 40\% | 29\% |
|  | defi | acdefi | defi |  | f |  | acdefi | abcdefij |  | acdefi | abcdefghij |  |
| No difference | 212 | 205 | 160 | 97 | 181 | 48 | 165 | 188 | 101 | 252 | 196 | 4 |
|  | 42\% | 40\% | 31\% | 19\% | 36\% | 9\% | 32\% | 37\% | 20\% | 50\% | 39\% | 29\% |
|  | cdefgi | cdfgi | dfi | f | dfi |  | dfi | dfi | f | abcdefghik | cdfgi |  |
| Don't know | 30 | 30 | 27 | 18 | 29 | 13 | 21 | 24 | 13 | 29 | 43 | 1 |
|  | 6\% | 6\% | 5\% | 4\% | 6\% | 3\% | 4\% | 5\% | 3\% | 6\% | 8\% | 7\% |
|  | fi | fi | fi |  | fi |  |  |  |  | fi | cdfghi |  |
| Refused | 2 | 3 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 0 |
|  | *\% | 1\% | *\% | *\% | *\% | *\% | 1\% | *\% | *\% | 1\% | 1\% | 0\% |

10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents


Table Q10A1 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents


Table Q10A1 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents

|  | Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Pro } \\ \text { perty/ } \\ \text { constr } \\ \text { uction } \end{array}$ | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | ```Rest aurant/ CafÃ®/B and \(B /\) Hotel``` | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | *j | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Very likely (4.0) | 308 | 6 | 31 | 18 | 21 | 11 | 4 | 19 | 77 | 10 | 18 | 26 | 6 | 15 | 46 |
|  | 61\% | 43\% | 55\% | 62\% | 68\% | 65\% | 40\% | 61\% | 64\% | 63\% | 69\% | 63\% | 55\% | 71\% | 57\% |
| Somewhat likely (3.0) | $144$ | 4 | 16 | 10 | 6 | 6 | 5 | 10 | 33 | 4 | 7 | 11 | 3 | 4 | 23 |
|  | $28 \%$ | 29\% | 29\% | $34 \%$ | 19\% | \% 35\% | 50\% | 32\% | 27\% | 25\% | 27\% | 27\% | 27\% | 19\% | 28\% |
| Somewhat unlikely (2.0) | 22 | 0 | 3 | 1 | 2 | 0 | 1 | 2 | 3 | 0 | 1 | 3 | 1 | 1 | 4 |
|  | 4\% | 0\% | 5\% | 3\% | 6\% | 0\% | 10\% | 6\% | 2\% | 0\% | 4\% | 7\% | 9\% | 5\% | 5\% |
| Very unlikely (1.0) | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% | 9\% | 0\% | 0\% |
| ALl Likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 452 | 10 | 47 | 28 | 27 | 17 | 9 | 29 | 110 | 14 | 25 | 37 | 9 | 19 | 69 |
|  | 89\% | 71\% | 84\% | 97\% | 87\% | 100\% | 90\% | 94\% | 91\% | 88\% | 96\% | 90\% | 82\% | 90\% | 85\% |
| ALL NOT LIKELY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - | 25 | 0 | 3 | 1 | 2 | 0 | 1 | 2 | 5 | 0 | 1 | 3 | 2 | 1 | 4 |
|  | 5\% | 0\% | 5\% | 3\% | 6\% | 0\% | 10\% | 6\% | 4\% | 0\% | 4\% | 7\% | 18\% | 5\% | 5\% |
| Don't know | 29 | 4 | 6 | 0 | 2 | 0 | 0 | 0 | 6 | 2 | 0 | 1 | 0 | 0 | 7 |
|  | 6\% | 29\% | 11\% | 0\% | 6\% | 0\% | 0\% | 0\% | 5\% | 13\% | 0\% | 2\% | 0\% | 0\% | 9\% |
| Refused | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  | 1 |
|  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 5\% | 1\% |
| Median | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Base for statsMean score | 477 | 10 | 50 | 29 | 29 | 17 | 10 | 31 | 115 | 14 | 26 | 40 | 11 | 20 | 73 |
|  | $\begin{array}{lr}\text { Mean score } & 3.59 \\ \text { Standard deviation } & .61\end{array}$ |  | 3.60 | 3.56 | 3.59 | 3.66 | 3.65 | 3.30 | 3.55 | 3.61 | 3.71 | 3.65 | 3.58 | 3.27 | 3.70 | 3.58 |
|  |  |  | . 52 | . 61 | . 57 | . 61 | . 49 | . 67 | . 62 | . 63 | . 47 | . 56 | . 64 | 1.01 | . 57 | . 60 |
| Columns Tested: $\mathrm{a}, \mathrm{b}, \mathrm{c}, \mathrm{d}, \mathrm{e}, \mathrm{f}, \mathrm{g}, \mathrm{h}, \mathrm{i}, \mathrm{j}, \mathrm{k}, \mathrm{l}, \mathrm{m}, \mathrm{n}$ |  |  | Conducted by Lord Ashcroft |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

Table Q10A1 (continuation)
010 Please can you say whether you think that A FORMER OFFICER TN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ |  | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agents | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | * ${ }^{\text {c }}$ | d | *e | *f | 9 | h | *i | * | k | *1 | ${ }^{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Standard error | . 03 | . 16 | . 09 | . 11 | . 11 | . 12 | . 21 | . 11 | . 06 | . 13 | . 11 | . 10 | . 30 | . 13 | . 07 |
| Columns Tested: | , g, h, i | , 1, m, $n$ |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q10A2 Q10 Please can say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents


Table Q10A2 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents


Table Q10A2 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents


Table Q10A2 (continuation)
O10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCE
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | ro <br> perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | nancial <br> se <br> rvices/ <br> pe <br> rsonal <br> finance | Health/ beauty | Le <br> isure/ toursim | Manufac <br> turing/ <br> Engi <br> neering |  | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 3.15 | 3.30 | 3.02 | 3.19 | 3.15 | 2.80 | 3.20 | 3.32 | 3.15 | 3.36 | 3.32 | 3.00 | 3.55 | 3.33 | 3.07 |
| Standard deviation | . 84 | . 82 | . 91 | . 80 | . 72 | 1.21 | . 79 | . 61 | . 87 | . 81 | . 69 | . 91 | . 82 | . 69 | . 85 |
| Standard error | . 04 | . 26 | . 13 | . 16 | . 14 | . 31 | . 25 | . 12 | . 09 | . 24 | . 14 | . 15 | . 25 | . 16 | . 10 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents


Table Q10A3 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents


Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | $\begin{aligned} & \text { Health/ } \\ & \text { beauty } \end{aligned}$ | isure/ toursim | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | ```Rest aurant/ СағА̃®/B and \(B /\) Hotel``` | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  |  | *a | b | * $C$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base |  | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Very likely | (4.0) | 326 | 9 | 37 | 16 | 21 | 10 | 8 | 14 | 87 | 10 | 18 | 27 | 8 | 15 | 45 |
|  |  | 64\% | 64\% | 66\% | 55\% | 68\% | 59\% | 80\% | 45\% | $72 \%$ gn | 63\% | 69\% | 66\% | 73\% | 71\% | 56 |
| Somewhat likely | (3.0) | 138 | 1 | 14 | 11 | 7 | 6 | 2 | 16 | 25 | 4 | 8 | 13 | 3 | 5 | 22 |
|  |  | 27\% | 7\% | 25\% | 38\% | 23\% | 35\% | 20\% | 52\% | 21\% | 25\% | 31\% | 32\% | 27\% | 24\% | 27\% |
|  |  |  |  |  |  |  |  |  | bdhn |  |  |  |  |  |  |  |
| Somewhat unlikely | (2.0) | 12 | 1 | 2 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 5 |
|  |  | 2\% | 7\% | 4\% | 3\% | 3\% | 0\% | 0\% | 3\% | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 6\% |
| Very unlikely | (1.0) | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  |  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
| all likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ---------- |  | 464 | 10 | 51 | 27 | 28 | 16 | 10 | 30 | 112 | 14 | 26 | 40 | 11 | 20 | 67 |
|  |  | 91\% | 71\% | 91\% | 93\% | 90\% | 94\% | 100\% | 97\% | 93\% | 88\% | 100\% | 98\% | 100\% | 95\% | 83\% |
|  |  |  |  |  |  |  |  |  |  | n |  |  | n |  |  |  |
| ALl not likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 14 | 1 | 2 | 1 | 1 | 0 | 0 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 5 |
|  |  | 3\% | 7\% | 4\% | 3\% | 3\% | 0\% | 0\% | 3\% | 2\% | 0\% | 0\% | 0\% | 0\% | 0\% | 6\% |
| Don't know |  | 28 | 3 | 3 | 1 | 2 | 1 | 0 | 0 | 6 | 2 | 0 | 1 | 0 | 0 | 8 |
|  |  | 6\% | 21\% | 5\% | 3\% | 6\% | 6\% | 0\% | 0\% | 5\% | 13\% | 0\% | 2\% | 0\% | 0\% | 10\% |
| Refused |  | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
|  |  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 5\% |  |

Columns Tested: $\mathbf{a}, \mathrm{b}, \mathrm{c}, \mathrm{d}, \mathrm{e}, \mathrm{f}, \mathrm{g}, \mathrm{h}, \mathrm{i}, \mathrm{j}, \mathrm{k}, \mathrm{l}, \mathrm{m}, \mathrm{n}$

Table Q10A3 (continuation)
10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ |  |  | Health/ beauty | isure/ toursim | Manufac turing/ Engi neering | Pr operty dev <br> eloper/ <br> real <br> estate/ estate agents | $\begin{array}{r} \text { Rest } \\ \text { aurant/ } \\ \text { Cafã̃/B } \\ \text { and } \mathrm{B} / \\ \text { Hotel } \end{array}$ | $\begin{gathered} \text { Rt } \\ \text { ailer } \end{gathered}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | $g$ | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Median | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Base for stats | 478 | 11 | 53 | 28 | 29 | 16 | 10 | 31 | 115 | 14 | 26 | 40 | 11 | 20 | 72 |
| Mean score | 3.65 | 3.73 | 3.66 | 3.54 | 3.69 | 3.63 | 3.80 | 3.42 | 3.71 | 3.71 | 3.69 | 3.68 | 3.73 | 3.75 | 3.56 |
| Standard deviation | . 55 | . 65 | . 55 | . 58 | . 54 | . 50 | . 42 | . 56 | 9 .57 | . 47 | . 47 | 9 .47 | . 47 | . 44 | 63 |
| Standard error | . 03 | . 19 | . 08 | . 11 | . 10 | . 13 | . 13 | . 10 | . 05 | . 13 | . 09 | . 08 | . 14 | . 10 | . 07 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


Table Q10A4 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


Table Q10A4 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | ro <br> perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac <br> turing/ <br> Engi <br> neering |  | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 3.73 | 3.82 | 3.81 | 3.79 | 3.80 | 3.71 | 3.78 | 3.81 | 3.74 | 3.71 | 3.73 | 3.70 | 3.64 | 3.79 | 3.58 |
|  |  |  | n |  |  |  |  |  |  |  |  |  |  |  |  |
| Standard deviation | . 52 | . 40 | . 39 | . 42 | . 41 | . 47 | . 44 | . 40 | . 58 | . 47 | . 45 | . 52 | . 67 | . 42 | . 66 |
| Standard error | . 02 | . 12 | . 05 | . 08 | . 07 | . 11 | . 15 | . 07 | . 05 | . 13 | . 09 | . 08 | . 20 | . 10 | . 08 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents


[^0]010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents


Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to wor Base: All respondents


Table Q10A5 (continuation)
10 Please can you say whether you think that A FORMER OFFICER IN
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents

| Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | Pr operty dev <br> eloper/ <br> real <br> estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  | *a | b | * C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| 3.61 | 3.64 | 3.46 | 3.64 | 3.57 | 3.40 | 3.70 | 3.61 | 3.65 | 3.64 | 3.70 | 3.67 | 3.80 | 3.82 | 3.51 |
| . 58 | . 50 | . 68 | . 49 | . 50 | . 74 | . 48 | . 50 | . 57 | . 50 | . 56 | . 53 | . 42 | . 39 | . 67 |
| . 03 | . 15 | . 10 | . 09 | . 10 | . 19 | . 15 | . 09 | . 05 | . 13 | . 12 | . 08 | . 13 | . 10 | . 08 |

## Base <br> Mean score

Standard deviat
Standard error
Columns Tested: a, b, c, d, e,f,g,h,i,j,k,i,m,n

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


[^1]Table Q10A6 (continuation)
010 Please can you say whet yer think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


Table Q10A6 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


Table Q10A6 (continuation)
10 Please can sou whether you think that A FORMER OFFICER IN THE ARMED FORCE
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | Le isure/ toursim | Manufac turing/ Engi neering |  | Rest aurant/ Cafã®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Standard error | . 03 | . 08 | . 10 | . 10 | . 12 | . 20 | . 16 | . 10 | . 06 | . 11 | . 08 | . 09 | . 25 | . 16 | . 08 |
| Columns Tested: | f,g,h,i | k, 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents


Table Q10A7 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents


Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents


Table Q10A7 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED
FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents

| Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Educ ation/ Tr aining | Fi <br> nancial se rvices/ pe rsonal finance | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agents | $\begin{array}{r} \text { Rest } \\ \text { aurant/ } \\ \text { CafÃ@/B } \\ \text { and B/ } \\ \text { Hotel } \end{array}$ | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
|  | *a | b | * ${ }^{\text {c }}$ | d | *e | *f | g | h | *i | *j | k | *1 | *m | n |
| 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| 3.63 | 3.73 | 3.62 | 3.46 | 3.67 | 3.69 | 3.78 | 3.63 | 3.66 | 3.64 | 3.65 | 3.68 | 3.80 | 3.84 | 3.45 |
|  |  |  |  |  |  |  |  | n |  |  |  |  |  |  |
| . 60 | . 47 | . 60 | . 64 | . 55 | . 48 | . 44 | . 61 | . 61 | . 50 | . 56 | . 53 | . 42 | . 37 | . 75 |
| . 03 | . 14 | . 08 | . 12 | . 10 | . 12 | . 15 | . 11 | . 06 | . 13 | . 11 | . 08 | . 13 | . 09 | . 09 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


[^2]Table Q10A8 (continuation)
010 Please can
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Table Q10A8 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Table Q10A8 (continuation)
10 Please can say whether you think that A FORMER OFFICER IN THE ARMED FORCE
s very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents


Table Q10A9 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents


Table Q10A9 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents


Table Q10A9 (continuation)
10 Please can
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  |  |  | Educ ation/ Tr aining | Fi <br> nancial <br> rvices/ <br> rsonal <br> finance | Health/ beauty | isu toursim | Manufac turing/ Engi neering | operty <br> dev <br> eloper/ real estate/ estate | Rest aurant/ CafÃc/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
| . |  | *a | b | * ${ }^{\text {c }}$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | ${ }^{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 3.77 | 4.00 | 3.78 | 3.75 | 3.80 | 3.75 | 3.78 | 3.74 | 3.79 | 3.57 | 3.76 | 3.88 | 3.80 | 3.74 | 3.71 |
| Standard deviation | . 46 | . 00 | . 46 | . 44 | . 41 | . 45 | . 44 | . 44 | 45 | . 65 | . 44 | . 33 | . 42 | . 45 | . 59 |
| Standard error | . 02 | . 00 | . 06 | . 08 | . 07 | . 11 | . 15 | . 08 | . 04 | . 17 | . 09 | . 05 | . 13 | . 10 | . 07 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is
very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents


[^3]Table Q10A10 (continuation)
very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents


010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is
very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents


Table Q10A10 (continuation)
010 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES is
very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to come up with creative solutions to problems Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ |  | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | Pr operty <br> eloper/ <br> real estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | * | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | ${ }_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 3.37 | 3.64 | 3.33 | 3.32 | 3.33 | 3.13 | 3.56 | 3.30 | 3.39 | 3.46 | 3.50 | 3.56 | 3.40 | 3.37 | 3.22 |
|  |  |  |  |  |  |  |  |  |  |  |  | 64 |  |  |  |
| Standard deviation | . 72 | . 50 | . 66 | . 72 | . 80 | . 96 | . 53 | . 65 | . 76 | . 66 | . 66 | . 64 | . 97 | . 60 | . 73 |
| Standard error | . 03 | . 15 | . 10 | . 14 | . 15 | . 24 | . 18 | . 12 | . 07 | . 18 | . 13 | . 10 | . 31 | . 14 | . 09 |

Q10 Please can you say whether you think that A FORMER OFFICER IN THE ARMED FORCES
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents


Table Q10A11 (continuation)
Table Q10A11 (continuation)
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents


is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents


Table Q10A11 (continuation)
10 Please can sou whether you think that A FORMER OFFICER IN THE ARMED FORCE
is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents

|  | Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Pro } \\ & \text { perty/ } \\ & \text { constr } \\ & \text { uction } \end{aligned}$ |  |  | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | Pr operty <br> eloper/ real estate/ estate agents | $\begin{array}{r} \text { Rest } \\ \text { aurant/ } \\ \text { Cafã̃ } / \mathrm{B} \\ \text { and B/ } \\ \text { Hotel } \end{array}$ | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{gathered} \text { Tran } \\ \text { sport } \end{gathered}$ |  | Others |
| . |  | *a | b | * $C$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 2.62 | 2.89 | 2.54 | 2.36 | 2.67 | 2.14 | 2.70 | 2.69 | 2.63 | 2.92 | 3.04 | 2.56 | 2.88 | 2.56 | 2.57 |
| Standard deviation | . 96 | 1.05 | . 98 | . 81 | . 92 | 1.10 | . 95 | . 81 | . 98 | . 79 | . 91 | 1.00 | 1.36 | 1.04 | . 97 |
| Standard error | . 05 | . 35 | . 14 | . 16 | . 18 | . 29 | . 30 | . 15 | . 10 | . 23 | . 19 | . 17 | . 48 | . 25 | . 12 |
| Columns Tested: $\mathrm{a}, \mathrm{b}$ | , g, h,i | k, 1, m |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q10A12
Q10 Please can you say whether you think that A FORMER OFFICER IN THE in Base: All who answered 'other' at 24


Q10 Please can you say whether you think that A FORMER OFFICER IN THE Base: All who answered 'other' at 94


Table Q10A12 (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN THE Base: All who answered 'other' at $Q 4$

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  |  |  | Educ ation/ Tr aining | Fi <br> nancial <br> rvices/ <br> rsonal <br> finance | Health/ beauty | isu toursim | Manufac turing/ Engi neering |  | Rest aurant/ CafÃ@/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
| . |  | *a | *b | * ${ }^{\text {c }}$ | *d | *e | *f | *g | *h | *i | * | *k | *1 | ${ }^{\text {m }}$ | $*_{n}$ |
| Base | 14 | 0 | 3 | 0 | 0 | 0 | 0 | 1 | 7 | 0 | 0 | 2 | 0 | 0 |  |
| Standard error | . 36 | . 00 | 1.00 | . 00 | . 00 | . 00 | . 00 | - | . 60 | . 00 | . 00 | 1.00 | . 00 | . 00 |  |
| Columns Tested: | g, h, i | , 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

Q10 Please can you say whether you think that A FORMER OFFICER I
THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic?
Base: All respondents


Table SUMQ10A (continuation)
Q10 Please can you say whether you think that A FORMER OFFICER IN
THE ARMED FORCES is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? Base: All respondents


10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents


Table Q10B1 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive ins titutio nalised | 5-9 people | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | g | h | i | *j | *k | 1 | m | n | - | p | q |  |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Refused | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1. | 0 | 0 |
|  | *\% | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | \% *\% | 0\% | 0\% | 7\% | 0\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% |  |
| Median | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Base for stats | 450 | 69 | 179 | 122 | 79 | 94 | 43 | 290 | 51 | 114 | 13 | 3 | 358 | 46 | 71 | 72 | 115 | 83 | 109 |
| Mean score | 2.88 | 2.78 | 2.83 | 2.91 | 3.05 | 2.87 | 2.79 | 2.91 | 3.22 | 2.95 | 2.54 | 1.67 | 2.94 | 2.59 | 2.92 | 2.92 | 2.85 | 2.86 | 2.90 |
|  |  |  |  |  | ab |  |  |  | i |  |  |  | m |  |  |  |  |  |  |
| Standard deviation | . 81 | . 87 | . 81 | . 80 | . 75 | . 82 | . 67 | . 82 | . 78 | . 77 | . 97 | . 58 | . 78 | . 88 | . 79 | . 76 | . 81 | . 84 | . 84 |
| Standard error | . 04 | . 11 | . 06 | . 07 | . 08 | . 08 | . 10 | . 05 | . 11 | . 07 | . 27 | . 33 | . 04 | . 13 | . 09 | . 09 | . 08 | . 09 | . 08 |

Table Q10B1 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents

|  |  | Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rinal finance | $\begin{aligned} & \text { Health/ } \\ & \text { beauty } \end{aligned}$ | isure/ toursim | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{array}{r} \text { Tran } \\ \text { sport } \end{array}$ | Whol esale/ Distri bution | Others |
| . |  |  | *a | b | * $C$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base |  | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Very likely | (4.0) | 98 | 3 | 7 | 5 | 11 | 2 | 2 | 4 | 23 | 3 | 10 | 5 | 2 | 3 | 17 |
|  |  | 19\% | 21\% | 13\% | 17\% | 35\% | 12\% | 20\% | 13\% | 19\% | 19\% | 38\% | 12\% | 18\% | 14\% | 21\% |
|  |  |  |  |  |  | bgk |  |  |  |  |  |  |  |  |  |  |
| Somewhat likely | (3.0) | 228 | 6 | 31 | 10 | 11 | 8 | 4 | 17 | 53 | 7 | 11 | 24 | 3 | 10 | 32 |
|  |  | 45\% | 43\% | 55\% | 34\% | 35\% | 47\% | 40\% | 55\% | 44\% | 44\% | 42\% | 59\% | 27\% | 48\% | 40\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  | n |  |  |  |
| Somewhat unlikely | (2.0) | 98 | 3 | 11 | 10 | 3 | 3 | 3 | 8 | 16 | 2 | 2 | 9 | 4 | 6 | 18 |
|  |  | 19\% | 21\% | 20\% | 34\% | 10\% | 18\% | 30\% | 26\% | 13\% | 13\% | 8\% | 22\% | 36\% | 29\% | 22\% |
| Very unlikely | (1.0) | 26 | 0 | 1 | 1 | 4 | 2 | 0 | 1 | 10 | 1 | 1 | 1 | 0 | 1 | 3 |
|  |  | 5\% | 0\% | 2\% | 3\% | 13\% | 12\% | 0\% | 3\% | 8\% | 6\% | 4\% | 2\% | 0\% | 5\% |  |
|  |  |  |  |  |  | b |  |  |  |  |  |  |  |  |  |  |
| all likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 326 | 9 | 38 | 15 | 22 | 10 | 6 | 21 | 76 | 10 | 21 | 29 | 5 | 13 | 49 |
|  |  | 64\% | 64\% | 68\% | 52\% | 71\% | 59\% | 60\% | 68\% | 63\% | 63\% | 81\% | 71\% | 45\% | 62\% | 60\% |
| ALL NOT LIKELY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ----- |  | 124 | 3 | 12 | 11 | 7 | 5 | 3 | 9 | 26 | 3 | 3 | 10 | 4 | 7 | 21 |
|  |  | 24\% | 21\% | 21\% | 38\% | 23\% | 29\% | 30\% | 29\% | 21\% | 19\% | 12\% | 24\% | 36\% | 33\% | 26\% |
| Don't know |  | 57 | 2 | 6 | 3 | 2 | 2 | 1 | 1 | 19 | 3 | 2 | 2 | 2 | 0 | 11 |
|  |  | 11\% | 14\% | 11\% | 10\% | 6\% | 12\% | 10\% | 3\% | 16\% | 19\% | 8\% | 5\% | 18\% | 0\% | 14\% |
| Refused |  | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
|  |  | *\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 5\% | 0\% |
| Median |  | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
|  |  |  |  |  |  |  |  |  | nducted b | by Lord | Ashcroft |  |  |  |  |  |

Table Q10B1 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : People management skills Base: All respondents


Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents


Columns Tested: $\mathrm{a}, \mathrm{b}, \mathrm{c}, \mathrm{d}-\mathrm{e}, \mathrm{f}, \mathrm{g}-\mathrm{h}, \mathrm{i}, \mathrm{j}, \mathrm{k}-\mathrm{l}, \mathrm{m}-\mathrm{n}, \mathrm{o}, \mathrm{p}, \mathrm{q}, \mathrm{r}$

Table Q10B2 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents


Table Q10B2 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents

|  |  | Total | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | perty/ constr uction |  |  | Educ ation/ Tr <br> aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | $\begin{aligned} & \text { Health/ } \\ & \text { beauty } \end{aligned}$ | isure/ toursim | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
| . |  |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base |  | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Very likely | (4.0) | 116 | 3 | 10 | 5 | 7 | 2 | 4 | 5 | 29 | 3 | 10 | 10 | 2 | 4 | 21 |
|  |  | 23\% | 21\% | 18\% | 17\% | 23\% | 12\% | 40\% | 16\% | 24\% | 19\% | 38\% | 24\% | 18\% | 19\% | 26\% |
| Somewhat likely | (3.0) | 217 | 8 | 28 | 10 | 17 | 7 | 3 | 21 | 44 | 4 | 9 | 18 | 4 | 8 | 35 |
|  |  | 43\% | 57\% | 50\% | 34\% | 55\% | - 41\% | 30\% | 68\% | 36\% | 25\% | 35\% | 44\% | 36\% | 38\% | 43\% |
|  |  |  |  |  |  |  |  |  | hkn |  |  |  |  |  |  |  |
| Somewhat unlikely | (2.0) | 84 | 1 | 10 | 9 | 4 | 3 | 3 | 4 | 20 | 4 | 4 | 4 | 2 | 6 | 10 |
|  |  | 17\% | 7\% | 18\% | 31\% | 13\% | 18\% | 30\% | 13\% | 17\% | 25\% | 15\% | 10\% | 18\% | 29\% | 12\% |
| Very unlikely | (1.0) | 28 | 1 | 2 | 1 | 1 | 4 | 0 | 0 | 7 | 0 | 1 | 5 | 0 | 1 | 5 |
|  |  | 6\% | 7\% | 4\% | 3\% | 3\% | 24\% | 0\% | 0\% | 6\% | 0\% | 4\% | 12\% | 0\% | 5\% | 6\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  | g |  |  |  |
| ALl Likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - |  | 333 | 11 | 38 | 15 | 24 | 9 | 7 | 26 | 73 | 7 | 19 | 28 | 6 | 12 | 56 |
|  |  | 66\% | 79\% | 68\% | 52\% | 77\% | 53\% | 70\% | 84\% | 60\% | 44\% | 73\% | 68\% | 55\% | 57\% | 69\% |
| ALL NOT LIKELY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ------------- |  | 112 | 2 | 12 | 10 | 5 | 7 | 3 | 4 | 27 | 4 | 5 | 9 | 2 | 7 | 15 |
|  |  | 22\% | 14\% | 21\% | 34\% | 16\% | \% 41\% | 30\% | 13\% | 22\% | 25\% | 19\% | 22\% | 18\% | 33\% | 19\% |
| Don't know |  | 62 | 1 | 6 | 4 | 2 | 1 | 0 | 1 | 21 | 5 | 2 | 4 | 3 | 1 | 10 |
|  |  | 12\% | 7\% | 11\% | 14\% | 6\% | \% 6\% | 0\% | 3\% | 17\% | 31\% | 8\% | 10\% | 27\% | 5\% | 12\% |
|  |  |  |  |  |  |  |  |  |  | g |  |  |  |  |  |  |
| Refused |  | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
|  |  | *\% | 0\% | 0\% | 0\% | 0\% | \% 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 5\% | 0\% |
| Columns Tested: a | b, c, d, | , g, h,i, | k, 1, m, $n$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  | nducted b | by Lord | Ashcroft |  |  |  |  |  |

Table Q10B2 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Technical qualifications and ability Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Pro perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering |  | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Median | 3 | 3 | 3 | 3 | 3 | 3 | 3 | - | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Base for stats | 445 | 13 | 50 | 25 | 29 | 16 | 10 | 30 | 100 | 11 | 24 | 37 | 8 | 19 | 71 |
| Mean score | 2.95 | 3.00 | 2.92 | 2.76 | 3.03 | 2.44 | 3.10 | 3.03 | 2.95 | 2.91 | 3.17 | 2.89 | 3.00 | 2.79 | 3.01 |
| Standard deviation | . 84 | . 82 | . 75 | . 83 | . 73 | 1.03 | . 88 | . 56 | . 88 | . 83 | . 87 | . 97 | . 76 | . 85 | . 85 |
| Standard error | . 04 | . 23 | . 11 | . 17 | . 14 | . 26 | . 28 | . 10 | . 09 | . 25 | . 18 | . 16 | . 27 | . 20 | . 10 |

10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents


Table Q10B3 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents


Table Q10B3 (continuation)
010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents


Table Q10B3 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Communication skills Base: All respondents

|  | Total |  |  |  |  |  |  | Type of | business |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Pro } \\ \text { perty/ } \\ \text { constr } \\ \text { uction } \end{array}$ |  |  | Educ ation/ Tr aining | Fi <br> nancial <br> rvices/ <br> pe rsonal <br> finance | Health/ beauty | isu toursim | Manufac turing/ Engi neering | Pr operty <br> eloper/ real estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | ${ }^{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Base for stats | 457 | 12 | 51 | 27 | 30 | 16 | 9 | 30 | 104 | 14 | 25 | 38 | 10 | 19 | 70 |
| Mean score | 3.24 | 3.25 | 3.24 | 3.22 | 3.27 | 3.13 | 3.78 | 3.10 | 3.27 | 3.29 | 3.40 | 3.13 | 3.30 | 3.16 | 3.20 |
| Standard deviation | . 66 | . 62 | . 51 | . 58 | . 74 | . 50 | . 44 | . 66 | . 70 | . 61 | . 71 | . 78 | . 82 | . 76 | . 63 |
| Standard error | . 03 | . 18 | . 07 | . 11 | . 14 | . 13 | . 15 | . 12 | . 07 | . 16 | . 14 | . 13 | . 26 | . 18 | . 08 |
| Columns Tested: $\mathrm{a}, \mathrm{b}$ | g,h,i | , $\mathrm{k}, 1, \mathrm{~m}, \mathrm{n}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |

Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


Columns Tested: $a, b, c, d-e, f, g-h, i, j, k-1, m-n, 0, p, q, r$

Table Q10B4 (continuation)
10 Please can
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents


Table Q10B4 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Time management Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agents | Rest aurant/ Cafĩc/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  | *a | b | *C | d | *e | *f | g | h | *i | * | k | *1 | *m |  |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 |  |  |
| Mean score | 3.46 | 3.54 | 3.54 | 3.38 | 3.53 | 3.20 | 3.67 | 3.34 | 3.51 | 3.36 | 3.44 | 3.49 | 3.60 | 3.50 | 3.36 |
| Standard deviation | .63 | .52 | .58 | .64 | .51 | .68 | .71 | .61 | .63 | .63 | .77 | .56 | .70 | .61 | .69 |
| Standard error | .03 | .14 | .08 | .12 | .09 | .17 | .24 | .11 | .06 | .17 | .15 | .09 | .22 | .14 | .08 |

Standard deviatio
.03
$-.64 \quad .51$
Columns Tested: a, b, c, d, e, f, $, \mathrm{h}, \mathrm{i}, \mathrm{j}, \mathrm{l}, \mathrm{m}, \mathrm{n}$

10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER（NON－OFFICER）RANKS is very likely，somewhat likely，somewhat unlikely or very unlikely to possess the following characteristic？：Positive attitude to work Base：All respondents

|  |  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | Often | Some times | Rarely | Never | $\begin{gathered} \text { Empl } \\ \text { oying } \end{gathered}$ | Inter viewing | No exp erience |  |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | Cap <br> able， experi enced | Agge essive， ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| ． |  |  | a | b | c | d | e | f | $g$ | h | i | ＊${ }^{\text {j }}$ | ＊k | 1 | m | n | － | p | q | $r$ |
| Base |  | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Very likely | （4．0） | $\begin{gathered} 192 \\ 38 \% \end{gathered}$ | $\begin{aligned} & 23 \\ & 29 \% \end{aligned}$ | $\begin{aligned} & 76 \\ & 38 \% \end{aligned}$ | $\begin{aligned} & 52 \\ & 39 \% \end{aligned}$ | $\begin{gathered} 41 \\ 44 \% \\ a \end{gathered}$ | $\begin{aligned} & 35 \\ & 32 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 35 \% \end{aligned}$ | $\begin{gathered} 128 \\ 40 \% \end{gathered}$ | $\begin{gathered} 38 \\ 70 \% \\ i \end{gathered}$ | $\begin{aligned} & 46 \\ & 39 \% \end{aligned}$ | $\begin{gathered} 3 \\ 20 \% \end{gathered}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 161 \\ & 41 \% \end{aligned}$ | $\begin{aligned} & 17 \\ & 32 \% \end{aligned}$ | $\begin{aligned} & 31 \\ & 36 \% \end{aligned}$ | $\begin{aligned} & 31 \\ & 38 \% \end{aligned}$ | $\begin{aligned} & 55 \\ & 44 \% \end{aligned}$ | $\begin{aligned} & 34 \\ & 37 \% \end{aligned}$ | $\begin{aligned} & 41 \\ & 33 \% \end{aligned}$ |
| Somewhat likely | （3．0） | $\begin{gathered} 232 \\ 46 \% \end{gathered}$ | $\begin{aligned} & 39 \\ & 49 \% \end{aligned}$ | $\begin{aligned} & 96 \\ & 48 \% \end{aligned}$ | $\begin{aligned} & 62 \\ & 46 \% \end{aligned}$ | $\begin{aligned} & 35 \\ & 38 \% \end{aligned}$ | $\begin{aligned} & 50 \\ & 46 \% \end{aligned}$ | $\begin{aligned} & 25 \\ & 52 \% \end{aligned}$ | $\begin{gathered} 149 \\ 46 \% \end{gathered}$ | $\begin{aligned} & 11 \\ & 20 \% \end{aligned}$ | $\begin{aligned} & 65 \\ & 56 \% \\ & h \end{aligned}$ | $\begin{gathered} 7 \\ 47 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 191 \\ 48 \% \end{gathered}$ | $\begin{aligned} & 19 \\ & 36 \% \end{aligned}$ | $\begin{aligned} & 38 \\ & 45 \% \end{aligned}$ | $\begin{aligned} & 38 \\ & 47 \% \end{aligned}$ | $\begin{aligned} & 53 \\ & 43 \% \end{aligned}$ | $\begin{aligned} & 41 \\ & 44 \% \end{aligned}$ | $\begin{aligned} & 62 \\ & 50 \% \end{aligned}$ |
| Somewhat unlikely | （2．0） | $\begin{gathered} 19 \\ 4 \% \end{gathered}$ | $\begin{aligned} & 6 \\ & 8 \% \\ & d \end{aligned}$ | $\begin{aligned} & 7 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 6 \\ & 4 \% \\ & d \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 5 $5 \%$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{gathered} 12 \\ 4 \% \end{gathered}$ | $\begin{aligned} & 2 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & 7 \% \end{aligned}$ | $\begin{gathered} 1 \\ 33 \% \end{gathered}$ | $\begin{aligned} & 8 \\ & 2 \% \end{aligned}$ | $\begin{gathered} 6 \\ 11 \% \\ 1 \end{gathered}$ | $\begin{aligned} & 4 \\ & 5 \% \end{aligned}$ | $2{ }_{2}$ | 5 $4 \%$ | $\begin{aligned} & 4 \\ & 4 \% \end{aligned}$ | $\begin{aligned} & 4 \\ & 3 \% \end{aligned}$ |
| Very unlikely | （1．0） | $\begin{aligned} & 4 \\ & 1 \% \end{aligned}$ | 1\％ | $\begin{aligned} & 1 \\ & 1 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { 1。 } \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { 1。 } \end{aligned}$ | $\stackrel{2}{2 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { *o } \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 1 \\ & \text { 1。 } \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\％ | ＊＊ | $\begin{aligned} & 1 \\ & \text { 2。 } \end{aligned}$ | 0\％ | 0\％ | 1 $1 \%$ | $\stackrel{2}{2 \%}$ | （ $\quad 1$ |
| ALL LIKELY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| －－－－－－－－－ |  | 424 | 62 | 172 | 114 | 76 | 85 | 42 | 277 | 49 | 111 | 10 | 1 | 352 | 36 | 69 | 69 | 108 | 75 | 103 |
|  |  | 83\％ | 78\％ | 86\％ | 85\％ | 82\％ | 78\％ | 88\％ | 85\％ | 91\％ | 95\％ | 67\％ | 33\％ | $\underset{\mathrm{m}}{89 \%}$ | 68\％ | 81\％ | 85\％ | 87\％ | 81\％ | 82\％ |
| all not likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| －－－－－－ |  | 23 | 7 | 8 | 7 | 1 | 7 | 0 | 13 | 2 | 3 | 1 | 1 | 9 | 7 | 4 | 2 | 6 | 6 | 5 |
|  |  | 5\％ | $\begin{aligned} & 9 \% \\ & \mathrm{~d} \end{aligned}$ | 4\％ | 5\％ | 1\％ | 6\％ | 0\％ | 4\％ | 4\％ | 3\％ | 7\％ | 33\％ | 2\％ | $\begin{gathered} 13 \% \\ 1 \end{gathered}$ | 5\％ | 2\％ | 5\％ | 6\％ | 4\％ |
| Don＇t know |  | 59 | 9 | 19 | 13 | 16 | 17 | ${ }^{6}$ | 32 | 3 | 3 | 3 | 18 | 33 | 10 | 12 | $\stackrel{9}{9}$ | 9 | 12 | 17 |
|  |  | 12\％ | 11\％ | 10\％ | 10\％ | 17\％ | 16\％ | 13\％ | 10\％ | 6\％ | 3\％ | 20\％ | 33\％ | 8\％ | $\begin{gathered} 19 \% \\ 1 \end{gathered}$ | 14\％ | 11\％ | 7\％ | 13\％ | 14\％ |
| Refused |  | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 0 |
|  |  | ＊\％ | 3\％ | 0\％ | 0\％ | 0\％ | 0\％ | 0\％ | 1\％ | 0\％ | 0\％ | 7\％ | 0\％ | ＊\％ | 0\％ | 0\％ | 1\％ | 1\％ | 0\％ | 0\％ |

Columns Tested：$a, b, c, d-e, f, g-h, i, j, k-1, m-n, o, p, q, r$

Table Q10B5 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents


10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents


Table Q10B5 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Positive attitude to work Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agent | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | * C | d | *e | *f | $g$ | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Standard error | . 03 | . 14 | . 09 | . 15 | . 09 | . 19 | . 24 | . 09 | . 06 | . 21 | . 14 | . 09 | . 18 | . 15 | . 07 |
| Columns Tested: | g, h, i | , 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


Table Q10B6 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


Table Q10B6 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents


Table Q10B6 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to follow instructions Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | Le isure/ toursim | Manufac turing/ Engi neering | Pr operty dev eloper/ real estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{gathered} \text { R } \\ \text { ailer } \end{gathered}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | * | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | ${ }^{\text {m }}$ m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Base for stats | 477 | 13 | 51 | 27 | 31 | 17 | 9 | 31 | 113 | 14 | 25 | 40 | 10 | 20 | 74 |
| Mean score | 3.68 | 3.69 | 3.75 | 3.63 | 3.58 | 3.53 | 3.89 | 3.61 | 3.73 | 3.50 | 3.68 | 3.70 | 3.80 | 3.80 | 3.64 |
| Standard deviation | . 52 | . 48 | . 44 | . 56 | . 56 | . 62 | . 33 | . 50 | . 45 | . 65 | . 69 | . 46 | . 42 | . 41 | . 63 |
| Standard error | . 02 | . 13 | . 06 | . 11 | . 10 | . 15 | . 11 | . 09 | . 04 | . 17 | . 14 | . 07 | . 13 | . 09 | . 07 |

10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents

|  |  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | $\begin{array}{r} \text { Inter } \\ \text { viewing } \end{array}$ | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  |  | a | b | c | d | e | f | g | h | i | *j | *k | 1 | m | n | - | p | q | $r$ |
| Base |  | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Very likely | (4.0) | 157 | 22 | 59 | 44 | 32 | 29 | 11 | 105 | 34 | 31 | 2 | 0 | 133 | 10 | 31 | 29 | 39 | 27 | 31 |
|  |  | 31\% | 28\% | 30\% | 33\% | 34\% | 27\% | 23\% | 32\% | ${ }_{\text {6 }}{ }_{\text {i }}$ | 26\% | 13\% | 0\% | $34 \%$ m | 19\% | 36\% | 36\% | 31\% | 29\% | 25\% |
| Somewhat likely | (3.0) | 208 | 34 | 85 | 54 | 35 | 42 | 23 | 137 | 13 | 60 | 3 | 1 | 170 | 18 | 34 | 35 | 40 | 39 | 60 |
|  |  | 41\% | 43\% | 43\% | 40\% | 38\% | 39\% | 48\% | 42\% | 24\% | $\begin{gathered} 51 \% \\ \mathrm{~h} \end{gathered}$ | 20\% | 33\% | 43\% | 34\% | 40\% | 43\% | 32\% | 42\% | \% $\begin{gathered}48 \% \\ \mathrm{p}\end{gathered}$ |
| Somewhat unlikely | (2.0) | 77 | 13 | 33 | 21 | 10 | 20 | 7 | 48 | 4 | 18 | 6 | 0 | 57 | 13 | 10 | 7 | 30 | 16 | 14 |
|  |  | 15\% | 16\% | 17\% | 16\% | 11\% | 18\% | 15\% | 15\% | 7\% | 15\% | 40\% | 0\% | 14\% | 25\% | 12\% | 9\% | 24\% | 17\% | 11\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | nor |  |  |
| Very unlikely | (1.0) | 8 | 1 | 1 | 4 | 2 | 5 | 0 | 2 | 0 | 2 | 1 | 1 | 2 | 3 | 1 | 0 | 2 | 2 | 3 |
|  |  | 2\% | 1\% | 1\% | 3\% | 2\% | 5\% | 0\% | 1\% | 0\% | 2\% | 7\% | 33\% | 1\% | 6\% | 1\% | 0\% | 2\% | 2\% | 2\% |
|  |  |  |  |  |  |  | g |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| ALL Likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ----- |  | 365 | 56 | 144 | 98 | 67 | 71 | 34 | 242 | 47 | 91 | 5 | 1 | 303 | 28 | 65 | 64 | 79 | 66 | 91 |
|  |  | 72\% | 70\% | 72\% | 73\% | 72\% | 65\% | 71\% | 75\% | 87\% | 78\% | 33\% | 33\% | 77\% | 53\% | 76\% | 79\% | 64\% | 71\% | 73\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | m |  |  | p |  |  |  |
| all not likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALI NOT LIKELY |  | 85 | 14 | 34 | 25 | 12 | 25 | 7 | 50 | 4 | 20 | 7 | 1 | 59 | 16 | 11 | 7 | 32 | 18 | 17 |
|  |  | 17\% | 18\% | 17\% | 19\% | 13\% | 23\% | 15\% | 15\% | 7\% | 17\% | 47\% | 33\% | 15\% | 30\% | 13\% | 9\% | 26\% | 19\% | 14\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  | nor | - |  |
| Don't know |  | 56 | 9 | 20 | 11 | 14 | 12 | 7 | 31 | 3 | 5 | 2 | 1 | 32 | 9 | 9 | 10 | 12 | 9 | 16 |
|  |  | 11\% | 11\% | 10\% | 8\% | 15\% | 11\% | 15\% | 10\% | 6\% | 4\% | 13\% | 33\% | 8\% | 17\% | 11\% | 12\% | 10\% | 10\% | 13\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |

Table Q10B7 (continuation)
010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience | $\begin{gathered} \text { Much } \\ \text { more } \\ \text { likely } \end{gathered}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | Cap able, experi enced | Aggr essive, ins titutio nalised |  | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
|  |  | a | b | c | d | e | f | g | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | P | q |  |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Refused | 2 | 1 | 1 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | *\% | 1\% | 1\% | 0\% | 0\% | 1\% | 0\% | *\% | 0\% | 1\% | 7\% | 0\% | *\% | 0\% | 0\% | 0\% | 1\% | 0\% |  |
| Median | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Base for stats | 450 | 70 | 178 | 123 | 79 | 96 | 41 | 292 | 51 | 111 | 12 | 2 | 362 | 44 | 76 | 71 | 111 | 84 | 108 |
| Mean score | 3.14 | 3.10 | 3.13 | 3.12 | 3.23 | 2.99 | 3.10 | 3.18 | 3.59 | 3.08 | 2.50 | 2.00 | 3.20 | 2.80 | 3.25 | 3.31 | 3.05 | 3.08 | 3.10 |
|  |  |  |  |  |  |  |  | e | i |  |  |  | m |  |  | p |  |  |  |
| Standard deviation | . 76 | . 75 | . 72 | . 81 | . 77 | . 85 | . 66 | . 72 | . 64 | . 72 | . 90 | 1.41 | . 71 | . 88 | . 73 | . 65 | . 84 | . 78 | . 72 |
| Standard error | . 04 | . 09 | . 05 | . 07 | . 09 | . 09 | . 10 | . 04 | . 09 | . 07 | . 26 | 1.00 | . 04 | . 13 | . 08 | . 08 | . 08 | . 09 | . 07 |

Table Q10B7 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | $\begin{gathered} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{gathered}$ | Manufac turing/ Engi neering | ```M, dev eloper/ real estate/ estate agents``` | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  |  | *a | b | *C | d | *e | *f | g | h | *i | *j | k | *1 | *m | n |
| Base |  | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Very likely | (4.0) | 157 | 5 | 17 | 8 | 11 | 4 | 5 | 8 | 36 | 4 | 12 | 12 | 4 | 7 | 22 |
|  |  | 31\% | 36\% | 30\% | 28\% | 35\% | 24\% | 50\% | 26\% | 30\% | 25\% | 46\% | 29\% | 36\% | 33\% | 27\% |
| Somewhat likely | (3.0) | 208 | 6 | 23 | 9 | 13 | 7 | 3 | 14 | 52 | 8 | 7 | 19 | 3 | 7 | 37 |
|  |  | 41\% | 43\% | 41\% | 31\% | 42\% | 41\% | 30\% | 45\% | \% 43\% | 50\% | 27\% | 46\% | 27\% | 33\% | 46\% |
| Somewhat unlikely | (2.0) | 77 | 1 | 8 | 8 | 6 | 3 | 1 | 7 | 17 | 1 | 5 | 5 | 1 | 3 | 11 |
|  |  | 15\% | 7\% | 14\% | 28\% | 19\% | 18\% | 10\% | 23\% | 14\% | 6\% | 19\% | 12\% | 9\% | 14\% | 14\% |
| Very unlikely | (1.0) | 8 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 2 | 1 | 1 | 0 | 0 | 0 | 1 |
|  |  | 2\% | 0\% | 4\% | 0\% | 0\% | 6\% | 0\% | 0\% | 2\% | 6\% | 4\% | 0\% | 0\% | 0\% | 1\% |
| all likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 365 | 11 | 40 | 17 | 24 | 11 | 8 | 22 | 88 | 12 | 19 | 31 | 7 | 14 | 59 |
|  |  | 72\% | 79\% | 71\% | 59\% | 77\% | 65\% | 80\% | 71\% | 73\% | 75\% | 73\% | 76\% | 64\% | 67\% | 73\% |
| ALl not likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 85 | 1 | 10 | 8 | 6 | 4 | 1 | 7 | 19 | 2 | 6 | 5 | 1 | 3 | 12 |
|  |  | 17\% | 7\% | 18\% | 28\% | 19\% | \% 24\% | 10\% | 23\% | 16\% | 13\% | 23\% | 12\% | 9\% | 14\% | 15\% |
| Don't know |  | 56 | 2 | 6 | 4 | 1 | 2 | 1 | 2 | 14 | 2 | 1 | 5 | 3 | 2 | 10 |
|  |  | 11\% | 14\% | 11\% | 14\% | 3\% | \% 12\% | 10\% | 6\% | \% 12\% | 13\% | 4\% | 12\% | 27\% | 10\% | 12\% |
| Refused |  | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 |
|  |  | *\% | 0\% | 0\% | 0\% | 0\% | \% 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 10\% | 0\% |
| Median |  | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 |
| Base for stats |  | 450 | 12 | 50 | 25 | 30 | 15 | 9 | 29 | 107 | 14 | 25 | 36 | 8 | 17 | 71 |
| Mean score <br> Standard deviation |  | 3.14 | 3.33 | 3.10 | 3.00 | 3.17 | 2.93 | 3.44 | 3.03 | 3.14 | 3.07 | 3.20 | 3.19 | 3.38 | 3.24 | 3.13 |
|  |  | . 76 | . 65 | . 81 | . 82 | . 75 | . 88 | . 73 | . 73 | . 75 | . 83 | . 91 | . 67 | . 74 | . 75 | . 72 |

Table Q10B7 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Using their initiative Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ |  | Educ ation/ Tr aining |  | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | operty <br> eloper/ real estate/ estate agent | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
|  |  | *a | b | *C | d | *e | *f | $g$ | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Standard error | . 04 | . 19 | . 12 | . 16 | . 14 | . 23 | . 24 | . 14 | . 07 | . 22 | . 18 | . 11 | . 26 | . 18 | . 08 |
| Columns Tested: | g,h,i | , 1, m, n |  |  |  |  |  |  |  |  |  |  |  |  |  |

Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Columns Tested: $a, b, c, d-e, f, g-h, i, j, k-1, m-n, 0, p, q, r$

Table Q10B8 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Table Q10B8 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Table Q10B8 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHE
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to make decisions independently Base: All respondents


Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents


Table Q10B9 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? Base: All respondents


Table Q10B9 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents


Table Q10B9 (continuation)
Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHE
(NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Ability to work well under stress Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ <br> constr <br> uction |  |  | Educ ation/ Tr aining | Fi <br> nancial <br> rvices/ <br> pe rsonal <br> finance | Health/ beauty | isu toursim | Manufac turing/ Engi neering | operty <br> eloper/ <br> real <br> estate/ estate agents | Rest aurant/ CafÃ®/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
|  |  | *a | b | * C | d | *e | *f | g | h | *i | * | k | *1 | ${ }^{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Standard error | . 03 | . 21 | . 08 | . 11 | . 09 | . 16 | . 11 | . 09 | . 06 | . 18 | . 15 | . 09 | . 18 | . 12 | . 07 |
| Columns Tested: | g, h,i | k, $1, m, n$ |  |  |  |  |  |  |  |  |  |  |  |  |  |

010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-
 Base: All respondents


Columns Tested: a,b,c,d-e,f,g-h,i,j,k-1,m-n,o,p,q,r

Table Q10B10 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-
 Base: All respondents


Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON
 Base: All respondents


Table Q10B10 (continuation)
010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN OTHER (NON-
 Base: All respondents

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction |  |  | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty |  | Manufac turing/ Engi neering | Pr operty <br> eloper/ real estate/ estate agents | $\begin{array}{r} \text { Rest } \\ \text { aurant/ } \\ \text { Cafã̃ } / \mathrm{B} \\ \text { and B/ } \\ \text { Hotel } \end{array}$ | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{gathered} \text { Tran } \\ \text { sport } \end{gathered}$ |  | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 2.94 | 3.33 | 2.80 | 2.68 | 2.96 | 2.86 | 3.11 | 3.04 | 2.98 | 2.79 | 3.13 | 2.97 | 2.63 | 3.00 | 2.94 |
| Standard deviation | . 79 | . 65 | . 82 | . 85 | . 84 | . 86 | . 78 | . 69 | . 76 | . 80 | . 85 | . 74 | 1.19 | . 79 | . 78 |
| Standard error | . 04 | . 19 | . 12 | . 17 | . 16 | . 23 | . 26 | . 13 | . 08 | . 21 | . 17 | . 12 | . 42 | . 19 | . 09 |

Table Q10B11
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents

|  |  | Total | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | $\begin{array}{r} \text { Inter } \\ \text { viewing } \end{array}$ | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap <br> able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  |  | a | b | c | d | e | f | 9 | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | $\bigcirc$ | p | q | $r$ |
| Base |  | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Very likely | (4.0) | 71 | 7 | 33 | 15 | 15 | 12 | 3 | 49 | 14 | 18 | 0 | 0 | 57 | 2 | 12 | 7 | 21 | 18 | 13 |
|  |  | 14\% | 9\% | 17\% | 11\% | 16\% | 11\% | 6\% | 15\% | 26\% | 15\% | 0\% | 0\% | 14\% m | 4\% | 14\% | 9\% | 17\% | 19\% | 10\% |
| Somewhat likely | (3.0) | 163 | 17 | 65 | 52 | 29 | 41 | 16 | 98 | 17 | 39 | 6 | 0 | 138 | 12 | 29 | 28 | 27 | 26 | 53 |
|  |  | 32\% | 21\% | 33\% | $39 \%$ a | 31\% | 38\% | 33\% | 30\% | 31\% | 33\% | 40\% | 0\% | 35\% | 23\% | 34\% | 35\% | 22\% | 28\% | \% ${ }^{42 \%}$ |
| Somewhat unlikely | (2.0) | 122 | 26 | 51 | 29 | 16 | 20 | 15 | 86 | 8 | 38 | 3 | 0 | 99 | 14 | 20 | 19 | 38 | 23 | 22 |
|  |  | 24\% | 33\% | 26\% | 22\% | 17\% | 18\% | 31\% | 27\% | 15\% | 32\% | 20\% | 0\% | 25\% | 26\% | 24\% | 23\% | 31\% | 25\% | 18\% |
|  |  |  | d |  |  |  |  |  |  |  | h |  |  |  |  |  |  |  |  |  |
| Very unlikely | (1.0) | 64 | 12 | 22 | 13 | 17 | 15 | 5 | 39 | 7 | 9 | 3 | 3 | 40 | 14 | 13 | 10 | 23 | 9 | 9 |
|  |  | 13\% | 15\% | 11\% | 10\% | 18\% | 14\% | 10\% | 12\% | 13\% | 8\% | 20\% | 100\% | 10\% | 26\% | 15\% | 12\% | 19\% | 10\% | 7\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  | r |  |  |
| all likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 234 | 24 | 98 | 67 | 44 | 53 | 19 | 147 | 31 | 57 | 6 | 0 | 195 | 14 | 41 | 35 | 48 | 44 | 66 |
|  |  | 46\% | 30\% | 49\% | 50\% | 47\% | 49\% | 40\% | 45\% | 57\% | 49\% | 40\% | 0\% | 49\% | 26\% | 48\% | 43\% | 39\% | 47\% | 53\% |
|  |  |  |  | a | a | a |  |  |  |  |  |  |  | m |  |  |  |  |  | p |
| all not likely |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 186 | 38 | 73 | 42 | 33 | 35 | 20 | 125 | 15 | 47 | 6 | 3 | 139 | 28 | 33 | 29 | 61 | 32 | 31 |
|  |  | 37\% | 48\% | 37\% | 31\% | 35\% | 32\% | 42\% | 39\% | 28\% | 40\% | 40\% | 100\% | 35\% | 53\% | 39\% | 36\% | 49\% | 34\% | \% 25\% |
|  |  |  | c |  |  |  |  |  |  |  |  |  |  |  | 1 | r |  | qr |  |  |
| Don't know |  | 86 | 17 | 27 | 25 | 16 | 21 | 9 | 50 | 7 | 13 | 2 | 0 | 60 | 11 | 11 | 17 | 13 | 17 | 28 |
|  |  | 17\% | 21\% | 14\% | 19\% | 17\% | 19\% | 19\% | 15\% | 13\% | 11\% | 13\% | 0\% | 15\% | 21\% | 13\% | 21\% | 10\% | 18\% | 22\% |
| Columns Tested: a, | b, c, d | ,f,g - | i,j,k - | 1,m-n, | , o, p, q, r |  |  |  |  |  |  |  |  |  |  |  | p |  |  | p |

Table Q10B11 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{aligned} & \text { Empl } \\ & \text { oying } \end{aligned}$ | Inter viewing | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ |  | $\begin{array}{r} \text { Cap } \\ \text { able, } \\ \text { experi } \\ \text { enced } \end{array}$ | Aggr essive ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | f | g | h | i | *j | *k | 1 | m | n | - | p | q |  |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Refused | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | * | 0 | 0 | 0 | 2 | 0 | 0 |
|  | *\% | 1\% | 1\% | 0\% | 0\% | 0\% | 0\% | \% 1\% | 2\% | 0\% | 7\% | 0\% | *\% | 0\% | 0\% | 0\% | 2\% | 0\% |  |
| Median | 3 | 2 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 1 | 3 | 2 | 3 | 3 | 2 | 3 | 3 |
| Base for stats | 420 | 62 | 171 | 109 | 77 | 88 | 39 | 272 | 46 | 104 | 12 | 3 | 334 | 42 | 74 | 64 | 109 | 76 | 97 |
| Mean score | 2.57 | 2.31 | 2.64 | 2.63 | 2.55 | 2.57 | 2.44 | 2.58 | 2.83 | 2.63 | 2.25 | 1.00 | 2.63 | 2.05 | 2.54 | 2.50 | 2.42 | 2.70 | 2.72 |
| Standard deviation | . 94 | . 92 | a | a .87 | 1.05 | . 93 | . 82 | . 95 | 1.04 | . 87 | . 87 | . 00 | m .90 | . 91 | . 97 | . 89 | 1.03 | . 97 | . 81 |
| Standard error | . 05 | . 12 | . 07 | . 08 | . 12 | . 10 | . 13 | . 06 | . 15 | . 09 | . 25 | . 00 | . 05 | . 14 | . 11 | . 11 | . 10 | . 11 | . 08 |

Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES IN
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents


Table Q10B11 (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Directly relevant experience Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  |  |  | Educ ation/ Tr aining | Fi <br> nancial <br> rvices/ <br> rsonal <br> finance | Health/ beauty | isu toursim | Manufac turing/ Engi neering | operty <br> dev <br> eloper/ real estate/ estate | Rest aurant/ CafÃc/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ |  | Others |
|  |  | *a | b | * ${ }^{\text {c }}$ | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | ${ }^{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Mean score | 2.57 | 2.64 | 2.36 | 2.30 | 2.59 | 2.14 | 2.78 | 2.77 | 2.60 | 2.58 | 2.83 | 2.57 | 2.56 | 2.82 | 2.56 |
| Standard deviation | . 94 | 1.21 | . 99 | . 82 | . 89 | 1.23 | 1.09 | . 77 | . 95 | . 79 | . 82 | . 96 | 1.33 | . 88 | . 91 |
| Standard error | . 05 | . 36 | . 14 | . 17 | . 17 | . 33 | . 36 | . 14 | . 10 | . 23 | . 17 | . 16 | . 44 | . 21 | . 11 |

Table Q10B12
010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Other Base: All who answered 'other' at Q4


Q10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic? : Other Base: All who answered 'other' at 24


Table Q10B12 (continuation)
010 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES Base: All who answered 'other' at 24

(10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic
Base: All respondents

|  | Q10a Statements |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | People management skills | Technical qu alifications and ability | Commu nication skills | Time management | Positive attitude to work | Ability to follow instructions | Using their initiative | ```Ability to make decisions in dependently``` | Ability to work well under stress | Ability to come up with creative solutions to problems | Directly relevant experience | Other |
| . | a | b | c | d | e | f | g | h | i | j | k | *1 |
| Base | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 14 |
| Very likely | 98 $19 \%$ | ${ }_{\text {116 }}{ }_{23}$ | 160 $31 \%$ | 245 $48 \%$ | 192 | 336 $66 \%$ | 157 $31 \%$ | 108 21 \% | 248 $49 \%$ | 105 $21 \%$ | $\begin{aligned} & 71 \\ & 14 \% \end{aligned}$ | 3 $21 \%$ |
|  | 19\% | 23\% | abhjk ${ }^{\text {31\% }}$ | abceghjk ${ }^{\text {48\% }}$ | abcghjk ${ }^{38 \%}$ | abcdeghijk ${ }^{\text {66\% }}$ | abhjk | k | abceghjk | k ${ }_{\text {k }}$ |  |  |
| Somewhat likely | 228 | 217 | 253 | 190 | 232 | 132 | 208 | 207 | 190 | 216 | 163 | 3 |
|  | 45\% | 43\% | 50\% | 37\% | 46\% | 26\% | 41\% | 41\% | 37\% | 43\% | 32\% | 21\% |
|  | dfik | fk | bdfghijk | f | dfik |  | fk | fk | f | fk | f |  |
| Somewhat unlikely | 98 | 84 | 37 | 28 | 19 | 7 | 77 | 114 | 14 | 93 | 122 | 3 |
|  | 19\% | 17\% | 7\% | 6\% | 4\% | 1\% | 15\% | 22\% | \% 3\% | 18\% | 24\% | 21\% |
|  | cdefi | cdefi | efi | fi | f |  | cdefi | bcdefgi |  | cdefi | bcdefgij |  |
| Very unlikely | 26 | 28 | 7 | 2 | 4 | 2 | 8 | 15 | 3 | 18 | 64 | 3 |
|  | 5\% | 6\% | 1\% | *\% | 1\% | *\% | 2\% | 3\% | 1\% | 4\% | 13\% | 21\% |
|  | cdefgi | cdefghi |  |  |  |  |  | defi |  | cdefgi | abcdefghij |  |
| all likely |  |  |  |  |  |  |  |  |  |  |  |  |
| - | 326 | 333 | 413 | 435 | 424 | 468 | 365 | 315 | 438 | 321 | 234 | 6 |
|  | 64\% | 66\% | 81\% | 86\% | 83\% | 92\% | 72\% | 62\% | 86\% | 63\% | 46\% | 43\% |
|  | k | k | abghjk | abghjk | abghjk | abcdeghijk | abhjk | k | abcghjk | k |  |  |
| ALL not likely |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 124 | 112 | 44 | 30 | 23 | 9 | 85 | 129 | 17 | 111 | 186 | 6 |
|  | 24\% | 22\% | 9\% | 6\% | 5\% | 2\% | 17\% | 25\% | 3\% | 22\% | 37\% | 43\% |
|  | cdefgi | cdefgi | efi | f | f |  | cdefi | cdefgi |  | cdefgi | abcdefghij |  |
| Don't know | 57 | 62 | 50 | 42 | 59 | 30 | 56 | 61 | 52 | 73 | 86 | 2 |
|  | 11\% | 12\% | 10\% | 8\% | 12\% | 6\% | 11\% | 12\% | 10\% | 14\% | 17\% | 14\% |
|  | f | df | f |  | f |  | f | df | f | cdfi | abcdefghi |  |
| Refused | 1 | 1 | 1 | 1 | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 0 |
|  | *\% | *\% | *\% | *\% | *\% | *\% | *\% | 1\% | *\% | 1\% | *\% | 0\% |

[^4]Table SUMQ10B (continuation)
10 Please can you say whether you think that A FORMER MEMBER OF THE ARMED FORCES
IN OTHER (NON-OFFICER) RANKS is very likely, somewhat likely, somewhat unlikely or very unlikely to possess the following characteristic Base: All respondents


Q11 Thinking about people who are leaving after several years in the Armed Forces,
which of the following best sums up what you think they would be like as individuals âe" even if neither completely describes your view Base: All respondents

|  |  | Struggle to find skilled candidates |  |  |  | Experience with AF candidates |  |  | Inclination to employ AF candidates |  |  |  | View of AF candidates |  | Size of company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Often | $\begin{aligned} & \text { Some } \\ & \text { times } \end{aligned}$ | Rarely | Never | $\begin{array}{r} \text { Empl } \\ \text { oying } \end{array}$ | $\begin{gathered} \text { Inter } \\ \text { viewing } \end{gathered}$ | No exp erience |  | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { more } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Som } \\ \text { ewhat } \\ \text { less } \\ \text { likely } \end{array}$ | $\begin{array}{r} \text { Much } \\ \text { less } \\ \text { likely } \end{array}$ | Cap able, experi enced | ```Aggr essive, ins titutio nalised``` | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| . |  | a | b | c | d | e | $\pm$ | g | h | i | * ${ }^{\text {j }}$ | *k | 1 | m | n | - | P | q | r |
| Base | 508 | 80 | 199 | 134 | 93 | 109 | 48 | 324 | 54 | 117 | 15 | 3 | 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| Capable, experienced individuals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| with a lot to offer | 395 | 63 | 161 | 108 | 62 | 79 | 38 | 257 | 48 | 102 | 7 | 0 | 395 | 0 | 55 | 62 | 100 | 74 | 104 |
|  | 78\% | 79\% | $\begin{gathered} 81 \% \\ \mathrm{~d} \end{gathered}$ | $\begin{gathered} 81 \% \\ d \end{gathered}$ | 67\% | 72\% | 79\% | 79\% | 89\% | 87\% | 47\% | 0\% | $100 \%$ m | 0\% | 65\% | 77\% | 81\% | 80\% | $83 \%$ n |
| Aggressive, institutionalised or |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| likely to have problems | 53 | 10 | 14 | 12 | 17 | 18 | 4 | 31 | 4 | 8 | 5 | 2 | 0 | 53 | 8 | 11 | 10 | 13 | 11 |
|  | 10\% | 13\% | 7\% | 9\% | 18\% | 17\% | 8\% | 10\% | 7\% | 7\% | 33\% | 67\% | 0\% | 100\% | 9\% | 14\% | 8\% | 14\% | 9\% |
|  |  |  |  |  | bc | g |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| Don't know | 56 | 7 | 22 | 13 | 13 | 12 | 6 | 32 | 2 | 6 | 3 | 1 | 0 | 0 | 20 | 7 | 14 | 6 | 9 |
|  | 11\% | 9\% | 11\% | 10\% | 14\% | 11\% | 13\% | 10\% | 4\% | 5\% | 20\% | 33\% | 0\% | 0\% | 24\% | 9\% | 11\% | 6\% | 7\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | opqr |  |  |  |  |
| Refused | 4 | 0 | 2 | 1 | 1 | 0 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 0 | 1 |
|  | 1\% | 0\% | 1\% | 1\% | 1\% | 0\% | 0\% | 1\% | 0\% | 1\% | 0\% | 0\% | 0\% | 0\% | 2\% | 1\% | 0\% | 0\% | 1\% |
| Columns Tested: $\mathrm{a}, \mathrm{b}, \mathrm{c}, \mathrm{d}$ | , f,g - | , j, k - | 1,m-n, | ,o, p,q, r |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table Q11 (continuation)
Q11 Thinking about people who are leaving after several years in the Armed Forces
which of the following best sums up what you think they would be like as individuals â " even if neither completely describes your view Base: All respondents


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& \& \multicolumn{4}{|c|}{Struggle to find skilled candidates} \& \multicolumn{3}{|l|}{Experience with AF candidates} \& \multicolumn{4}{|c|}{Inclination to employ AF candidates} \& \multicolumn{2}{|l|}{View of AF candidates} \& \multicolumn{5}{|c|}{Size of company} \\
\hline \& Total \& Often \& \[
\begin{aligned}
\& \text { Some } \\
\& \text { times }
\end{aligned}
\] \& Rarely \& Never \& \[
\begin{array}{r}
\text { Empl } \\
\text { oying }
\end{array}
\] \& Inter viewing \& No exp erience \&  \& \[
\begin{array}{r}
\text { Som } \\
\text { ewhat } \\
\text { more } \\
\text { likely }
\end{array}
\] \& \[
\begin{array}{r}
\text { Som } \\
\text { ewhat } \\
\text { less } \\
\text { likely }
\end{array}
\] \& \[
\begin{array}{r}
\text { Much } \\
\text { less } \\
\text { likely }
\end{array}
\] \& \begin{tabular}{l}
Cap \\
able, experi enced
\end{tabular} \& Aggr essive, ins titutio nalised \&  \& \[
\begin{array}{r}
10-19 \\
\text { people }
\end{array}
\] \& \[
\begin{array}{r}
20-49 \\
\text { people }
\end{array}
\] \& \[
\begin{array}{r}
50-99 \\
\text { people }
\end{array}
\] \& \[
\begin{array}{r}
100-250 \\
\text { people }
\end{array}
\] \\
\hline . \& \& a \& b \& c \& d \& e \& f \& g \& h \& i \& * \({ }^{\text {j }}\) \& *k \& 1 \& m \& n \& \(\bigcirc\) \& p \& q \& r \\
\hline Base \& 508 \& 80 \& 199 \& 134 \& 93 \& 109 \& 48 \& 324 \& 54 \& 117 \& 15 \& 3 \& 395 \& 53 \& 85 \& 81 \& 124 \& 93 \& 125 \\
\hline East Midlands \& \[
\begin{gathered}
42 \\
8 \% \\
\hline 8
\end{gathered}
\] \& \[
\begin{aligned}
\& 6 \\
\& 8 \%
\end{aligned}
\] \& \[
\begin{gathered}
15 \\
8 \%
\end{gathered}
\] \& \[
\begin{gathered}
17 \\
13 \% \\
d
\end{gathered}
\] \& \[
\begin{aligned}
\& 4 \\
\& 4 \%
\end{aligned}
\] \& \[
\begin{gathered}
16 \\
15 \% \\
g
\end{gathered}
\] \& \[
\begin{gathered}
5 \\
10 \%
\end{gathered}
\] \& \[
\underset{6 \%}{19}
\] \& \[
\begin{gathered}
6 \\
11 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 14 \\
\& 12 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 1 \\
\& 7 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 0 \\
\& 0 \%
\end{aligned}
\] \& \[
\begin{gathered}
31 \\
8 \%
\end{gathered}
\] \& \[
\begin{gathered}
6 \\
11 \%
\end{gathered}
\] \& 4\% \& \[
\begin{gathered}
8 \\
10 \%
\end{gathered}
\] \& 119 \& \[
\begin{aligned}
\& 8 \\
\& 9 \%
\end{aligned}
\] \& \[
\begin{gathered}
11 \\
9 \%
\end{gathered}
\] \\
\hline East Of England \& \[
\begin{aligned}
\& 51 \\
\& 10 \%
\end{aligned}
\] \& \(\stackrel{9}{11 \%}\) \& \[
\begin{aligned}
\& 20 \\
\& 10 \%
\end{aligned}
\] \& 13
\(10 \%\) \& \[
\begin{gathered}
9 \\
10 \%
\end{gathered}
\] \& 11
\(10 \%\) \& 6
\(13 \%\) \& \[
\begin{aligned}
\& 32 \\
\& 10 \%
\end{aligned}
\] \& \(\stackrel{2}{4 \%}\) \& \[
\begin{aligned}
\& 14 \\
\& 12 \%
\end{aligned}
\] \& \[
\begin{gathered}
3 \\
20 \%
\end{gathered}
\] \& 0\% \& 39
\(10 \%\) \& \[
\begin{gathered}
6 \\
11 \%
\end{gathered}
\] \& 7
\(8 \%\) \& 7
\(9 \%\) \& 13
\(10 \%\) \& 12\% \& \[
\begin{aligned}
\& 12 \\
\& 10 \%
\end{aligned}
\] \\
\hline London \& \[
\begin{aligned}
\& 52 \\
\& 10 \%
\end{aligned}
\] \& \[
\begin{gathered}
9 \\
11 \%
\end{gathered}
\] \& \[
\begin{gathered}
18 \\
9 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 14 \\
\& 10 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 11 \\
\& 12 \%
\end{aligned}
\] \& 5 \& \[
\begin{aligned}
\& 2 \\
\& 4 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 40 \\
\& 12 \%
\end{aligned}
\] \& \[
\begin{gathered}
8 \\
15 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 8 \\
\& 7 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 0 \\
\& 0 \%
\end{aligned}
\] \& \[
\begin{gathered}
3 \\
100 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 41 \\
\& 10 \%
\end{aligned}
\] \& \[
\begin{gathered}
6 \\
11 \%
\end{gathered}
\] \& 7\% \& \[
\begin{aligned}
\& 12 \\
\& 15 \%
\end{aligned}
\] \& \({ }^{10} 8\) \& \[
\begin{aligned}
\& 13 \\
\& 14 \%
\end{aligned}
\] \& \[
\begin{gathered}
10 \\
8 \%
\end{gathered}
\] \\
\hline North East \& \[
\begin{gathered}
26 \\
5 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 3 \\
\& 4 \%
\end{aligned}
\] \& \[
\begin{gathered}
11 \\
6 \%
\end{gathered}
\] \& 6 \({ }_{\text {4\% }}\) \& \[
\begin{aligned}
\& 6 \\
\& 6 \%
\end{aligned}
\] \& 7 6 \& \[
\begin{gathered}
5 \\
10 \% \\
9
\end{gathered}
\] \& \[
\begin{gathered}
12 \\
4 \%
\end{gathered}
\] \& 1 \({ }^{\text {2\% }}\) \& \[
\begin{gathered}
10 \\
9 \%
\end{gathered}
\] \& \[
\begin{aligned}
\& 1 \\
\& \text { 7\% }
\end{aligned}
\] \& \[
\begin{aligned}
\& 0 \\
\& 0 \%
\end{aligned}
\] \& 22 6 \& \[
\begin{aligned}
\& 1 \\
\& 2 \%
\end{aligned}
\] \& 4
\(5 \%\) \& 1
\(1 \%\) \& 5
\(4 \%\) \& 6
68 \& 10
\(8 \%\)

0 <br>

\hline North West \& $$
\begin{aligned}
& 49 \\
& 10 \%
\end{aligned}
$$ \& \[

$$
\begin{aligned}
& 7 \\
& 9 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 20 \\
& 10 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
12 \\
9 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 10 \\
& 11 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 15 \\
& 14 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
5 \\
10 \%
\end{gathered}
$$

\] \& \[

$$
\begin{gathered}
28 \\
9 \%
\end{gathered}
$$
\] \& 5

$9 \%$ \& \[
$$
\begin{gathered}
10 \\
9 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 41 \\
& 10 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 3 \\
& 6 \%
\end{aligned}
$$
\] \& 5

$6 \%$ \& 8

$10 \%$ \& 18\% \& \[
$$
\begin{gathered}
9 \\
10 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 9 \\
& 7 \%
\end{aligned}
$$
\] <br>

\hline Scotland \& $$
\begin{gathered}
44 \\
9 \%
\end{gathered}
$$ \& \[

$$
\begin{aligned}
& 4 \\
& 5 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 22 \\
& 11 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
12 \\
9 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 6 \\
& 6 \%
\end{aligned}
$$
\] \& 7

$6 \%$ \& \[
$$
\begin{gathered}
7 \\
15 \%
\end{gathered}
$$

\] \& \[

$$
\begin{gathered}
28 \\
9 \%
\end{gathered}
$$
\] \& 3

$6 \%$ \& \[
$$
\begin{aligned}
& 6 \\
& 5 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
3 \\
20 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$
\] \& 36

98 \& $$
\begin{aligned}
& 2 \\
& 4 \%
\end{aligned}
$$ \& 5

$6 \%$ \& 3
$4 \%$ \& 118 \& 9

$10 \%$ \& | 16 |
| :--- | :--- |
| $13 \%$ | <br>

\hline South East \& $$
\begin{gathered}
47 \\
9 \%
\end{gathered}
$$ \& \[

$$
\begin{aligned}
& 10 \\
& 13 \%
\end{aligned}
$$

\] \& 17 \& 129 \& \[

$$
\begin{aligned}
& 7 \\
& 8 \%
\end{aligned}
$$

\] \& 8\% \& \[

$$
\begin{gathered}
6 \\
13 \%
\end{gathered}
$$

\] \& \[

$$
\begin{gathered}
29 \\
9 \%
\end{gathered}
$$
\] \& 4\% \& 7

$6 \%$ \& 0\% \& 0\% \& 34
98 \& \% $\quad \begin{aligned} & 5 \\ & 9 \%\end{aligned}$ \& 5
$6 \%$ \& 7 9 \& 13
$10 \%$ \& 9

$10 \%$ \& $$
\begin{aligned}
& 13 \\
& 10 \%
\end{aligned}
$$ <br>

\hline South West \& $$
\begin{aligned}
& 54 \\
& 11 \%
\end{aligned}
$$ \& \[

$$
\begin{aligned}
& 12 \\
& 15 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 20 \\
& 10 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 15 \\
& 11 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 6 \\
& 6 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 17 \\
& 16 \% \\
& \mathrm{~g}
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
6 \\
13 \%
\end{gathered}
$$

\] \& \[

$$
\begin{gathered}
28 \\
9 \%
\end{gathered}
$$

\] \& ${ }^{6} 11 \%$ \& \[

$$
\begin{aligned}
& 8 \\
& 7 \%
\end{aligned}
$$

\] \& \[

$$
\begin{gathered}
4 \\
27 \%
\end{gathered}
$$

\] \& \[

$$
\begin{aligned}
& 0 \\
& 0 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 41 \\
& 10 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 4 \\
& 8 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 12 \\
& 14 \%
\end{aligned}
$$

\] \& 5\% \& ${ }^{10} 8$ \& 10\% \& \[

$$
\begin{aligned}
& 17 \\
& 14 \%
\end{aligned}
$$
\] <br>

\hline Wales \& $$
\begin{gathered}
40 \\
8 \%
\end{gathered}
$$ \& 5

$6 \%$ \& \[
$$
\begin{aligned}
& 13 \\
& 7 \%
\end{aligned}
$$

\] \& 9\% \& \[

$$
\begin{aligned}
& 13 \\
& 14 \% \\
& b
\end{aligned}
$$

\] \& 7\% \& 2 4 \% \& \[

$$
\begin{gathered}
29 \\
9 \%
\end{gathered}
$$

\] \& $\stackrel{6}{11 \%}$ \& \[

$$
\begin{aligned}
& 12 \\
& 10 \%
\end{aligned}
$$

\] \& \[

$$
\begin{aligned}
& 1 \\
& 7 \%
\end{aligned}
$$
\] \& 0\% \& 31

$8 \%$ \& | 7 |
| :---: |
| $13 \%$ | \& 12

$14 \%$
9 \& 9
$11 \%$
q \& 8
$6 \%$ \& 3

$3 \%$ \& | 8 |
| :--- |
| $6 \%$ | <br>

\hline
\end{tabular}



|  | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | m | n | - | p | q | $r$ |
| 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| 40 | 9 | 8 | 13 | 17 | 7 | 6 |
| 10\% | 17\% | 9\% | 16\% | 14\% | $8 \%$ | 5\% |
|  |  |  | r | $r$ |  |  |
| 39 | 4 | 16 | 8 | 8 | 7 | 13 |
| 10\% | 8\% | 19\% | 10\% | 6\% | $8 \%$ | 10\% |
|  |  | pq |  |  |  |  |


|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction |  |  | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { risonal } \\ \text { finance } \end{array}$ | Health/ beauty | Le <br> isure/ toursim | Manufac turing/ Engi neering | operty dev <br> eloper/ real estate/ estate agents | ```Rest aurant/ CafÃ\odot/B and B/ Hotel``` | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | esale/ Distri bution | Others |
| . |  | *a | b | *c | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| East Midlands | 42 | 1 | 5 | 3 | 1 | 0 | 2 | 1 | 12 | 2 | 2 | 3 | 3 | 2 | 4 |
|  | 8\% | 7\% | 9\% | 10\% | 3\% | 0\% | 20\% | 3\% | 10\% | 13\% | 8\% | 7\% | 27\% | 10\% | 5\% |
| East Of England | 51 | 1 | 4 | 1 | 6 | 3 | 0 | 3 | 12 | 1 | 3 | 4 | 0 | 4 | 8 |
|  | 10\% | 7\% | 7\% | 3\% | 19\% | 18\% | 0\% | 10\% | 10\% | 6\% | 12\% | 10\% | 0\% | 19\% | 10\% |
| London | 52 | 0 | 11 | 5 | 3 | 5 | 1 | 1 | 6 | 2 | 3 | 7 | 1 | 1 | 6 |
|  | 10\% | 0\% | $\begin{gathered} \text { 20\% } \\ \text { ghn } \end{gathered}$ | 17\% | 10\% | 29\% | 10\% | 3\% | 5\% | 13\% | 12\% | 17\% | 9\% | 5\% | 7\% |
| North East | 26 | 1 | 7 | 2 | 1 | 1 | 0 | 1 | 6 | 1 | 1 | 1 | 1 | 0 | 3 |
|  | 5\% | 7\% | 13\% | 7\% | 3\% | 6\% | 0\% | 3\% | 5\% | 6\% | 4\% | 2\% | 9\% | 0\% | $4{ }^{\circ}$ |
| North West | 49 | 3 | 5 | 2 | 2 | 0 | 0 | 4 | 13 | 4 | 2 | 0 | 0 | 3 | 11 |
|  | 10\% | 21\% | 9\% | 7\% | 6\% | 0\% | 0\% | 13\% | 11\% | 25\% | 8\% | 0\% | 0\% | 14\% | 14\% |
|  |  |  |  |  |  |  |  | k | k |  |  |  |  |  | k |
| Scotland | 44 | 4 | 3 | 4 | 5 | 1 | 1 | 1 | 11 | 0 | 2 | 0 | 2 | 2 | 8 |
|  | 9\% | 29\% | 5\% | 14\% | 16\% | 6\% | 10\% | 3\% | 9\% | 0\% | 8\% | 0\% | 18\% | 10\% | 10\% |
|  |  |  |  |  | k |  |  |  | k |  |  |  |  |  | k |
| South East | 47 | 1 | 3 | 1 | 2 | 2 | 3 | 6 | 11 | 1 | 2 |  | 1 | 1 | 10 |
|  | 9\% | 7\% | 5\% | 3\% | 6\% | 12\% | 30\% | $\underset{\text { b }}{\text { 19\% }}$ | 9\% | 6\% | 8\% | 7\% | 9\% | 5\% | 12\% |
| South West | 54 | 1 | 5 | 3 | 4 | 3 | 1 | 4 | 11 | 2 | 4 | 7 | 1 | 1 | 7 |
|  | 11\% | 7\% | 9\% | 10\% | 13\% | 18\% | 10\% | 13\% | 9\% | 13\% | 15\% | 17\% | 9\% | 5\% | 9\% |
| Wales | 40 | 0 | 4 | 2 | 1 | 0 | 1 | 3 | 11 | 1 | 4 | 4 | 1 | 0 | 8 |
|  | 8\% | 0\% | 7\% | 7\% | 3\% | 0\% | 10\% | 10\% | 9\% | 6\% | 15\% | 10\% | 9\% | 0\% | 10\% |

Columns Tested: $a, b, c, d, e, f, g, h, i, j, k, l, m, n$

|  |  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | Le <br> isure/ <br> toursim | Manufac turing/ Engi neering | operty dev <br> eloper/ real estate/ estate agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| West Midlands | 51 | 1 | 2 | 2 | 1 | 1 | 0 | , | 13 | 1 | 2 | 4 | 0 | 6 | 13 |
|  | 10\% | 7\% | 4\% | 7\% | 3\% | 6\% | 0\% | 13\% | 11\% | $6 \%$ | 8\% | 10\% | 0\% | 29\% | 16\% |
| Yorks \& Humberside | 52 | 1 | 7 | 4 | 5 | 1 | 1 | 3 | 15 | 1 | 1 | 8 | 1 | 1 | 3 |
|  | 10\% | 7\% | 13\% | 14\% | 16\% | 6\% | 10\% | 10\% | 12\% | 6\% | 4\% | 20\% | 9\% | 5\% | 4\% |
|  |  |  |  |  | n |  |  |  | n |  |  | n |  |  |  |

2 Just for quota purposes can I check your company's annual turnover? Base: All respondents



| Cap able, experi enced | Aggr essive, ins titutio nalised | $\begin{array}{r} 5-9 \\ \text { people } \end{array}$ | $\begin{array}{r} 10-19 \\ \text { people } \end{array}$ | $\begin{array}{r} 20-49 \\ \text { people } \end{array}$ | $\begin{array}{r} 50-99 \\ \text { people } \end{array}$ | $\begin{array}{r} 100-250 \\ \text { people } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | m | n | $\bigcirc$ | p | q | $r$ |
| 395 | 53 | 85 | 81 | 124 | 93 | 125 |
| 47 | 4 | 3 | 7 | 9 | 15 | 21 |
| 12\% | 8\% | 4\% | 9\% | 7\% | 16\% | 17\% |
|  |  |  |  |  | np | np |
| 18 | 3 | 4 | 2 | 8 | 11 | 5 |
| 5\% | 6\% | 5\% | 2\% | 6\% | 12\% | $4 \%$ |

D2 Just for quota purposes can I check your company's annual turnover?
Base: All respondents

|  |  |  |  |  |  |  |  | Type of | business |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | $\begin{array}{r} \text { Le } \\ \text { isure/ } \\ \text { toursim } \end{array}$ | Manufac turing/ Engi neering | $\begin{array}{r} \text { Pr } \\ \text { operty } \\ \text { dev } \\ \text { eloper/ } \\ \text { real } \\ \text { estate/ } \\ \text { estate } \\ \text { agents } \end{array}$ | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | $g$ | h | *i | * | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Under Âf1 million | $\begin{aligned} & 125 \\ & 25 \% \end{aligned}$ | $\begin{gathered} 2 \\ 14 \% \end{gathered}$ | $\begin{aligned} & 17 \\ & 30 \% \end{aligned}$ | $\begin{gathered} 9 \\ 31 \% \end{gathered}$ | $\stackrel{8}{86 \%}$ | \% $\quad 1$ | $\stackrel{2}{20 \%}$ | $\begin{aligned} & 10 \\ & 32 \% \end{aligned}$ | $\begin{aligned} & 23 \\ & 19 \% \end{aligned}$ | $\begin{gathered} 4 \\ 25 \% \end{gathered}$ | 35\% | $\begin{aligned} & 10 \\ & \text { 24\% } \end{aligned}$ | $\begin{gathered} 2 \\ 18 \% \end{gathered}$ | $\begin{gathered} 2 \\ 10 \% \end{gathered}$ | 25 $31 \%$ |
| Âfl million to $\hat{A} \in 1.9$ million | 78 | $2$ | 12 | 4 | 5 | 2 | ${ }^{1}$ | 8 | 17 | $4$ | 3 | 10 | 0 | 2 | 8 |
|  | 15\% | 14\% | 21\% | 14\% | 16\% | 12\% | 10\% | $\underset{\mathrm{n}}{26 \%}$ | 14\% | 25\% | 12\% | 24\% | 0\% | 10\% | 10\% |
| Âf 2 million to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Âf4.9 million | 86 | 2 | 7 | 4 | 9 | 6 | 2 | 3 | 23 | 1 | 5 | 4 | 4 | 4 | 11 |
|  | 17\% | 14\% | 13\% | 14\% | $\underset{\mathrm{k}}{29 \%}$ | 35\% | 20\% | 10\% | 19\% | 6\% | 19\% | 10\% | 36\% | 19\% | 14\% |
| Âf 5 million to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Âf9.9 million | 56 | 4 | 3 | 5 | 3 | 3 | 2 | 2 | 13 | 2 | 3 | 4 | 1 | 3 | 7 |
|  | 11\% | 29\% | 5\% | 17\% | 10\% | 18\% | 20\% | 6\% | 11\% | 13\% | 12\% | 10\% | 9\% | 14\% | 9\% |
| Aff10 million to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aff14.9 million | 38 | 0 | 4 | 3 | 0 | 0 | 0 | 1 | 16 | 2 | 0 | 3 | 1 | 3 | 5 |
|  | 7\% | 0\% | 7\% | 10\% | 0\% | 0\% | 0\% | 3\% | $13 \%$ d | 13\% | 0\% | 7\% | 9\% | 14\% | 6\% |
| Âf15 million |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $3 \%$ | 7\% | 5\% | 3\% | ${ }^{0} 0$ | 0\% | 10\% | 0\% | 3\% | 6\% | 0\% | 2\% | 0\% | 0\% | 4\% |
| Over Âf25 million | 23 | 2 | 2 | 0 | 1 | 0 | 0 | 1 | 8 | 0 | 0 | 2 | 1 | 3 | 3 |
|  | 5\% | 14\% | 4\% | 0\% | 3\% | 0\% | 0\% | 3\% | 7\% | 0\% | 0\% | 5\% | 9\% | 14\% | 4\% |

D2 Just for quota purposes can I check your company's annual turnover?
Base: All respondents

|  | Type of business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | Fi nancial se rvices/ pe rsonal finance | Health/ beauty | Le isure/ toursim | Manufac turing/ Engi neering | operty dev <br> eloper/ real estate/ estate agents agents | Rest aurant/ CafÃ®/B and B/ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *C | d | *e | *f | g | h | *i | * | k | *1 | *m | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Don't know | 55 | 1 | 5 | 2 | 4 | 2 | 1 | 4 | 12 | 0 | 3 | 5 | 1 | 3 | 12 |
|  | 11\% | 7\% | 9\% | 7\% | 13\% | 12\% | 10\% | 13\% | 10\% | 0\% | 12\% | 12\% | 9\% | 14\% | 15\% |
| Refused | 30 | 0 | 3 | 1 | 1 | 3 | 1 | 2 | 5 | 2 | 3 | 1 | 1 | 1 | 6 |
|  | 6\% | 0\% | 5\% | 3\% | 3\% | 18\% | 10\% | 6\% | 4\% | 13\% | 12\% | 2\% | 9\% | 5\% | 7\% |

D3 How would you describe what your business does? That is what goods or services account for the majority of your turnover? Base: All respondents


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|  |  |  |  |  |  |  |  | Type of | business |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | perty/ constr uction | $\begin{array}{r} \text { Bus } \\ \text { iness } \\ \text { ser } \\ \text { vices } \end{array}$ | $\begin{array}{r} \text { Cre } \\ \text { ative } \\ \text { ser } \\ \text { vices } \end{array}$ | Educ ation/ Tr aining | $\begin{array}{r} \text { Fi } \\ \text { nancial } \\ \text { se } \\ \text { rvices/ } \\ \text { pe } \\ \text { rsonal } \\ \text { finance } \end{array}$ | Health/ beauty | isure/ toursim | Manufac turing/ Engi neering | ```Mr dev eloper/ real estate/ estate agents``` | Rest aurant/ CafÃ©/B and $B /$ Hotel | $\begin{array}{r} \text { Ret } \\ \text { ailer } \end{array}$ | $\begin{aligned} & \text { Tran } \\ & \text { sport } \end{aligned}$ | Whol esale/ Distri bution | Others |
| . |  | *a | b | *c | d | *e | *f | g | h | *i | * ${ }^{\text {j }}$ | k | *1 | $*_{\text {m }}$ | n |
| Base | 508 | 14 | 56 | 29 | 31 | 17 | 10 | 31 | 121 | 16 | 26 | 41 | 11 | 21 | 81 |
| Wholesale/Distribution | $\begin{gathered} 21 \\ 4 \% \end{gathered}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | \% $\quad \begin{array}{r}0 \\ 0 \%\end{array}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | ${ }_{0}^{0}$ | $\begin{gathered} 21 \\ 100 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ |
| Financial services/ personal finance | $\begin{aligned} & 17 \\ & 3 \% \end{aligned}$ | 0\% | $\stackrel{0}{0 \%}$ | 0 0 | 0\% | $\begin{gathered} 17 \\ 100 \% \end{gathered}$ | 0\% | ${ }_{0}^{0}$ | - ${ }^{0}$ | ${ }_{0}^{0}$ | $0{ }_{0}^{0}$ | ${ }_{0}^{0}$ | $0{ }_{0}^{0}$ | 0\% | $\stackrel{0}{0 \%}$ |
| Property developer/real estate/estate agents | $\begin{gathered} 16 \\ 3 \% \end{gathered}$ | 0\% | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | 0\% | - $\quad 0$ | 0 | 0 | - $\quad 0$ | 16 $100 \%$ | 0\% | 0\% | 0\% | 0\% | ${ }_{0}^{0}$ |
| Property/construction | $\begin{gathered} 14 \\ 3 \% \end{gathered}$ | $\begin{gathered} 14 \\ 100 \% \end{gathered}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0\% | 0\% | $\stackrel{0}{0 \%}$ |
| Transport | $\begin{gathered} 11 \\ 2 \% \end{gathered}$ | $\stackrel{0}{0 \%}$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - $\quad 0$ | $\begin{aligned} & 0 \\ & 0 \% \end{aligned}$ | 0 | \% $\quad 0$ | $\stackrel{0}{0 \%}$ | 0 | $\stackrel{0}{0 \%}$ | 11 $100 \%$ | 0 | $\stackrel{0}{0 \%}$ |
| Health/beauty | $\begin{gathered} 10 \\ 2 \% \end{gathered}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - $\quad 0$ | $\begin{gathered} 10 \\ 100 \% \end{gathered}$ | 0 | \% $\quad 0$ | $\stackrel{0}{0 \%}$ | 0 | $\stackrel{0}{0 \%}$ | 0\% | 0 | $\stackrel{0}{0 \%}$ |
| Others | $\begin{aligned} & 81 \\ & 16 \% \end{aligned}$ | 0\% | $\stackrel{0}{0 \%}$ | 0\% | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - $\quad 0$ | $\stackrel{0}{0 \%}$ | 0 | 0 | 0\% | 0 | $\begin{gathered} 81 \\ 100 \% \\ \text { bdghk } \end{gathered}$ |
| Not stated | $\begin{aligned} & 3 \\ & 1 \% \end{aligned}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\stackrel{0}{0 \%}$ | $\stackrel{0}{0 \%}$ | - ${ }^{0}$ | $\stackrel{0}{0 \%}$ | 0\% | ${ }_{0}^{0}$ | 0\% | 0\% | $\stackrel{0}{0 \%}$ |


[^0]:    Columns Tested: a,b,c,d-e,f,g-h,i,j,k-1,m-n,o,p,q,r

[^1]:    Columns Tested: a,b,c,d-e,f,g-h,i,j,k-1,m-n,o,p,q,r

[^2]:    Columns Tested: a,b,c,d - e,f,g - h,i,j,k-1,m-n,o,p,q,r

[^3]:    Columns Tested: a,b,c,d-e,f,g-h,i,j,k-1,m-n,o,p,q,r

[^4]:    Conducted by Lord Ashcroft

